

出國報告（出國類別：研習）

參加美國「井上健一亞太安全研究中心」(DKI-APCSS) 2024年「全面安全合作」(CSC) 課程成果報告

服務機關：外交部

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派赴國家/地區：美國

出國期間：113年2月13日至3月22日

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## 摘 要

井上健－亞太安全研究中心 (DKI APCSS) 是隸屬於美國國防部的智庫，於 1995 年 9 月 4 日在夏威夷檀香山正式成立。APCSS 致力於解決區域和全球安全問題，定期邀請美國和亞太國家的中高階官員參加相關課程並交流。

本期「全面安全合作」課程 (CSC24-1) 係自 113 年 2 月 14 日至 3 月 20 日，為期 5 週，邀請來自全球 31 國共 95 名學員參與，最終有 92 名學員完成訓練課程。除了安排全體參與的講座課程外，也安排來自不同國家、擁有不同專業的 95 名學員，經由 APCSS 具有區域安全專業導師之引導，在分組討論中分享跨國觀點。課程設計活潑多元，透過一系列對印太安全之討論、競賽，以及豐富之選修課程，提供互動教育機會和體驗式學習。

此次進修學員們不僅獲得策略競爭和安全合作的知識、批判性思考的運用，也與來自世界各地的中高階軍事、國安及外交官員進行為期 5 週緊密的合作與互動，對於本部未來擘畫印太戰略亦有助益。

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## 前言

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課程全程落實不究責原則 (non-attribution)，鼓勵參訓學員自由表達意見。

## 壹、課程目的

- 一、CSC 課程旨在透過「教育」、建構「連結」及「賦權」的方式，以批判性討論、建構全球跨領域專業人士的網絡，及採用整體安全之方法，找到創新解決方案，以應對全球錯綜複雜的安全挑戰，並以此對自由、開放、繁榮和安全的印太地區做出貢獻。
- 二、該課程的目的包括：(一) 盼能提升學員危機領導及緊急應變能力、(二) 維護立基於規則之國際法、規範及秩序、(三) 管理利害關係人與網絡、(四) 投資主權、嚇阻、復原力及減少脆弱性、

(五) 從機構間實現互通性與資訊分享，以及(六) 推動印太地區自由開放。

三、鑒於該計畫內容涵蓋東北亞、東南亞、南亞及大洋洲最新動態，以及氣候變遷、跨國犯罪、海事安全、網路安全、能源安全等各項議題，且強調區域內各國之安全合作，透過課程的解析及學員間討論，除可向參訓學員及 APCSS 的講師、輔導員闡述我國之戰略重要性，亦可瞭解各國官員對相關議題之立場與觀點。

## 貳、課程設計

一、課程內容：「全面安全合作」(Comprehensive Security Cooperation) 課程著眼於安全與合作議題，核心內容分為「批判性思考」、「地緣戰略」、「安全挑戰」及「能力建構」等項目。

二、共同課程：所有學員依不同國籍、專業背景混分為 8 個小組(Seminar)，每個小組約有 12 名成員，並由 APCSS 研究員擔任輔導員(Seminar Leader)，在介紹印太各區域現狀之「團體課程」(Plenary)、「課座演講」(Guest Speaker) 後，引導學員就各項主題進行討論。

三、選修課程(Elective)：除整體性的邏輯分析、批判性思考、地緣戰略等課程，另由 APCSS 研究員依據研究專長開設選修課程，相關課程包羅萬象，如全球在氣候變遷、人口趨勢、跨國犯罪等人類共同面對的挑戰，另也有台海危機、北極安全動態、緬甸衝突造成的區域衝擊、俄烏戰爭、中國的「一帶一路」、美日、美韓聯盟、印度奇蹟等議題(請詳附錄二)。

四、主選課程(Concentration)：主選課程安排在第 4 週進行，學員可在「網路安全」(Cybersecurity)、「經濟與安全」(Economic and Security) 及「認識中國」(Understanding China) 三個主題擇一修課，共同課程後亦由新混成的小組成員搭配小組輔導員，就課程內容進行腦力激盪及意見

交流。

五、參訪行程：除在 APCSS 中心的課程、專題演說外，APCSS 另安排戶外健行節目、在美軍基地 Bellows Beach 進行球類競賽、參訪珍珠港的亞利桑那號戰艦紀念館，及分組參訪「國防部戰俘及失蹤軍人統計署」（DPAA）、「夏威夷國家氣象預測辦公室」（NWS Forecast Office Honolulu）及「美國海岸防衛隊」（US Coast Guard）等機構，使學員在不同情境下學習與交流，對美國在該地區的戰爭歷史、安全部署等亦有更深入的了解。

六、計畫簡報：由學員根據自身業務背景提出計畫（Fellow's Project），並在研習課程最後一周進行口頭簡報，輔導員除指導計畫的簡報內容外，並會在研習結束後持續追蹤學員之計畫執行進度，倘該計畫獲具體進展，APCSS 會透過美國駐該學員所屬國的美國大使館頒贈獎章，並邀請學員重返 APCSS，擔任研習課程之外聘輔導員。

### 參、心得及建議

一、APCSS 所規劃的 5 週課程生動多元，獲參訓學員一致肯定：APCSS 透過以下類型之課程安排，深入淺出、循序漸進的方式探討議題，有助學員掌握最新的安全議題，繼以不同型態的演練方式均有助加深學員對相關議題的瞭解，亦有助增進各國學員之情誼，對於拓展跨國人脈相當有助益：

1. 以聆聽為主之被動式學習，包括「團體課程」、「課座演講」、選修課程、主選課程等內容包羅萬象，學員可以自行決定選修課程。另有主動式學習，課程中可隨時提問，於小組討論亦可分享交流意見。
2. 透過分組辯論、賽局談判演練、兵棋推演之角色扮演、課程內

容回顧搶答等競賽過程，學員在趣味中生動學習。例如<sup>職</sup>此次在「印太地區各國如何應處危機升高情勢」之兵推任務中擔任汶萊組之外交官角色，汶萊雖非該地區掌握區域安全之關鍵大國，惟<sup>職</sup>仍積極穿梭於其他各國（小組）間，視情勢變化協調區域內各國及美、中、北約等強權，在多國舉行軍演並以武力恫嚇時重返談判桌，終獲美、中同意舉行安全會談。<sup>職</sup>建議（汶萊）政府在國際文宣主動爭取話語權，呼籲各國冷靜，並積極奔走各國協調籌組安全會談之外交談判作為獲小組學員及輔導員一致票選通過為小組最佳成員（Best Player）。

- 二、APCSS 尊重學員多元文化背景及籲請恪遵「不得引述」原則的做法，有助瞭解學員的真實想法：鑒於學員國籍分布甚廣（來自全球 31 國共 95 名），APCSS 多次呼籲學員彼此尊重各自的不同文化背景及性別，另為免若干學員所屬國家仍箝制渠等言論，致渠等未能真實表達意見，APCSS 於開訓第一天即要求全體學員不得具名引述課堂所聽到之言論，且透過 menti.com 網站，以不記名民調方式調查學員對相關議題之看法，均有助鼓勵學員發表真實想法，並增進學員間互信與情誼。
- 三、APCSS 的課程安排可反映美國當前外交及軍事戰略思維，學員的反饋則有助瞭解相關地區、國家的理念：本年係 APCSS 首次辦理「認識中國」主選課程，吸引多數學員參與，學員對課程內容之回應即可窺見所屬國政府對中立場；例如，儘管多數學員均對中國之「一帶一路」政策造成多國深陷財政陷阱之困境感到警覺，馬爾地夫之學員仍對該政策持正面肯定看法，遇討論有關中國之議題時幾成中國代言人，與其他國家學員激辯交鋒，渠等對 APCSS 講師有關中國之若干授課內容無法認同，多次公開提出質疑。

四、APCSS 積極經營校友圈，不定期在各國舉辦校友聚會，未來似可擴大派員參訓以厚植區域人脈：

1. 鑒於各國參訓學員均屬中高階官員，未來前景可期，<sup>職</sup>參訓期間積極藉各場域向參訓學員說明台海現況，並宣傳我國在政治、經貿、科技、文化等各面向之發展，廣結善緣。鑒於我國在許多國家如不丹、巴基斯坦、斯里蘭卡、馬爾地夫、尼泊爾、密克羅尼西亞及科索沃等國均未設館，我國官員與渠等接觸有限，未來似可藉此機會強化我與該區域國家官員之連結，且學員在歷時 5 週的參訓時間，課餘亦相約共同探索夏威夷的風光及文化，足以建立深厚情誼。
2. APCSS 積極透過網站、臉書等社群媒體經營校友圈，學員亦在 WhatsApp 群組裡持續踴躍分享觀點，有助續維繫彼此情誼。例如結訓後我花蓮 0403 地震的新聞震驚全球，<sup>職</sup>在第一時間即接獲同期學員的殷切問候，另巴布亞紐幾內亞 5 月 24 日發生大規模山崩造成逾 2000 人遭活埋，因同期有來自巴紐的學員，該不幸事件亦深受學員關注。
3. 另校友均可查詢各國校友的聯繫資訊，且 APCSS 主任或高層因公務赴相關各國出差時亦透過當地學員籌辦校友聯誼活動，有助校友持續透過 APCSS 拓展相關領域之國際人脈，此等作法甚值得我國相關機構借鏡。



附錄一（每週課程規畫）



# CSC 24-1 Schedule

current as of: 13 Feb 2024

Week 1   Welcome and Orientation			
Wednesday, 14 February - * UNIFORMS*			
Start	Stop	Event	Location
7:45	8:30	Check in / Networking	Lanai
8:30	9:30	<b>Welcome Remarks</b>	Stackpole Auditorium
9:30	10:00	<b>Course Overview</b>	Stackpole Auditorium
10:00	10:15	<b>Seminar Leader Introductions</b>	Stackpole Auditorium
10:15	10:35	<i>Transition to Seminar Rooms</i>	
10:35	11:45	<b>Seminar #1: Introductions</b>	Seminar Rooms
11:45	12:00	<i>Transition to Hale Koa</i>	
12:00	13:00	<b>Lunch and Concentrations Introduction: Cybersecurity</b>	Hale Koa
13:00	13:20	<i>Transition to Center</i>	
13:20	14:00	<b>Pay, Funded Fellows (Sems 1, 2, 3, 4) Access Card/Bio Sheet (Sems 5, 6, 7, 8)</b>	Maluhia & Stackpole
14:00	14:05	<i>Transition Maluhia to Stackpole and vice versa</i>	
14:05	14:45	<b>Pay, Funded Fellows (Sems 5, 6, 7, 8) Access Card/Bio Sheet (Sems 1, 2, 3, 4)</b>	Maluhia & Stackpole
14:45	15:00	<i>Transition to Stackpole</i>	
15:00	16:00	<b>Safety Briefs</b>	Stackpole Auditorium
Thursday, 15 February			
Start	Stop	Event	Location
7:45	8:00	Networking	Lanai
8:00	8:45	<b>Wi-Fi &amp; Cyber Security briefs</b>	Stackpole
8:45	9:00	<i>Break</i>	
9:00	11:45	<b>Seminar #2: Course Content Familiarization &amp; Knowledge Survey</b>	Seminar Rooms
11:45	12:00	<i>Transition to Hale Koa</i>	
12:00	13:00	<b>Lunch and Concentration Introduction: Economics &amp; Security</b>	Hale Koa
13:00	13:20	<i>Transition to Center</i>	
13:20	14:45	<b>Center Program Briefs - Alum/Recruit, Library, PAO</b>	Stackpole Auditorium
14:45	15:00	<i>Transition to Lanai</i>	
15:00	16:00	Welcome Reception	Lanai
Friday, 16 February			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Indo-Pacific Security: Introductory Polling</b>	Stackpole Auditorium
9:00	9:10	<b>Administration/Announcements</b>	Stackpole Auditorium
9:10	9:30	<i>Break</i>	
9:30	10:20	<b>U.S. Indo-Pacific Strategy</b>	Stackpole Auditorium
10:20	10:40	<i>Break</i>	
10:40	11:30	<b>PRC Indo-Pacific Strategy</b>	Stackpole Auditorium
11:30	11:50	<i>Transition to Hale Koa</i>	
11:50	12:50	<b>Lunch and Concentration Introduction: Understanding China</b>	Hale Koa
12:50	13:10	<i>Transition to Center</i>	
13:10	13:50	<b>Fellows Projects Overview</b>	Stackpole Auditorium
13:50	14:00	<i>Transition to Seminar Rooms</i>	
14:00	16:00	<b>Seminar #3</b>	Seminar Rooms
Saturday, 17 February			
Start	Stop	Event	Location
7:30	15:00	Foundations of Fellowship   Island Tour & NEX	Offsite

Week 2   Critical Thinking & System Analysis			
Monday, 19 February			
Start	Stop	Event	Location
Federal Holiday - Presidents Day			
Tuesday, 20 February			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Critical Thinking Introduction</b>	Stackpole Auditorium
9:00	9:10	Administration/Announcements	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	<b>Critical Thinking to Build Capacity</b>	Stackpole Auditorium
10:20	10:30	Transition to Seminar Rooms	
10:30	12:00	<b>Seminar #4   Complete Concentration Selection - [Causal loop activity]</b>	Seminar Rooms
12:00	13:00	Lunch   <b>DKI APCSS Polo Shirt Sale on Lanai</b>	
13:00	14:15	<b>Electives Session #1</b>	Various (see posting)
14:15	14:30	Transition to Project Seminars	
14:30	16:00	<b>Project Seminar #1</b>	Seminar Rooms
Wednesday, 21 February			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Thinking about Complexity &amp; Practicing Adaptive Leadership</b>	Stackpole Auditorium
9:00	9:10	Administration/Announcements	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	<b>Critical Thinking and Foresight</b>	Stackpole Auditorium
10:20	10:30	Transition to Seminar Rooms	
10:30	12:00	<b>Seminar #5 - [Scenario planning activity]</b>	Seminar Rooms
12:00	13:00	Lunch   <b>DKI APCSS Polo Shirt Sale on Lanai</b>	
13:00	14:15	<b>Electives Session #2</b>	Various (see posting)
14:15	14:30	Transition to Project Seminars	
14:30	16:00	<b>Project Seminar #2</b>	Seminar Rooms
Thursday, 22 February			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	International Cooperation plenary	Maluhia
9:00	9:10	Administration/Announcements	Maluhia
9:10	9:30	Break	Maluhia
9:30	9:45	Instructions for Cooperation Game	Maluhia
9:45	11:00	<b>International Cooperation Game</b>	Maluhia/Seminars
11:00	12:00	<b>Plenary discussion on lessons learned from Game</b>	Stackpole Auditorium
12:00	13:00	Lunch - 12:10-12:50 - Interactive library use BBL, Seminars 1, 3, 5, & 7	Maluhia Right
13:00	14:15	<b>Electives Session #3</b>	Various (see posting)
14:15	14:30	Transition to Project Seminars	
14:30	16:00	<b>Project Seminar #3 - Project Goals statement due</b>	Seminar Rooms
Friday, 23 February			
Start	Stop	Event	Location
7:30	15:00	Bellows Excursion	Bellows Beach
Saturday, 24 February			
Start	Stop	Event	Location
7:30	15:00	Foundations of Fellowship – Makapu'u Lighthouse / NEX / Commissary	Offsite

Week 3   Geostrategic Environment & Emerging Challenges			
Monday, 26 February			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Oceania Security</b>	Stackpole Auditorium
9:00	9:10	Administration/Announcements	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	<b>South Asia Security</b>	Stackpole Auditorium
10:20	10:30	Transition to Seminar Rooms	
10:30	12:00	<b>Seminar #6</b>	Seminar Rooms
12:00	13:00	Lunch - 12:10-12:50 - Interactive library use BBL, Seminars 2, 4, 6, & 8	Maluhia Right
13:00	14:15	<b>Electives Session #4</b>	Various (see posting)
14:15	14:30	Transition to Project Seminars	
14:30	16:00	<b>Project Seminar #4</b>	Seminar Rooms
Tuesday, 27 February			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Northeast Asia Security</b>	Stackpole Auditorium
9:00	9:10	Administration/Announcements	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	<b>Southeast Asia Security</b>	Stackpole Auditorium
10:20	10:30	Transition to Seminar Rooms	
10:30	12:00	<b>Seminar #7</b>	Seminar Rooms
12:00	13:00	Lunch - 12:10 - 12:50 - BBL - Cybersecurity: Impact of Chat GPT on Phishing	Maluhia Right
13:00	14:15	<b>Electives Session #5</b>	Various (see posting)
14:15	14:30	Transition to Auditorium	
14:30	16:00	<b>Project Session #5 / Alumni Project Presentation</b>	Stackpole Auditorium
Wednesday, 28 February - * UNIFORMS*			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	8:55	<b>Energy Security</b>	Stackpole Auditorium
8:55	9:00	Administration/Announcements	Stackpole Auditorium
9:00	9:30	<b>Seminar &amp; Course Photos</b>	Lanai & Out front
9:30	10:20	<b>Maritime Security</b>	Stackpole Auditorium
10:20	10:30	Transition to Seminar Rooms	
10:30	12:00	<b>Seminar #8</b>	Seminar Rooms
12:00	13:00	Lunch	
13:00	14:15	<b>Guest Speaker: A/S Mallory Stewart</b>	Stackpole Auditorium
14:15	14:30	Transition to Project Seminars	
14:30	16:00	<b>Project Seminar #6</b>	Seminar Rooms
Thursday, 29 February			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Environmental Security</b>	Stackpole Auditorium
9:00	9:10	Administration/Announcements	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	<b>Misinformation &amp; Media</b>	Stackpole Auditorium
10:20	10:30	Transition to Seminar Rooms	
10:30	12:00	<b>Seminar #9</b>	Seminar Rooms
12:00	13:00	Lunch - 12:10 - 12:50 - BBL - Chinese Influence Operations	Maluhia Right
13:00	14:15	<b>Electives Session #6</b>	Various (see posting)
14:15	14:30	Transition to Project Seminars	
14:30	16:00	<b>Project Seminar #7 / Peer-to-Peer Progress Review</b>	Seminar Rooms
Friday, 1 March			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Economic &amp; Security</b>	Stackpole Auditorium
9:00	9:10	Administration/Announcements	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	<b>Debate Prep and Mid-Course Survey</b>	Seminar Rooms
10:20	10:30	Transition to Stackpole	
10:30	12:00	<b>Debate "Regional Security is Getting Better vs Getting Worse"</b>	Stackpole Auditorium
12:00	12:30	Lunch	
12:30	16:00	Foundations of Fellowship   Arizona Memorial / NEX / Mosque / Commissary	
Saturday, 2 March			
Start	Stop	Event	Location
8:00	14:00	Foundations of Fellowship   Swap Meet / Waikale Outlets	Offsite

Week 4   Concentration Week			
<b>Monday, 4 March</b>			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	8:20	Admin	Stackpole Auditorium
8:20	12:00	Track Session #1	Track rooms
12:00	13:00	Lunch	
13:00	16:00	Track Session #2	Track rooms
<b>Tuesday, 5 March</b>			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	8:20	Admin in Track	Track rooms
8:20	12:00	Track Session #3	Track rooms
12:00	13:00	Lunch	
13:00	16:00	Track Session #4	Track rooms
<b>Wednesday, 6 March</b>			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	8:20	Admin in Track	Track rooms
8:20	12:00	Track Session #5	Track rooms
12:00	13:00	Lunch	
13:00	16:00	Track Session #6	Track rooms
<b>Thursday, 7 March</b>			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	8:20	Admin in Track	Track rooms
8:20	12:00	Track Session #5	Track rooms
12:00	13:00	Lunch	
13:00	16:00	Track Session #6	Track rooms
<b>Friday, 8 March</b>			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>North Korea Drama: The Kim Family</b>	Stackpole Auditorium
9:00	9:10	<b>Administration/Announcements</b>	Stackpole Auditorium
9:10	9:30	<i>Break</i>	
9:30	10:20	<b>Women, Peace and Security (WPS) - Fellows Panel</b>	Stackpole Auditorium
10:20	10:30	<i>Transition to Lanai</i>	
10:30	11:45	<b>International Womens Day Celebration w/ snacks - K-drama club</b>	Lanai
11:45	12:00	<i>Transition to Stackpole</i>	
12:00	12:30	<b>Guest Speaker - MG Kalouniwai (Fijian CHOD)</b>	Stackpole Auditorium
12:30	16:00	NEX / Mosque / Commissary	
<b>Saturday, 9 March</b>			
Start	Stop	Event	Location
		Free Weekend or Fellow-organized Activities	Offsite

Week 5   Building Capacity			
Monday, 11 March			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Guest Speaker: MAJ GEN (ret) S. Veras-Lum</b>	Stackpole Auditorium
9:00	9:10	<b>Administration/Announcements</b>	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	<b>Women, Peace &amp; Security (WPS)</b>	Stackpole Auditorium
10:20	10:30	Transition to Seminar Rooms	
10:30	12:00	<b>Seminar #10</b>	Seminar Rooms
12:00	13:00	Lunch - Lunch & Learn 12:10 - 12:50 - Cybersecurity Diplomacy	Maluhia Right
13:00	14:15	<b>Electives Session #7</b>	Various (see posting)
14:15	14:30	Transition to Project Seminars	
14:30	16:00	<b>Project Seminar #8</b>	Seminar Rooms
Tuesday, 12 March			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Good Governance</b>	Stackpole Auditorium
9:00	9:10	<b>Administration/Announcements</b>	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	<b>Civil-Military Relations</b>	Stackpole Auditorium
10:20	10:30	Transition to Seminar Rooms	
10:30	12:00	<b>Seminar #11</b>	Seminar Rooms
12:00	13:00	Lunch   BBL - National Guard Bureau State Partnership Program Overview	Maluhia Right
13:00	14:15	<b>Electives Session #8</b>	Various (see posting)
14:15	14:30	Transition to Project Seminars	
14:30	16:00	<b>Final Project Briefing</b>	Stackpole Auditorium
Wednesday, 13 March			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	<b>Crisis Management</b>	Stackpole Auditorium
9:00	9:10	<b>Administration/Announcements - Fellows to select Commencement Speaker</b>	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	<b>Statecraft</b>	Stackpole Auditorium
10:20	10:30	Transition to Seminar Rooms	
10:30	12:00	<b>Seminar #12</b>	Seminar Rooms
12:00	13:00	Lunch	
13:00	16:00	<b>Site Visits (DPAA/ NOAA/ USCG)</b>	Various (see posting)
Thursday, 14 March			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	8:20	Admin	Stackpole Auditorium
8:20	8:55	<b>Great Game Briefing</b>	Stackpole Auditorium
8:55	9:40	<b>Initial Strategizing</b>	Seminar Rooms
9:40	10:55	<b>Great Game Round 1</b>	Maluhia Hall
10:55	11:15	<b>Scoring/Re-Strategizing</b>	Maluhia Hall
11:15	12:30	<b>Great Game Round 2</b>	Maluhia Hall
12:30	13:30	Lunch - Kokua Hui Pizza!!	Lanai
13:30	14:45	<b>Scoring Updates &amp; Round 3</b>	Maluhia Hall
14:45	15:15	<b>Final Scoring / Cleanup</b>	Maluhia Hall
15:15	16:00	<b>Reflections &amp; Award</b>	Maluhia Hall
Friday, 15 March			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	8:20	<b>Administration/Announcements</b>	Stackpole Auditorium
8:20	10:30	<b>Projects Seminar #10 - Finalize Slides &amp; Upload to LMS (breaks at seminar discretion)</b>	Seminar Rooms
10:30	10:40	Transition to Maluhia	
10:40	12:00	<b>Cooperation Café / Quiz [Academic Competition by Seminar]</b>	Maluhia Hall
12:00	12:30	Lunch	Lanai
12:30	16:00	<b>NEX / Mosque / Commissary</b>	
Saturday, 16 March			
Start	Stop	Event	Location
18:00	21:00	Tastes of the World	Lanai

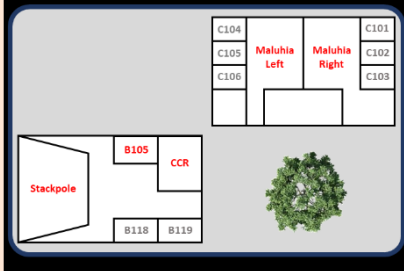
Week 6   Synthesis & Reflection			
Monday, 18 March			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	11:30	Project Presentations (breaks at seminar discretion)	Seminar Rooms
11:30	12:30	Final Fellows Panel Prep	Seminar Rooms
12:30	16:00	Seminar Farewell Luncheons	
Tuesday, 19 March			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	9:00	Final Fellows Panel	Stackpole Auditorium
9:00	9:10	Administration/Announcements	Stackpole Auditorium
9:10	9:30	Break	
9:30	10:20	Guest Speaker - LtGen Stephen D. Sklenka, Deputy Commander, INDOPACOM	Stackpole Auditorium
10:20	10:30	Break	
10:30	12:00	Reflection & Synthesis	Stackpole Auditorium
12:00	13:00	Lunch	
13:00	13:20	End-of-Course Survey	Seminar Rooms
13:20	13:30	Transition to Stackpole	
13:30	14:15	Center Briefs - Alumni, Library, Recruiting	Stackpole Auditorium
14:15	14:25	Transition to Seminar Rooms	
14:25	16:00	Equipment Turn-in	Seminar Rooms
Wednesday, 20 March - * UNIFORMS*			
Start	Stop	Event	Location
7:45	8:10	Networking	Lanai
8:10	8:55	Commencement Rehearsal	Stackpole Auditorium
8:55	9:35	Break	Lanai
9:35	9:50	Transition and seating of guests	Stackpole Auditorium
9:50	10:50	Commencement	Stackpole Auditorium
10:50	10:55	Transition	
10:55	11:30	Presentation of gifts / Break	Stackpole Auditorium / Lanai
11:30	13:00	Reception	Lanai

附錄二（選修課次表）



**Electives**  
Tuesday, 20 February

- Japan's Free and Open Indo-Pacific Vision | LTC Jacqueline Hearne | Maluhia Right
- Taiwan, China, and Cross-Strait Dynamics | Dr. Michael Burgoyne | Maluhia Left
- China's Strategy in the South China Sea | Dr. Alexander Vuving | Stackpole
- Everything Everywhere All at Once | Dr. Srinu Sitaraman | CCR



**Electives**  
Wednesday, 21 February

- Demographic Trends | Dr. Al Oehlers | CCR
- White Elephant in the Room — BRI — A Discussion | Dr. Srinu Sitaraman | Maluhia Left
- Nuclear Weapons and International Security in 2024: Countdown to... | Dr. Bill Wieninger | Maluhia Right
- Is North Korea Getting Ready for War? | Dr. Lami Kim | Stackpole
- Paradise Lost? Examining Costa Rica's Narcotics Problem | CDR (USCG Ret) Lance Tinstman | B105



**Electives**  
Thursday, 22 February

- U.S. - Japan Alliance | LTC Jacqueline Hearne | Maluhia Right
- Strategic Trade and Industrial Policy | Dr. Srinu Sitaraman | CCR
- China's Methods of Social Control: Going International | Dr. Richard Vuylsteke | Stackpole
- Ukraine-Russia | Dr. Rouben Azizian | Maluhia Left

**Electives**  
Monday, 26 February

- Security Dynamics in Antarctica | Dr. Al Oehlers | CCR
- Regional Impact of Myanmar Conflict, Part 1 | Dr. Miemie Byrd | Maluhia Right
- Security Dynamics of the Arctic | Dr. Michael Burgoyne & CDR Yvonne Yang | Maluhia Left
- Emerging Tech & Great Power Competition | Dr. Lami Kim | Stackpole

**Electives**  
Tuesday, 27 February

- U.S.- ROK Alliance | LTC Alexander Park | Maluhia Left
- Regional Impact of Myanmar Conflict, Part 2 | Dr. Miemie Byrd | Maluhia Right
- India Miracle? | Dr. Srinu Sitaraman | CCR
- China's Baseline Beliefs and Impacts on Foreign Policy | Dr. Richard Vuylsteke | Stackpole

**Electives**  
Thursday, 29 February

- Working with the Media, Part 1 | Ms. Mary Markovinovic | Maluhia Right
- Human Trafficking | Dr. Elizabeth Kunce | CCR
- COP OUT? COP28 | Dr. Srinu Sitaraman | Maluhia Left
- Are America and China Destined for War? | Dr. Alexander Vuving | Stackpole

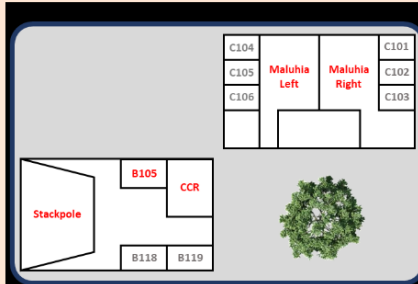




# Electives

Monday, 11 March

- Space Security | Dr. Al Oehlers | CCR
- Working with the Media, Part 2 | Ms. Mary Markovinic | Maluhia Right
- Climate Change, Political Instability, and Conflict | Dr. Samuel Mullins | Stackpole
- Women and Armed Conflict | Dr. Shyam Tekwani | Maluhia Left



# Electives

Tuesday, 12 March

- Non-State Actors as Proxies in Irregular Warfare and Malign State Influence | Dr. Sam Mullins | Maluhia Left
- Working with Media Part 3 | Ms. Mary Markovinic | Maluhia Right
- Nuclear Weapons and International Security in 2024: Countdown to... | Dr. Bill Wieninger | CCR
- Soft Power | Dr. Alex Vuving | B105
- How Water is Shaping the Geopolitics of China and South Asia | Prof. Shyam Tekwani | Stackpole