

出國報告(出國類別：考察)

參加 VivaTech 2025 新創展會臺灣館活動

服務機關：國家科學及技術委員會

姓名職稱：林德生處長

派赴國家/地區：法國

出國期間：114年6月9日至15日

報告日期：114年6月27日

摘要

為協助臺灣科技新創團隊鏈結國際，本會透過帶領團隊參與全球具指標性之國際新創展會，向全球展現團隊堅強實力，擴大臺灣團隊國際知名度與協助爭取國際商機。同時專注在最新國際趨勢及其他國家展出之研發成果，以掌握全球產業脈動，作為未來臺灣科技新創基地（TTA）輔導新創之參考。

本會第七度率團前往歐洲巴黎參加法國科技創新展覽會（Viva Technology），呼應全球 AI 趨勢、扣合大會重點主題以及國內推動臺灣成為人工智慧之島政策，本次以「AI Taiwan」作為 TTA 臺灣科技新創館設計主軸，並以人工智慧（Artificial Intelligence）、健康與樂齡科技（Health & Longevity）以及永續氣候與移動創新（Sustainability, Climate & Mobility）三大亮點領域，展現臺灣新創的前沿技術與優勢。且本次 TTA 徵選 29 家新創參展，這些團隊運用 AI 技術分別解決 34 個產業面臨的問題，展現出臺灣運用 AI 解決產業問題的深度與廣度。

臺灣新創大會競賽表現亮眼！今年大會首度設立「Tech for Change Award」，號召全球新創以科技回應環境與社會挑戰。並從氣候科技、能源、健康、軟體、先進移動、雲端資安等 23 個領域，遴選具潛力的新創企業授予認證，其中臺灣新創共有 7 家新創在 4 項領域入列獲認證，團隊家數位居所有參賽國第二，展現臺灣新創在健康科技與綠能科技領域的實力與國際影響力。

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壹、出訪目的

一、透過參與具指標性國際展會，協助具潛力團隊鏈結國際

為促進國內新創的發展，協助鏈結國際，本會每年透過帶領新創團隊參與具指標性之國際新創展會，讓具有潛力之臺灣科技新創團隊能透過展會平台，提高國際曝光機會，增加面向國際市場實務經驗，爭取國際合作與商機。

此行本會帶領科技新創團隊前往歐洲最大科技展會「法國科技創新展覽會」(VivaTech)，共計邀請 29 家團隊同行，並於展會期間積極接洽其他國家館與法國當地組織，規畫多場 Demo 展演與商洽媒合活動，輔以國內外媒體露出管道，促使具商業潛力之科技新創團隊增加與國際創新創業生態圈進行深度交流，協助拓展海外商機。

二、強化「打造臺灣成為 AI 之島」之國際印象

呼應全球 AI 趨勢、大會主題，並落實國內推動臺灣成為人工智慧之島的政策，進行國際宣傳強化，今年 TTA 臺灣科技新創館以「AI Taiwan」為設計主軸，徵選 29 家新創參展，而這些團隊運用 AI 技術分別解決 34 個產業面臨的問題，展現臺灣運用 AI 解決產業問題的廣度與深度，同時也是向國際宣傳，在共迎 AI 浪潮上，臺灣是最值得信賴的關鍵技術合作夥伴。

貳、出訪行程

國家/城市	日期	行程
法國巴黎	6/9 (一)	台北 → 法國巴黎
	6/10 (二)	參訪 Station F
		參訪 HEC Paris
	6/11 (三)	法國人工智慧暨數位部訪團、鴻海訪團
		專題演講:黃仁勳
		TTA Opening
		媒體專訪 / TTA Tour
		焦點對談：馬克宏總統
		臺灣新創之夜(Taiwan Tech Startup Night)
	6/12 (四)	大會展館巡禮
		Viva Night
	6/13 (五)	INSEAD 來訪
		杜拜經濟與旅遊局訪團
	6/14 (六)	巴黎→ 台北 (6/15 抵達)

參、行程紀要

一、參訪 Station F

■ 日期：2025.06.10（星期二）

■ 地點：5 Parv. Alan Turing

■ Station F 簡介

1. Station F 座落在巴黎 13 區，由廢棄火車站改造而成，如今搖身一變成為全球最具代表性的新創場域之一。
2. Station F 於 2017 年 6 月 29 日開幕，由創辦人 Xavier Niel 與執行長 Roxanne Varza 共同經營，佔地約 34,000 平方米，目前空間使用者累計達全球 26 個國家及 3,000 多個新創團隊，更透過投資基金，晶圓廠實驗室，3D 印表機和多元服務等，提供新創從營運規劃到技術合作等協助。
3. Station F 不僅是法國推動創新與創業的重要基地，也成為歐洲新創生態系統的典範，吸引了全球創業者與投資者的關注。



■ 拜會重點摘要：

1. 了解有關 Station F 成立於 2017 年法國馬克宏當選總統之際，如何聯手 La French Tech 推動法國科技新創策略及 8 年來透過協助產業創新而吸引全球 500 大企業及一千多家新創團隊進駐經驗，並且透過服務產業與新創所舉辦的多元活動，如今天的 quantum meet up 媒合活動，讓新創與產業直接對接市場需求。
2. 引進越來越多大型企業 Corporate Accelerator 進駐（如 L'Oréal、Facebook、Microsoft、LVMH 等），與新創團隊進行合作與共創。這不僅提供新創企業資源與曝光，也讓企業能快速接觸創新技術。
3. 討論近年全球新創推動國家包括美國、英國、德國、以色列、日本、韓國和印度等國家如何聯手 Station F，善用其歐洲生態圈資源，以協助國際新創與法國產業聯手後進軍歐盟市場。



二、參訪 HEC Paris

■ 日期：2025.06.10(星期二)

■ 地點：5 Parv. Alan Turing

■ HEC Paris 簡介

1. HEC Paris 是歐洲排名第一的商學院，擁有 140 年歷史，培育眾多政商界領袖，如法國前總統 François Hollande 及歐萊雅總裁 Jean-Paul Agon。在 2025 年 QS Master in Management 排名中奪得全球第一，並為世界 500 強企業 CEO 的重要搖籃，全球排名僅次於哈佛與史丹佛。
2. HEC Paris 的策略合作夥伴包括 Station F 與 BPI France，120 位業師來自 30 個國家，已有具影響力之校友數達 17,000 人次，迄今已孕育出 11 家獨角獸拜會摘要：

■ 拜會摘要：

1. HEC Paris Incubator 擁有超過 1,000 位專家顧問、300 多家創投單位、30 多個國際企業合作夥伴，每家企業均設有 Open Innovation Team。HEC 團隊在新創提出方案後，會與企業端創新單位進行一對一對焦，釐清實際需求與合作可行性。
2. HEC 現行與國際新創團隊的合作模式中，包括「政府專案合作模式」：針對韓國與日本團隊提供 1 個月線上訓練及 2 個月赴法國實地合作的 engagement 計畫，協助進行市場導入與媒合。
3. 針對未來與台灣新創的合作，建議採取需求導向模式。可由 HEC 協助先行釐清企業端的創新需求，TTA 再根據需求回推尋找具備對應技術與商業模式的團隊。建議篩選具以下條件之團隊：

- 技術與企業需求吻合
- 商業模式清晰，且已在台灣市場營運穩定
- 具備拓展歐洲市場的意願與準備

4. 建議合作流程

- HEC 協助與企業對焦需求，形成初步 Proof of Business (PoB)
- 媒合合適 TTA 團隊，提供完整團隊簡介與營運資料；
- 雙方若確認合作意願，可邀請台灣新創團隊赴法，由 HEC 協助引薦企業端對接；
- 若新創團隊取得訂單，可進一步考慮在法國落地設立據點，或尋求資金（fundraising）支持拓展。



三、法國科技創新展覽會（Viva Technology）

（一）2025 法國科技創新展覽會

VivaTech（Viva Technology）為歐洲規模最大的新創展，由兩

家法國主要媒體公司 Publicis Groupe 和 Groupe Les Echos 於 2016 年創建。2025 VIVATECH 大會主題 The New Frontiers of Innovation，聚焦主題包括人工智慧、量子運算、永續、健康長壽、網絡安全、創作產業、工作再想像和科技治理等多元面向。更以 AI 革命 (The AI Revolution)、創意產業的轉型 (Creative Industries Reinvented) 以及科技如何促進人類福祉 (Wellbeing Through Tech) 作為三大重點。

延續去年的 AI 大道設計，今年大會更邀請輝達黃仁勳親自演講，可見大會對 AI 應用的高度重視。根據 VivaTech 大會官方公布數據顯示，今年入場訪客數超過 18 萬名 65,000 名，較去年約成長一成；共有 14,000 家新創公司參展，較去年增加一成；訪客組成超過 120 個國家，並有逾 50 國以國家館形式入駐，包括首度參展的美國，歐洲地區則有包括英國、德國和波蘭、法國，共有超過 15 個國家參展。

此次展會議邀請超過 450 位世界級講者參與論壇和圓桌會議，更由法國總統馬克宏與輝達 (NVIDIA) 創辦人黃仁勳、Mistral AI 首席執行官 Arthur Mensch 進行焦點對談。其他演講嘉賓包括美國國家航空暨太空總署代理副局長 Vanessa Wyche、法國人工智慧和數位事務部部長 Clara Chappaz、Meta 首席 AI 科學家 Yann Le Cun、OpenAI 財務長 Sarah Friar、Hugging Face 共同創辦人兼首席科學長 Thomas Wolf、Anthropic 首席產品長 Mike Krieger、Ledger 首席執行官 Pascal Gauthier、Instacart 董事會主席 Fidji Simo、ARM Holdings 首席行銷長 Ami Badani、Tetris 執行長 Maya Rogers、Canva 聯合創辦人兼營運長 Cliff Obrecht 等。



VivaTech 正門入口意象



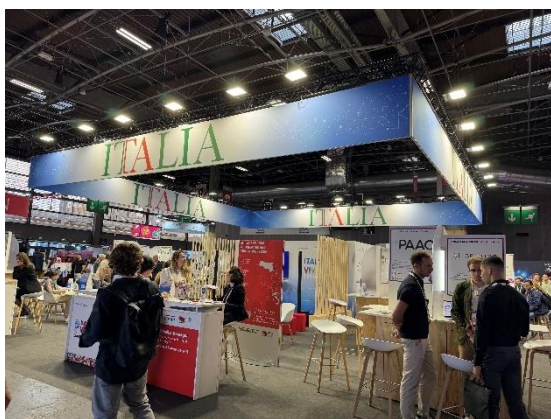
AI 大道設計



德國館



瑞士館



義大利館



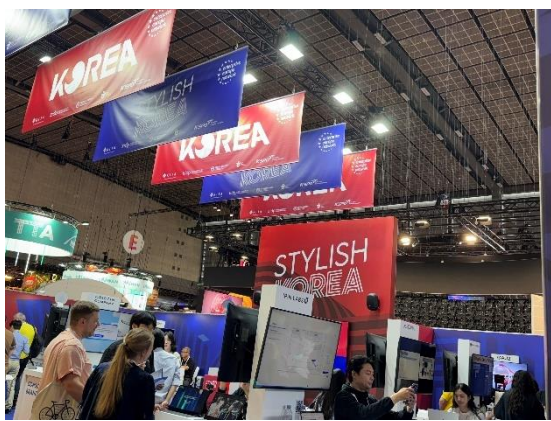
比利時館



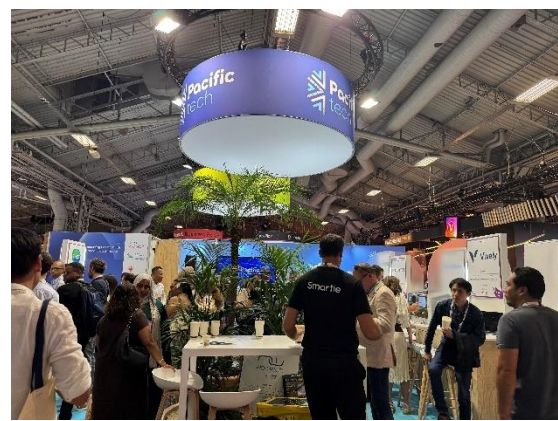
盧森堡館



巴西館



韓國館



太平洋群島 (Pacific Community)



日本館(JETRO)



日本館



加拿大館（年度國家館）

（二）2025 TTA 臺灣科技新創館

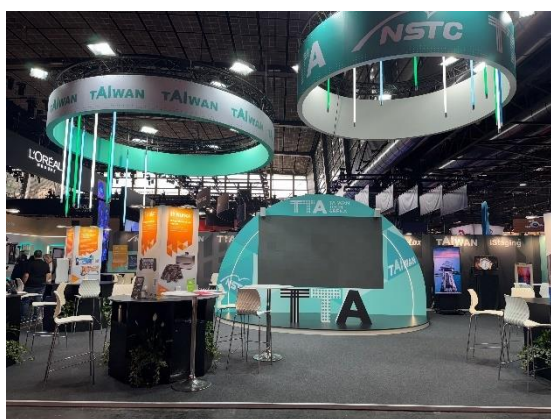
今年 TTA 臺灣科技新創館（以下簡稱 TTA 館）設在專供主要合作夥伴使用的展覽中心 Hall of Tech（攤位 D38），展館座落於前往大會主舞台的主要動線上，鄰近國際企業 L'oreal、META、TotalEnergies、LVMH，等，地點絕佳、目標顯著，亦有助於新創團隊與國際廠商接觸交流。在空間規劃上，今年 TTA 臺灣館展館空間為 144 平方公尺，並規劃舞台區，以利進行各項展演互動，包括 6/11 開幕式及每天的新創展演（Demo Show）均在館內舞台區進行，透過活動舉辦，成功為館內帶進人流。

2025 年 TTA 館以「AI Taiwan」為設計主軸，並以人工智慧（Artificial Intelligence）、健康與樂齡科技（Health & Longevity）以及永續氣候與移動創新（Sustainability, Climate & Mobility）三大亮點領域，展現臺灣新創的前沿技術與優勢。本次 TTA 徵選 29 家新創參展，這些團隊運用 AI 技術分別解決 34 個產業面臨的問題，展現出臺灣運用 AI 解決產業問題的深度與廣度。

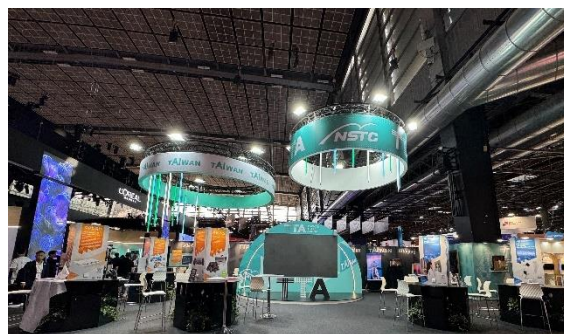
此外，今年 TTA 館也設立校友專區，由校友團隊-愛實境（iStaging）帶來與國內大廠群創合作的軟硬整合解決方案，進行

展示。

愛實境是提供虛擬實境服務的新創公司，於 2021~2022 年連續入圍 LVMH 集團主辦之全球新創競賽後，成為 LVMH 集團巴黎時裝線上秀的指定合作廠商，從線上房仲服務，跨界到時尚精品產業，提供 LV VIP 客戶線上沉浸式體驗產品的服務，提高產品銷售，已擴增到為 LVMH 旗下超過 20 個品牌提供服務，今年首度聯手以其軟實力結合台灣企業群創的硬實力，搶攻品牌實體通路的合作機會。



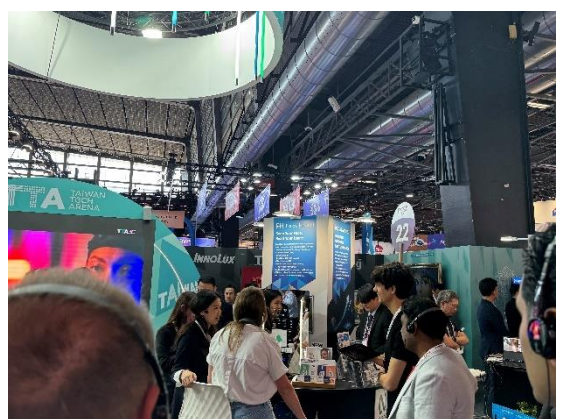
TTA 主題館現場實景 1



TTA 主題館現場實景 2



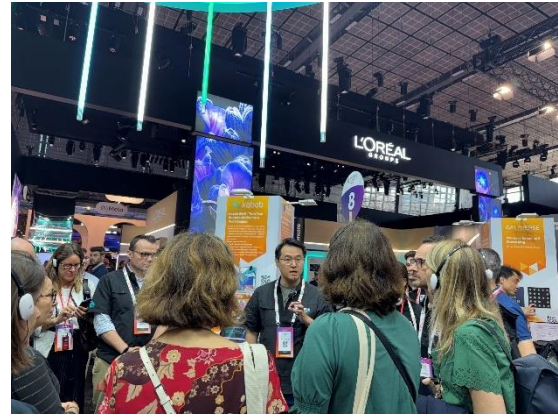
TTA 主題館現場實景 3



團隊於展攤前商洽實景 1



團隊展攤前商洽實景 2



團隊展攤前商洽實景 3

（三）法國人工智慧暨數位部訪團、鴻海訪團接待

- 時間：2025.06.11（星期三） 上午 9:00 ~ 10:30
- 地點：TTA Booth, D38, Hall 1, Paris Expo Porte de Versailles, Paris
- 說明

法國人工智慧與數位部部長 Clara Chappaz 於 6 月 11 日上午前來 TTA 館，由郝培芝大使、林德生處長接待，同行貴賓包括法國在台協會主任龍燁（Franck Paris）、法國巴黎-薩克雷大學教授（前法國高等教育暨研究部長）Sylvie Retailleau、巴黎-薩克雷大學人工智慧副校長 Frédéric Pascal 等。Clara Chappaz 部長曾任國家創新創業品牌 La French Tech 負責人，除了支持法國新創生態體系在本土和海外的創建與發展外，Clara Chappaz 部長也大力推動科技新創產業的女性參與和培力。法國巴黎-薩克雷大學教授（前法國高等教育暨研究部長）Sylvie Retailleau 甫於 5 月率巴黎薩克雷學校代表團訪台，並赴國科會與產學處進行新創業務交流，當時即相約 6 月於巴黎 VivaTech 大會再相會，今日也隨法國人工智慧與數位部訪團造訪 TTA 館。

當天上午鴻海董事長劉揚偉也到 TTA 館，聽取 TTA 館內四家新創

團隊簡報說明，分別是安德斯醫學（EndoSemio）、久浪智醫（Anivance AI）、GalaVerse 及迪威智能（DeepWave）。

此外，Clara Chappaz 部長也於 TTA 館與劉揚偉董事長進行會談，Clara Chappaz 部長積極邀請鴻海聯手進一步推動台法合作深化。



法國人工智慧與數位部訪團與鴻海蒞臨 TTA 館。合影貴賓左起：國科會產學處林德生處長、郝培芝大使、鴻海劉揚偉董事長、法國人工智慧與數位部部長 Clara Chappa、法國在臺協會龍燁主任、法國巴黎-薩克雷大學人工智慧副校長 Frédéric Pascal、法國巴黎-薩克雷大學教授（前法國高等教育暨研究部長）Sylvie Retailleau、工研院產服中心陳立偉執行長



鴻海董事長劉揚偉（第一排右6）造訪 TTA 館，由國科會林德生處長（第一排右4）、郝培芝大使（第一排右5）接待，並與新創團隊合影



法國人工智慧與數位部部長 Clara Chappa (圖左) 與鴻海劉揚偉董事長 (圖右) 造訪 TTA 館



法國巴黎-薩克雷大學教授（前法國高等教育暨研究部長）Sylvie Retailleau（圖中）造訪 TTA 館，與林德生處長（圖右2）合影。



林德生處長陪同劉揚偉董事長聽取團隊
迪威智能說明



林德生處長陪同劉揚偉董事長聽取團隊
安德斯醫學說明

（四）專題演講：輝達創辦人黃仁勳

■ 時間：2025.06.11（星期三） 上午 11:00~12:30

■ 地點：Dôme de Paris

■ 重點摘要

- 公布一連串強化歐洲 AI 基礎建設的計畫：包括在當地新建 20 座 AI 工廠，以及在德國打造配備 1 萬顆繪圖處理器（GPU）的全球第一個工業 AI 雲。黃仁勳表示，歐洲已意識到 AI 工廠重要性，該區 AI 運算能力將在短短兩年提升至目前的十倍。計劃在歐洲

加碼興建 20 座人工智慧（AI）工廠，全球第一個「工業 AI 雲」也將落腳當地。

- **看好量子運算技術**：隨著系統日益健全，效能和韌性也快速提升，企業已耗時數十年開發的量子運算技術即將起飛，認為量子運算轉捩點已來臨，強調運算技術已走到轉捩點，幾年後將強大到足以協助解決全球一些「有趣問題」。
- **宣布與歐洲企業結盟**：宣布輝達將與歐洲許多企業結盟，例如法國新創公司 Mistral AI。Mistral 旗下一個名為 Mistral Compute 的服務，將使用 1.8 萬顆輝達新 Grace Blackwell 晶片。

（五）TTA 臺灣科技新創館開幕式

- 時間：2025.06.11（星期三）下午 14:00 ~ 16:30
- 地點：TTA Booth, D38, Hall 1, Paris Expo Porte de Versailles, Paris
- 議程：

時間	議程
14:00 ~ 14:02	司儀開場
14:02 ~ 14:10	貴賓致詞： 1. 國科會產學處處長 林德生 2. 駐法代表處大使 郝培芝 3. VivaTech 大會國際長 Julie Lamandé
14:10 ~ 14:15	合照及焦點儀式
14:15 ~ 14:35	媒體聯訪
14:35 ~ 14:55	TTA 臺灣館導覽
14:55 ~ 15:30	交流時間

- 出席國際貴賓：La French Tech 科技處副處長 Lucie FINET、南法經

濟發展局 (risingSUD) 國際經理 Amine Bennani、美國費郡 (Fairfax County EDA) 柏林辦公室總監 Markus van Tilburg、杜拜經濟與旅遊局 AI 執行長 Marwan Alzarouni、日本貿易振興機構 (JETRO) 主任 Naofumi Makino、巴西出口與投資促進局 (ApexBrasil) 產業服務總經理 Maria Paula Velloso、太平洋地區新創組織 Pacific Tech Village 總監 Guillaume Terrien 等



多位國際新創生態圈貴賓蒞臨開幕式



國科會產學處林德生處長致詞



駐法國代表處大使郝培芝致詞



VivaTech 大會國際長 Julie Lamandé 致詞



開幕貴賓與參展團隊於現場大合影

(六) 媒體採訪

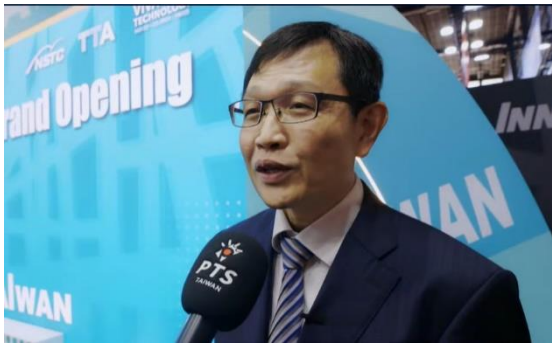
- 日期：2025.06.11（星期三）下午 14:15 ~ 14:20
- 地點：TTA Booth, D38, Hall 1, Paris Expo Porte de Versailles, Paris
- 媒體：非凡財經、數位時代、中央社、公視



郝培芝大使接受非凡財經專訪



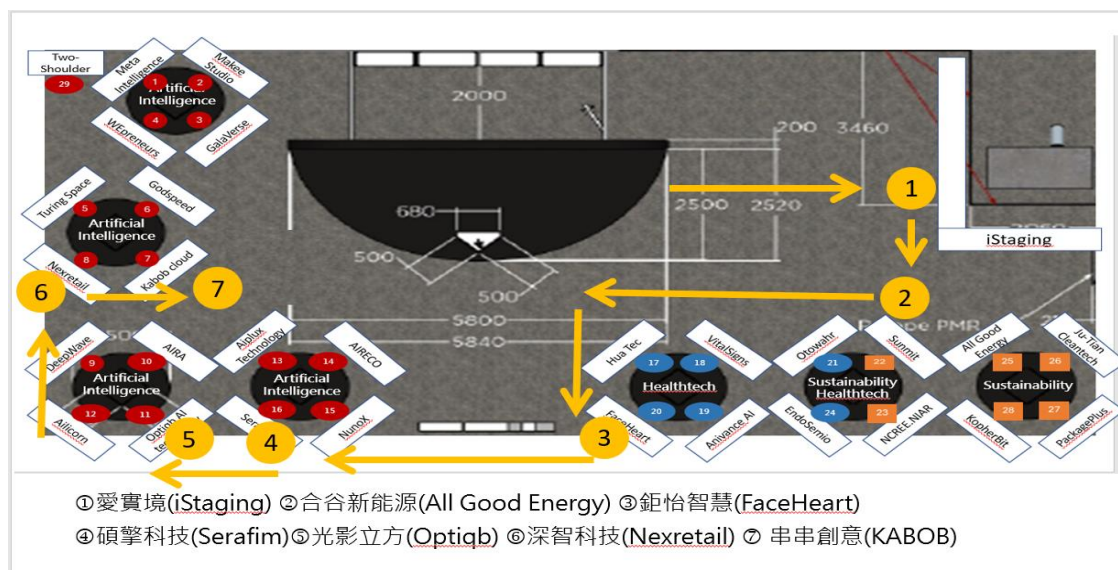
林德生處長接受非凡財經專訪

	
林德生處長接受中央社專訪	國際長 Julie Lamandé 接受中央社專訪
	
林德生處長接受公視專訪	林德生處長接受公視專訪

(七) TTA 臺灣科技新創館導覽

- 時間：2025.06.11（星期三）下午 14:35 ~ 14:50
- 地點：TTA Booth, D38, Hall 1, Paris Expo Porte de Versailles, Paris

- 導覽動線：於開幕式後，國科會林德生處長、郝培芝大使在工研院產服中心陳立偉執行長陪同下，進行臺灣館導覽。本次導覽之新創團隊包括愛實境（iStaging）、合谷新能源（All Good Energy）、鉅怡智慧（FaceHeart）、碩擎科技（Serafim）、光影立方（Optiqb）、深智科技（Nexretail）及串串創意（KABOB）。

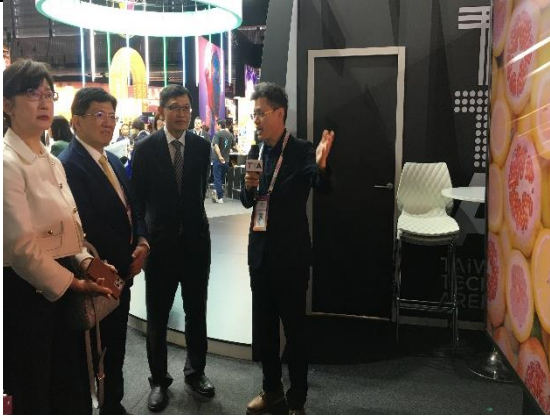


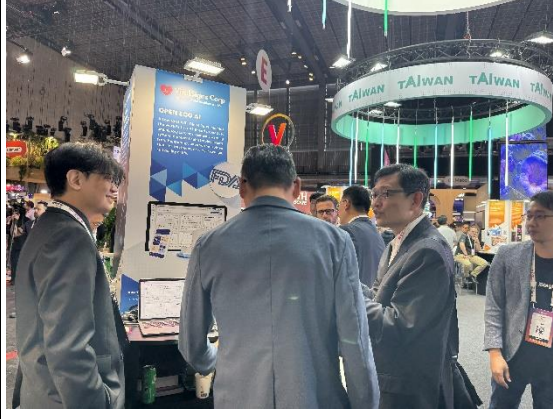
■ 導覽團隊介紹

次序	團隊名	主要參展產品
1	愛實境 (iStaging)	提供虛擬實境服務的新創，於 2021~2022 年連續入圍 LVMH 集團主辦之全球新創競賽後，成立法國分公司，成為 LVMH 集團巴黎時裝線上秀的指定合作廠商，從線上房仲服務，跨界到時尚精品產業線上線下互動和購買體驗無縫接軌服務，迄今仍為 LVMH 旗下超過 20 個品牌提供線上採購通路，今年首度聯手臺灣企業群創，搶攻品牌實體通路。
2	合谷新能源 (All Good Energy)	■ 專注於能源管理與鋰電池解決方案，擅長高電壓汽車與儲能鋰電池模組及電池管理系統的設計與整合。公司擁有資深研發

次序	團隊名	主要參展產品
		團隊，提供客製化 ODM/OEM 產品開發與技術顧問服務。 ■ 獲 Tech for Change Award 認證
3	鉅怡智慧 (FaceHeart)	■ 鉅怡智慧的核心產品 FaceHeart CardioMirror 是一款基於 AI 的非接觸式生命體徵解決方案，能透過短短 45 秒的自拍，準確檢測心房顫動 (AFib) 和心臟衰竭 (HF)，準確率高達 90%。該產品獲得 CES 2025 Innovation Award。 ■ 獲 Tech for Change Award 認證
4	碩擎科技 (Serafim)	專注於智慧型手機和遊戲配件整合軟體和硬體產品的開發。碩擎科技擁有光學、機械、電子和軟體等技術，開發出智慧雷射筆、雷射投影虛擬鍵盤和來電偵測感測器等成功產品，並銷往全球。他們的旗艦產品 Serafim S3 控制器是一款符合人體工學、可互換的遊戲手柄，結合手機和獨家 Serafim Console 應用程式，支援數千款 PlayStation、GeForce Now、Steam、Xbox、Amazon Luna、Google Play 遊戲，帶給您家用遊戲主機級的感受！
5	光影立方 (Optiqb)	專注於提供由人工智慧驅動的裸眼 3D 技術解決方案，旨在協助電信公司、AVOD、SVOD、TVOD、新媒體及直播平台推出裸眼 3D 內容服務。我們擁有全面的 3D 光學設計解決方案及底層演算法軟體，並運用眼動追蹤和空間位置識別技術，結合 AI 3D 螢幕保護貼，讓觀眾無需佩戴 AR/VR 眼鏡或頭盔，即可隨時隨地享受裸眼 3D 直播運動賽事、電影、影集及動畫等精彩內容，實現沉浸式視覺體驗。
6	深智科技 (Nexretail)	■ 專業從事轉型零售解決方案的開創性公司。Nexera.AI 致力於改變零售業，優化運

次序	團隊名	主要參展產品
		營並推動銷售業績。旗艦產品 NecRetail Offline CRM Video Analytics System 為零售商提供寶貴的店內顧客行為觀察，實現大幅度的成本降低並使銷售業績增長達1200%。我們提供 Lie Nesetsil Display 和 Kiosk Solution，這是一個基於雲端的平台，實現無縫的店內廣告管理。Nexetail 020 Solution 結合全球移動廣告分析和生成式人工智慧，創建個性化的移動廣告，搭建線上和線下零售領域的橋樑。 ■ 有法國落地規劃
7	串串創意 (KABOB)	■ 為連鎖餐飲、零售業者打造的一站式門店管理工具，總部人員只需要操作中央網路監控系統，就能遠端控管各家門市看板的發布內容。 ■ 有法國落地規劃

	
iStaging 講解參展產品及技術創新	Optiqb 講解參展產品及技術創新

	
All Good Energy 講解參展產品及技術創新	HUA TEC 講解參展產品及技術創新

(八) 專題對談：法國總統馬克宏與輝達、Mistral AI

- 時間：2025.06.11（星期三）下午 17:30 ~ 18:00
- 地點：Dôme de Paris
- 重點摘要
 - 由法國總統馬克宏、輝達創辦人黃仁勳和法國新創 Mistral AI 創辦人 Arthur Mensch，就國家主權和人工智慧之間的關係進行討論，聚焦 AI 對歐洲經濟、主權與民主的挑戰及機會，針對歐洲當前在 AI 方面的劣勢與機會，以及發展主權 AI 的必要性，提出討論說明。
 - 馬克宏總統強調建立本土 AI 雲端基礎是強化法國、歐洲自主的重要一步，因此他主動促成輝達與法國新創 Mistral AI 的合作，認為這次合作將會促成法國擁有自己的 AI 雲、數據中心和算力，來確保法國主權 AI 的發展，將強化數據中心與 AI 能力落地。
 - Arthur Mensch 則表示開放與合作對歐洲的重要性，認為歐洲擁有眾多語言和文化，只要能控制 AI 發展、保持開放合作。歐洲的 AI 將具有普世價值，這也是過去矽谷快速成功的原因。

- 黃仁勳則認為，要把 AI 視為「國家級工業基礎設施」，強調發展主權 AI 的必要性。認為『智慧』已經是當前社會的一種基礎建設，每個國家都應該保留自己人民與社會的智慧與文化，而不能外包。
- 象徵「歐洲 AI 主權聯盟」成形，不只口號，更具政策、投資與產業動員力

（九）臺灣新創之夜（Taiwan Tech Startup Night）

- 日期：2022.06.11（星期三）晚上 18:30 ~ 21:00
- 地點：駐法國台北代表處（78 rue de l'Université 75007 Paris）
- 議程：

時間	議程
18:00 ~ 18:40	迎賓交流
18:40 ~ 18:42	司儀開場
18:42 ~ 19:00	致歡迎詞：駐法代表處大使 郝培芝
19:00 ~ 19:15	餐敘
19:15 ~ 19:50	TTA Startup Pitch
19:50 ~ 21:00	Networking

在駐法國臺北代表處協助下，於代表處三度舉辦臺灣科技新創之夜（Taiwan Tech Startup Night）獲得極大迴響，邀請法國投資銀行、投資法國東部/公立機構史特拉斯堡市政府、法國經濟、財政和工業和數位主權部、法國國庫署等官方代表以及投資人、僑界企業代表等近 70 位法國當地貴賓齊聚一堂。

晚會由郝培芝大使致詞拉開序幕，24 家臺灣新創團隊進行現場 90 秒新創簡報（pitch），展現自家產品優勢與潛力，促進與賓客交流互動，並為未來合作開啟先機。

No.	Company Name	公司名稱	Category
1	Ailicorn	艾里空股份有限公司	Artificial Intelligence
2	Aiplux Technology Co., Ltd.	睿加科技股份有限公司	Artificial Intelligence
3	AIRA Corporation	城智科技股份有限公司	Artificial Intelligence
4	AIRECO Co., Ltd	宜科循環股份有限公司	Artificial Intelligence
5	All Good Energy Co., Ltd.	合谷新能源股份有限公司	Sustainability, Climate & Mobility
6	Anivance AI Corporation	久浪智醫股份有限公司	Health & Longevity
7	DeepWave	迪威智能股份有限公司	Artificial Intelligence
8	EndoSemio Co., Ltd.	安德斯醫學科技股份有限公司	Health & Longevity
9	FaceHeart Corporation	鉅怡智慧股份有限公司	Health & Longevity
10	GalaVerse Inc.	GalaVerse Inc.	Artificial Intelligence
11	Godspeed It Service	神御科技股份有限公司	Artificial Intelligence
12	HUA TEC INTERNATIONAL CO., LTD.	華得生技國際有限公司	Health & Longevity
13	KABOB CLOUD	串串創意	Artificial Intelligence
14	KopherBit Co., Ltd.	科飛數位股份有限公司	Sustainability, Climate & Mobility
15	National Center for Research on Earthquake Engineering	國家地震工程研究中心	Sustainability, Climate & Mobility
16	Nexretail Co., LTD	深智科技股份有限公司	Artificial Intelligence
17	NunoX Technology	聯覺科技股份有限公司	Artificial Intelligence

No.	Company Name	公司名稱	Category
18	Optiqb AI technology limited	光影立方智能科技股份有限公司	Artificial Intelligence
19	Otowahr Inc.	真音科技	Health & Longevity
20	PackagePlus	配客嘉股份有限公司	Sustainability, Climate & Mobility
21	Serafim Technologies Inc.	碩擎科技股份有限公司	Artificial Intelligence
22	Sunmit Industries Inc.	宇晨永續科技(穎昌工業)	Sustainability, Climate & Mobility
23	VitalSigns Corp	智感雲端科技股份有限公司	Health & Longevity
24	Wepreneurs	橋楚勝股份有限公司	Artificial Intelligence



臺灣新創團隊前進駐法代表處與當地投資人、新創圈進行交流



郝培芝大使致詞



郝大使帶領舉杯後進行餐敘



現場互動交流



新創團隊 Pitch (Ailicorn)



新創團隊 Pitch (All good Energy)



新創團隊 Pitch (DeepWave)



新創團隊 Pitch (Galaverse)



新創團隊 Pitch (Anivance AI)

	
新創團隊 Pitch（Otowahr）	新創團隊 Pitch（Sunmit）

（十）國家館巡禮

■ 時間：2025.06.12（星期四）上午 10:00～12:00

■ 地點：Hall 1, Paris Expo Porte de Versailles, Paris

1. 加拿大館

加拿大獲選為 2025 年 VivaTech「年度國家」（Country of the Year），展示其在 AI、綠色科技、量子運算和數位科技等領域的創新成果。

加拿大國家館由 Scale AI 負責規劃籌組，Scale AI 專注於推動人工智慧在供應鏈與物流管理的應用，並透過產業轉型、新創資助、人才培育及國際合作，強化加拿大在全球 AI 生態系統的領導地位。此次參展新創多達 170 家，領域包括 AI、永續技術與健康，以 AI 新創居多，如 Mila、Cohere、BrainBox AI 等，強調「責任 AI」與能源管理。

2. 日本館

日本館「Japan Village」由日本貿易振興機構（JETRO）攜手東京都府等四家地方政府共同呈現，展示日本創新生態圈，共計帶領 20 家新創參展，主要領域包括 AI、機器人技術、清潔科技、可持續性等

多元創新主題，與 TTA 館相同，於展館內設有主舞台，進行新創 Pitch 與商業媒合活動，強化交流與曝光。

3. 韓國館

由韓國中小企業振興公團（KISED）等機構策劃，參展新創團隊數 19 家，涵蓋 AI、生物科技、智慧城市及永續科技等，除展館之外，主辦方還安排側邊活動（K-Startup Night）、投資洽談、教育訓練場次等多元支援



加拿大館



日本館



韓國館



杜拜及法國投資銀行提供資金媒合機會

(十一) 國際企業展館巡禮

■ 時間：2025.06.12（星期四）下午 14:00 ~ 16:00

■ 地點：Hall 1, Paris Expo Porte de Versailles, Paris

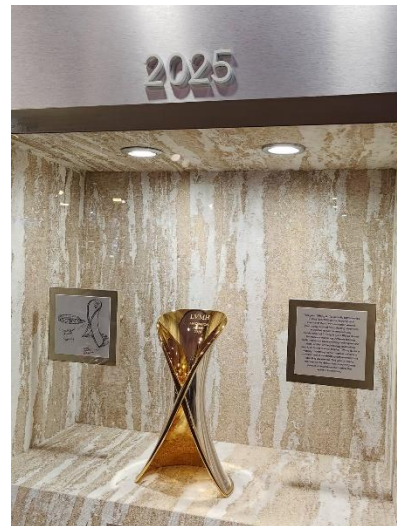
1. LVMH 館

LVMH 集團今年以「Dreamscape」為主題，展館結合 11 個旗下品牌與多家科技合作夥伴，聚焦展示集團如何將科技導入品牌核心。展館空間以 3D 列印的蕾絲結構天篷打造未來感沉浸體驗，展示包含 AI、3D 掃描、數位化製程等技術應用。現場展示如 Louis Vuitton 與 Rigsters 合作的 GenAI 數位內容生成平台、Dior 與 Kahoona 打造的個人化網站推薦系統等。此外，LVMH 也舉辦年度創新獎，鼓勵與集團合作的新創團隊，並透過 70 餘場演講、創新導覽與商務媒合活動，展現集團在精品市場科技創新與永續發展的前瞻佈局。

2. L'Oréal 館

L'Oréal 以「New Frontiers of Beauty」為主題，從 Longevity、Sustainability、Consumer Care 到 Creativity & Culture 四大面向切入，呈現未來美妝科技。展館展示 AI 驅動的虛擬美妝體驗與客服系統，

L'Oréal 亦攜手 Salesforce、Adobe、Google 等技術夥伴，強化 GenAI 在美容產品設計與顧客互動的應用，從一開始的評估、建議到最後的購買，提供一系列創新服務，展現其作為美妝科技領導品牌的創新實力。展會期間同步舉辦新創交流與媒合活動，深化產業合作機會。



LVMH 館



L'Oréal 館

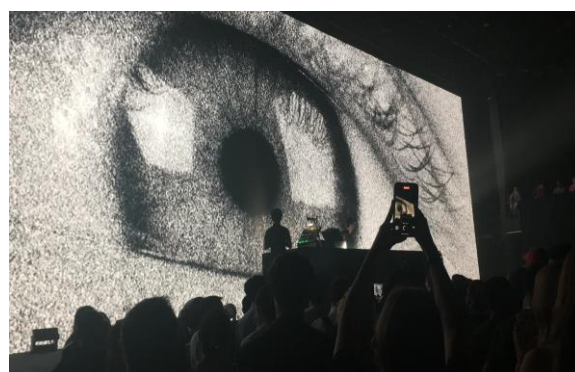
（十二）Viva Night（新創之夜）

■ 時間：2025.06.12（星期四）晚上 19:00～21:00

■ 地點：Dôme de Paris

■ 說明

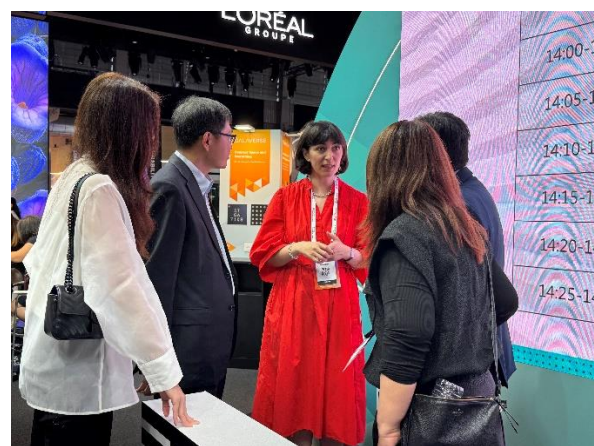
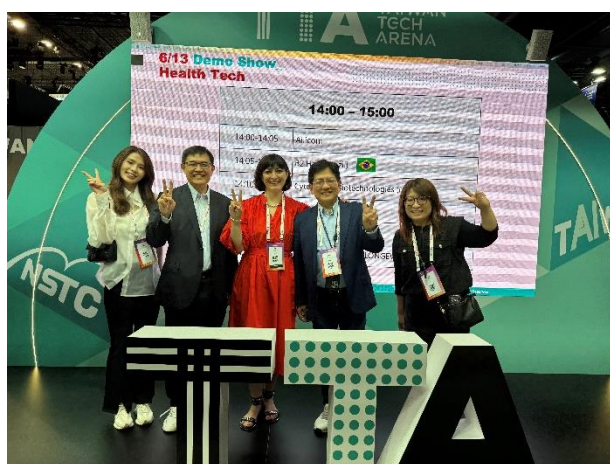
今年 VivaTech 特別強調「文化創意 × AI × 數位內容」，因此在大會主辦活動中設立 AI 電影節與 Live Nation 沉浸式體驗，展現數位創意藝術的核心地位。其中，新創之夜即與 Live Nation 合作，呈現一場融合音樂、科技與情感的沉浸式現場表演。節目包括現場演奏與 DJ，搭配視覺沉浸與互動科技元素，主軸在於彰顯「現場娛樂如何被創新科技重新演繹」。現場由 ambient 電子舞曲雙人組 The Blaze 領軍，結合音樂、互動科技與沉浸式視覺效果，呈現創新娛樂的直播派對形式，透過互動設計增強現場與線上觀眾參與度。



Viva Night 現場強調結合科技與音樂的沉浸式體驗

(十三) INSEAD 來訪

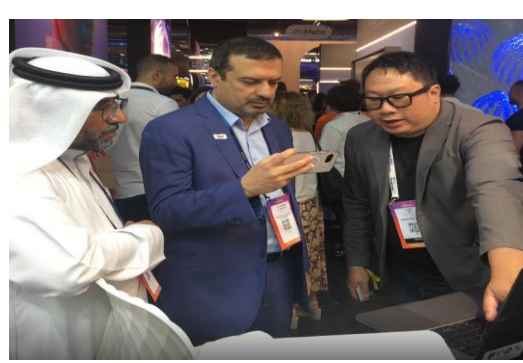
- 時間：2025.06.13（星期五） 上午 11:00 ~ 12:00
- 地點：TTA Booth, D38, Hall 1, Paris Expo Porte de Versailles, Paris
- 說明
 - 成立於 1957 年的 INSEAD（歐洲工商管理學院），三大校區分別在歐洲（法國楓丹白露）、亞洲（新加坡）、中東（阿聯阿布達比），並在北美（美國舊金山）設有商業創新中心。作為一所只有研究生的商學院，INSEAD 提供全日制工商管理碩士、高階管理碩士班（Executive Master of Business Administration, EMBA）、金融碩士、管理學博士，管理學碩士商業基礎研究生學位和各種高管教育課程，全球校友超過六萬人，分佈在 175 個國家。根據《金融時報》2022 年調查，在全球 500 強企業 CEO 母校的排名中，INSEAD 位居第二，僅次於哈佛，也是歐洲頂尖公司 CEO 最多人選擇就讀的商學院。
 - INSEAD 商業天使會顧問 Elena Cernea 造訪 TTA 館，與林德生處長、陳立偉執行長、許欣琦資深總監就臺灣新創落地法國的策略合作以及來台挑選臺灣新創與歐洲企業媒合進行意見交換。



INSEAD 商業天使會顧問 Elena Cernea 於 TTA 館合影

(十四) 杜拜經濟與旅遊局訪團

- 時間：2025.06.13（星期五） 下午 14:00 ~ 15:00
- 地點：TTA Booth, D38, Hall 1, Paris Expo Porte de Versailles, Paris
- 說明：經事前聯繫安排，杜拜經濟與旅遊局對於健康與樂齡科技（Health & Longevity）團隊有興趣，故安排該局執行長 Marwan Al Zarouni 於本日下午健康與樂齡科技領域團隊進行 Demo Show 時間前來，可當面聽取團隊簡報，並進行即時交流。



杜拜經濟與旅遊局執行長 Marwan Al Zarouni 到訪 TTA 館，聆聽健康與樂齡科技團隊簡報，並於攤位前團隊交換意見。

肆、媒體曝光效益

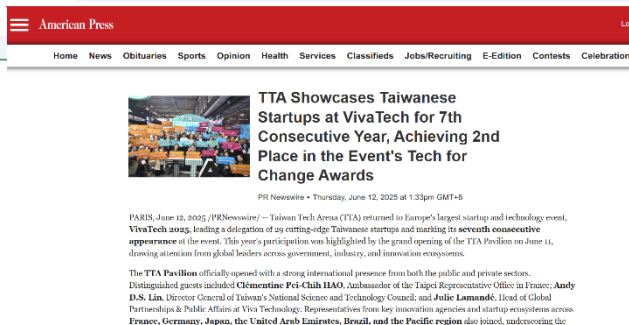
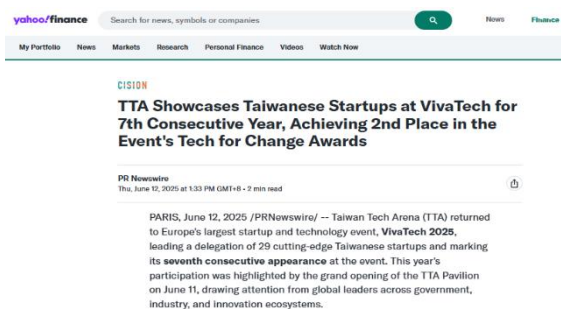
會後統計，共計媒體露出 648 則，包括國際媒體 634 則，以及國內媒體 14 則。國際媒體包括 Yahoo! Finance、AP news、FOX、Stock Street News 等國際媒體；國內媒體則包括非凡財經、數位時代、中央社、公視的會展現場專訪，以及鉅亨網、青年日報、奇摩新聞等國內媒體與新聞網入口刊登。

綜觀國內外媒體報導均採用新聞稿角度，以 TTA 連續七年參展、臺灣新創獲認證數大會第二做為主要報導內容，而至巴黎現場採訪媒體則根據展會現場實況，製播法國官方重要訪團、鴻海訪團與參展亮點團隊採訪報導，增添報導豐富度。

法方代表於媒體受訪時，肯定臺灣新創團隊在大會的表現，並表示期待台法在科技上更積極交流。VivaTech 大會國際長 Julie Lamandé 表示，今年臺灣館來了許多很棒的企業，活動舞台上也有很多臺灣身影。今年 AI 是 VivaTech 大會核心，探討 AI 作為科技新疆界，而在此領域上臺灣顯然領先一步，尤其是在深度科技（Deep Tech）及晶片製造，期盼更多交流。

法國巴黎-薩克雷大學教授（前法國高等教育暨研究部長）Sylvie Retailleau 也於媒體採訪時指出臺法在人工智慧、半導體、量子科技，以及所有和環境、能源相關的領域上，都擁有共同動能與互補性，可以深度合作。

詳細媒體露出清單如附件二。



伍、心得及建議

此行展出成果豐碩，不僅在展會互動、國際能見度與競賽表現獲高度肯定，也強化了 TTA 在國際新創生態圈的品牌。綜整本次參展經驗，以下心得與建議：

一、心得

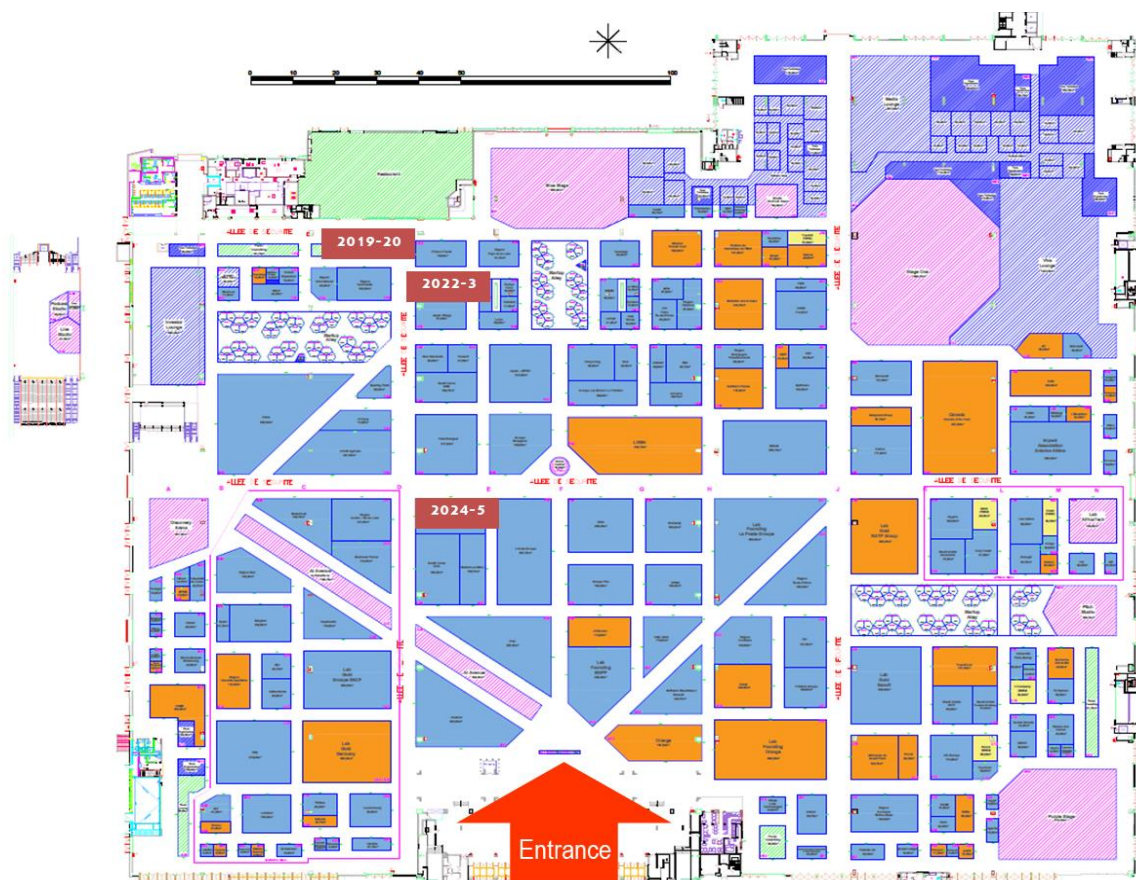
(一) 介接大會資源，為臺灣新創爭取多項資源與曝光優勢

多年持續參展，TTA 已逐步建立與 VivaTech 大會之間的穩定合作關係。本次得以順利爭取多項資源，包括：

1. 取得較佳展館區域：成功取得主展館內的展館位置，提高參觀人流與曝光機會。
2. 大會協助社群媒體宣傳：大會官方社群媒體 X 刊登 TTA 館與臺灣新創參展貼文，增加國際能見度。
3. 納入大會官方導覽團路線：6 家臺灣新創團隊(串串創意、鉅怡智慧、深智科技、久浪生醫、光影立方、愛實境)被納入大會貴賓導覽動線，讓潛在合作單位、投資人與媒體代表得以直接接觸臺灣新創。

這些資源皆源自過往累積的信任與默契，也顯示主辦單位對臺灣館參展內容與規劃的高度認同。

(TTA 館歷年參展展館區位的變化)



(VivaTech 大會於 X 發布 TTA 專屬貼文)



(大會導覽團至 TTA 館)



(二) TTA 品牌帶動強化國際交流鏈結拓展

TTA 在國際新創圈的品牌形象逐年強化，進一步促進與他國代表館的交流與合作契機。今年在接洽國家館交流時，就有多達 15 個國家館包含南法、美國、瑞士、巴西、紐西蘭(太平洋列島)、德國、杜拜、沙烏地阿拉伯、盧森堡、比利時、葡萄牙、日本、韓國、印度、義大利等明確表達後續合作意願，促成多場新創交流、競賽與媒合商洽，展現 TTA 作為臺灣科技新創代表平台的整合與對外溝通效能，也為新創團對後續國際鏈結與市場拓展奠定良好基礎。

(三) 臺灣新創於大會/新創競賽中表現亮眼，倍受矚目

本次共有多家臺灣新創於官方與第三方舉辦的國際競賽中脫穎而出，具體成果包括：

- 7 家團隊獲選「Tech for Change Award」認證，獲認證團隊數為大會所有參賽國家中高居第二。
- 華得生技不僅獲得「Tech for Change Award」認證，更入圍

「Innovation of the Year」年度五強，並在瑞士館「Global Deep Tech Battle」競賽中榮獲評審特別獎，後續更將與瑞士投資人展開進一步洽談。

- 久浪生醫首度參展即表現優異，成功入圍 VivaTech 年度新創 30 強，並同時獲得「Tech for Change Award」雙重認證。
- 光影立方獲得瑞士館「Global Deep Tech Battle」AI & Robotics 類別冠軍，並獲得瑞士法郎 3,000 元獎金肯定。



上述成果突顯臺灣新創的技術實力與國際競爭力，未來可進一步轉化為國際合作、資金挹注與市場拓展的實質成果。

二、建議

(一) 儘早確定參展與團隊名單，以利場地位置及介接大會資源

建議未來應儘早確定參展與團隊名單，可儘早與大會展開協調與溝通，介接資源與爭取更有利的參展條件與曝光安排，強化 TTA 館整體競爭力與國際能見度。

1. 取得較佳展館區域：早期參展位置比較偏遠，若及早確認參展，將有機會保留中心區位，避免位於人流較少的周邊區域，進而提升整體參觀流量與各國參展人關注度。
2. 大會官方導覽路線：及早提供團隊資料（含英文簡報、產品特色、影片等），有助大會將 TTA 館與新創團隊納入其官方導覽路線或推薦看點，創造更多與國際投資人或外媒互動的機會，擴大實質曝光效益。

（二）強化團隊行前備戰與輔導，爭取競賽勝出與商洽成效

VivaTech 大會設有多項國際競賽，新創團隊可藉由競賽，修正早期賽道。台灣的新創技術實力好，但最初其選擇的市場不一定是最適合的。VIVATECH 競賽，有法國的國際企業出題，新創解題，並選至少一隊新創合作，台灣的新創團隊參賽，將其技術應用於解決不同的問題，如表現優異獲獎團隊除可獲得與企業合作機會，更可提升國際知名度及吸引媒體報導，有助新創取得資金

鑑於台灣新創參加 VIVATECH 得獎效益大，建議未來應於行前階段即展開輔導，包含蒐集並分析大會主題競賽題目與趨勢、協助團隊釐清其技術亮點與商業策略，強化國際簡報內容與投資吸引力，加上原本 BOOTCAMP 所規畫的即席問答、英文簡報技巧等實戰訓練，透過系統性培訓與陪伴式輔導，有助新創在舞台上更具備說服力與國際競爭力，提升獲獎率，並協助其取得市場及資金。

（三）企業合作

本次參展期間，TTA 館獲得包括鴻海董事長劉揚偉親自率團參訪，提供新創團隊直接與大型企業交流的機會。TTA 將以企業需求為核心，促進新創與企業的深度合作。此舉不僅有助於新創在早期

階段進行市場驗證，找到適切的市場定位，也協助企業能攜手新創加速產品功能擴增以符合市場需求，開拓新的市場商機。

以愛實境（iStaging）參加 VIVATECH 的經驗為例，該公司原為提供虛擬實境服務的新創，於 2021-2022 連續入圍 LVMH 集團主辦之全球新創競賽後，成立法國分公司，成為 LVMH 集團巴黎時裝線上秀的指定合作廠商。從線上房仲服務，跨界到時尚精品產業，提供 LV VIP 客戶沉浸式購物的體驗，提升集團的業績，LVMH 集團擴大與 iStaging 的合作。愛實境的軟實力已與 LVMH 集團建立合作關係，今年與台灣面板大廠群創合作的整合應用，將軟體創新與硬體製造結合，擴大對 LVMH 集團的合作範圍，展現臺灣新創與產業攜手進軍國際市場的潛力。本次跨界合作機會有助建立臺灣新創與產業間的策略聯盟，進一步帶動新創技術商品化與國際化進程。

未來 TTA 除了提供優質的創業空間、引進國際加速器、帶領新創參加國際展會之外，積極推動企業與新創的主題媒合。由企業出題，新創解題，有效連結產業需求、更快速形成可落地的解決方案，加速技術或產品的實用化，讓更多潛力新創能在正確的時間、方向成功出場，為臺灣產業注入新動能。

陸、附件

附件一、參展團隊名單

序號	公司名稱		領域
1	Ailicorn	艾里空股份有限公司	Artificial Intelligence
2	Aiplux Technology Co., Ltd.	睿加科技股份有限公司	Artificial Intelligence
3	AIRA Corporation	城智科技股份有限公司	Artificial Intelligence
4	AIRECO Co., Ltd	宜科循環股份有限公司	Artificial Intelligence
5	All Good Energy Co., Ltd.	合谷新能源股份有限公司	Sustainability, Climate & Mobility
6	Anivance AI Corporation	久浪智醫股份有限公司	Health & Longevity
7	DeepWave	迪威智能股份有限公司	Artificial Intelligence
8	EndoSemio Co., Ltd.	安德斯醫學科技股份有限公司	Health & Longevity
9	FaceHeart Corporation	鉅怡智慧股份有限公司	Health & Longevity
10	GalaVerse Inc.	GalaVerse Inc.	Artificial Intelligence
11	Godspeed It Service	神御科技股份有限公司	Artificial Intelligence
12	HUA TEC INTERNATIONAL CO., LTD.	華得生技國際有限公司	Health & Longevity
13	JU-TIAN CLEANTECH CO., LTD.	鉅田潔淨技術股份有限公司	Sustainability, Climate & Mobility
14	KABOB CLOUD	串串創意	Artificial Intelligence

15	KopherBit Co., Ltd.	科飛數位股份有限公司	Sustainability, Climate & Mobility
16	Makee Studio	米斯全媒體影棚股份有限公司	Artificial Intelligence
17	Meta Intelligence Ltd.	超智諮詢	Artificial Intelligence
18	National Center for Research on Earthquake Engineering	國家地震工程研究中心	Sustainability, Climate & Mobility
19	Nexretail Co., LTD	深智科技股份有限公司	Artificial Intelligence
20	NunoX Technology	聯覺科技股份有限公司	Artificial Intelligence
21	Optiqb AI technology limited	光影立方智能科技股份有限公司	Artificial Intelligence
22	Otowahr Inc.	真音科技	Health & Longevity
23	PackagePlus	配客嘉股份有限公司	Sustainability, Climate & Mobility
24	Serafim Technologies Inc.	碩擎科技股份有限公司	Artificial Intelligence
25	Sunmit Industries Inc.	宇晨永續科技(穎昌工業)	Sustainability, Climate & Mobility
26	Turing Space	圖靈信任(台灣圖靈鏈)	Artificial Intelligence
27	Two-Shoulder AI CO., LTD	雙肩智慧股份有限公司	Artificial Intelligence
28	VitalSigns Corp	智感雲端科技股份有限公司	Health & Longevity
29	Wepreneurs	橋楚勝股份有限公司	Artificial Intelligence

附件二、媒體露出彙整

1. 國內媒體:14 則

	媒體	標題	新聞連結
1	數位時代	入圍創新競賽家數第二多！ TTA 率 29 家台灣新創前進 VivaTech 聚焦3大領域	https://meet.bnext.com.tw/articles/view/52410?
2	中央社	巴黎 Viva Tech 開幕聚焦台灣館 劉揚偉現身交流法國部長力邀 合作	https://www.cna.com.tw/news/ait/202506120017.aspx
3	中央社	Viva Tech 歐洲最大新創展 台灣 館成矚目焦點	https://www.youtube.com/watch?v=hJf2xV_ssJs
4	非凡	國科會 TTA 率 29 家新創 7 度前進 VivaTech 展現台灣新創實力	https://youtu.be/gdkvmOMvHcl?feature=shared
5	非凡	台新創端各式 AI 應用 展現優 勢把握契機！ 台新創團隊獲 大會 2 肯定 TTA 助新創媒合企 業躍上國際	https://www.youtube.com/watch?v=f1o8EGz3L1o
6	鉅亨網	國科會展 AI Taiwan 實力 領 29 家台廠 7 度前進歐洲展新創技 術	https://m.cnyes.com/news/id/6019930
7	Yahoo 新聞	國科會 TTA 七度前進 VivaTech 展現新創實力	https://tw.news.yahoo.com/%E5%9C%8B%E7%A7%91%E6%9C%83tta%E4%B8%83%E5%BA%A6%E5%89%8D%E9%80%B2vivatech-%E5%B1%95%E7%8F%BE%E6%96%B0%E5%89%B5%E5%AF%A6%E5%8A%9B-093603500.html?guccounter=1&guce_referrer=aHR0cHM6Ly93d3cuZ29vZ2xlLmNvbS8&guce_referrer_sig=AQAAAGVoU89Sy4NGHPUZvKdZ3VUxeFkbZpo5kZVCZK6aPIE6d6HuX_0LI6SPrSXmgbxPXDE1iMBA3KcQMOAHEy_KXS5iVGvjWyZBHkA3cT3aS5lgYFV_vOXGT1

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11	數位時代	台灣唯二雙料入圍 VivaTech 新 創競賽：久浪智醫靠「器官晶 片」搶進歐洲市場	https://meet.bnext.com.tw/articles/view/52415
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