

Leadership for the 21st Century: Chaos, Conflict and Courage
January 21 - 26, 2024

Updated on 1/19/2024

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	
21-Jan	22-Jan	23-Jan	24-Jan	25-Jan	26-Jan	
3:00 pm HKS Staff Available in DoubleTree Hotel (DT) Lobby 400 Soldiers Field Rd. Boston, MA 02134	<i>Morning Shuttles from DT to HKS: 6:45 am; 7:15 am</i>					
	Breakfast in HKS Café: 7:00-7:50 am					
	7:50-8:50 am Consultation Groups Intro in Café	7:50-8:50 am Consultation Groups in Café	7:50-8:50 am Consultation Groups in Café	7:50-8:50 am Consultation Groups in Café	7:50-8:50 am Consultation Groups in Café	7:50-8:50 am Consultation Groups in Café
	9:00 - 10:00 am Technical & Adaptive w/ Tim O'Brien	9:00 - 10:30 am Strategic Triangle w/ Tarek Masoud	9:00 - 10:30 am An Intractable Adaptive Challenge w/ Farayi Chipungu	9:00 - 10:30 am Purpose w/ Hugh O'Doherty	9:00 - 10:30 am Purpose, Aspirations & Ambitions w/ Hugh O'Doherty	
	Coffee Break 10:00-10:20 am	GROUP PHOTO & Coffee Break 10:30-11:00 am	Coffee Break 10:30-11:00 am	Coffee Break 10:30-11:00 am	Coffee Break 10:30 - 11:00 am	
	10:20 - 11:45 am Large Class Case Analysis w/ Tim O'Brien	11:00 - 12:30 pm Strategic Triangle w/ Tarek Masoud	11:00-12:30 pm An Intractable Adaptive Challenge w/ Farayi Chipungu	11:00-12:30 pm Immunity to Change w/ Tim O'Brien	11:00 - 12:30 pm Staying Alive Closing Comments w/ Tim O'Brien	
	11:45 - 12:45 pm Lunch <i>Nye ABC, 5th Floor Taubman</i>	12:30 - 1:20 pm Lunch <i>Nye ABC, 5th Floor</i>	12:30 - 1:20 pm Lunch <i>Nye ABC, 5th Floor Taubman</i>	12:30 - 1:20 pm Lunch <i>Nye ABC, 5th Floor Taubman</i>	<i>Shuttles from HKS to DT: 12:45 pm; 1:15 pm; 1:45 pm; 2:15 pm</i>	
3:30 - 4:00 pm Registration <i>DT Lobby</i>	1:00 - 2:00pm Consultation Groups <i>Nye ABC, 5th Floor Taubman</i>	1:30 - 3:00 pm Exercising Leadership: Dealing with Past Organizational Wrongs w/ Sanderijn de Cels	1:30 - 3:00 pm Holding Environments for Adaptive Work w/ Tim O'Brien	1:30 - 3:00 pm Immunity to Change w/ Tim O'Brien		
<i>Shuttles from DT to HKS: 4:00 pm</i>	Coffee Break 2:00 - 2:30 pm	Coffee Break 3:00 - 3:15 pm	Coffee Break 3:00 - 3:30 pm	Coffee Break 3:00 - 3:30 pm		
4:30 - 5:45 pm Welcome & Orientation w/ Tim O'Brien	2:30 - 4:00 pm Staying Diagnostic w/ Tim O'Brien	3:15 - 4:15 pm Harvard Campus Tour (Optional)	3:30 - 5:00 pm Large Class Case Analysis w/ Tim O'Brien	3:30 - 5:00 pm Immunity to Change w/ Tim O'Brien		
5:45 - 6:45 pm Opening Dinner <i>Nye ABC, 5th Floor Taubman</i>	<i>Shuttles from HKS to DT: 4:15 pm; 4:45 pm; 5:15 pm; 5:45 pm</i>	<i>Shuttles from HKS to DT: 3:15 pm; 4:30 pm</i>	<i>Shuttles from HKS to DT: 5:15 pm; 5:45 pm; 6:15 pm; 6:45 pm</i>	<i>Shuttles from HKS to Harvard Faculty Club: 5:15 pm</i>		
6:45 - 8:00 pm Analyzing Authority & Leadership w/ Tim O'Brien	Free Night	6:00 - 8:00 pm Networking Reception DoubleTree Hotel (Atrium Level)	Free Night	5:30 - 8:00 pm Cocktail Reception & Closing Dinner Harvard Faculty Club <i>20 Quincy St. Cambridge, MA 02138</i> <i>Attire: Business Casual</i>		
<i>Shuttles from HKS to DT: 8:00 pm</i>				<i>Shuttles from HFC to DT: 8:00 pm</i>		

All classes will be held in Wiener Auditorium (ground floor of the Taubman Building) at Harvard Kennedy School, 79 JFK Street, Cambridge, MA 02138, unless otherwise noted.