出國報告(出國類別:開會)

赴菲律賓進行健保暨醫療資訊交流

服務機關:衛生福利部中央健康保險署

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派赴國家/地區:菲律賓

出國期間:108年10月16日至19日

報告日期:108年12月19日

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一、目的:

為配合政府新南向五大旗艦計畫,將藉由我國醫療衛生軟實力,推動與新南向國家之醫衛合作,而臺灣全民健康保險制度自 1995 年開辦至今,已邁入第 24 年,並以「普及、方便、經濟、滿意度高」的成就,在全球建立聲望,不僅獲得許多國際上之讚揚,也成為各國建立或改革健保制度的研究對象,每年吸引多國外賓慕名而訪。為能與更多新南向國家人員分享臺灣全民健保制度之相關建置經驗,本署赴新南向國家辦理健保會議,近距離與新南向國家人員交流,拓展國際人脈,以期建立互助互惠合作契機。

為積極參與全球衛生事務,致力於增進全民健康。我駐菲律賓代表處與馬尼拉經濟文化辦事處於 101 年簽定「臺菲雙方全民健康保險合作瞭解備忘錄」,從此奠定臺灣與菲律賓醫衛及健保領域長期合作交流基礎。為了延續雙方互動交流及配合政府之新南向政策,本署人員於 108 年 10 月 16 日赴菲律賓,並於 108 年 10 月 17 日於菲律賓馬尼拉舉辦「臺菲全民健保與智慧醫療應用交流會議」(Workshop on Universal Health Coverage: National Health Insurance System, Smart Hospital and Taiwan Experience),透過會議的實質討論交流,與菲國各界分享臺灣健保經驗,尤其是雲端科技導入健保管理的成果,並與我方代表就專業及實務面熱烈討論與交流。

另為加強與菲國之瞭解及互動,本署也至衛生相關單位及醫院進行參訪及 會談,以期促進雙方間的交流與合作。

二、行程安排

| 日期 | 行程內容 |
|-------------|--|
| 10月16日(星期三) | 去程 臺北-馬尼拉 |
| | 下午 拜會國家腎臟移植研究院(NKTI) |
| | 晚上 研討會準備,場佈確認、設備測試等事宜 |
| 10月17日(星期四) | 舉辦「臺菲全民健保與智慧醫療應用交流會議」 |
| | (Workshop on Universal Health Coverage: National |
| | Health Insurance System, Smart Hospital and Taiwan |
| | Experience) |
| 10月18日(星期五) | 上午 拜會菲律賓健康保險公司 (PhilHealth) |
| | 下午 參訪 The Medical City、中華崇仁醫院 |
| 10月19日(星期六) | 返臺 |

三、臺菲全民健保與智慧醫療應用交流會議(Workshop on Universal Health Coverage: National Health Insurance System, Smart Hospital and Taiwan Experience)

本署於 108 年 10 月 17 日假菲律賓馬尼拉普利米亞探索酒店舉辦「全民健保暨醫療資訊交流會議」(Workshop on Universal Health Coverage:
National Health Insurance System, Smart Hospital and Taiwan Experience),分享全民健保及醫院資訊之相關應用,參與者來自菲律賓產官學界,從中央到地方,包括菲律賓衛生部、菲律賓健康保險局公司(PhillHealth)、菲律賓國家腎臟移植研究院、中華崇仁醫院及 The Medical City 等多家醫院、大學及衛生相關單位,現場近百位與會者。本次會議獲外交部駐菲律賓代表處大力支持,並協助與菲律賓衛生部及相關衛生單位洽談聯繫,菲國衛生部對本次前去辦理研討會至表歡迎,其轄下菲律賓健康保險公司也大力參與交流會議,並分享菲國健康保險制度。會議現場更邀請華碩及東洋公司設攤宣傳及產品展示,落實新南向政策之醫衛產業鏈結目標,許多與會者對設攤之產品感到與趣,並進一步洽談。研討會由李伯璋署長致開幕詞,另邀請徐佩勇大使、菲律賓衛生部國際合作處主任 Dr. Bello、菲律賓健康保險公司總裁 Ricardo Morales 及馬尼拉經濟文化辦事處主任 Cesar Drilon 致

→ 研討會主要由本署張鈺旋組長介紹臺灣全民健康保險制度、吳淑慧參議介紹健保資訊系統、陳孜瑜副研究員介紹健保醫療雲端查詢系統之建置、張温温副組長介紹健康資訊技術應用於醫院,以及花蓮慈濟醫院林俊龍執行長介紹智慧社區療模式等五個主題,並邀請菲律賓健康保險公司副總裁 Dr. Shirley Domingo 介紹菲律國家健康保險計劃及菲律賓健康保險公司資訊長 Ms. Jovita V. Aragona 介紹資訊系統之企業架構、使用技術和健康系統,來實現全民健康覆蓋,全場使用英文交流,李伯璋署長、邱弘毅教授與菲律賓健康保險公司資訊長 Dr. Jovita V. Aragona 一起擔任圓桌綜合討論座長,現場參與人員於綜合討論提出之問題主要為:菲律賓如何克服資訊技術以實現全民健保、實施資訊技

詞。

術的預算控制、支付系統及如何防止醫療詐騙等,講者均一一回答現場相關提問,提問重點如下:

- → 臺灣成功實施 UHC 是由於資訊系統的快速發展,臺灣如何看待雙方的合作,協助菲律賓克服即將遇到的困難及阻礙?
- → 如果菲律賓想要建置資訊系統,請問臺灣的經驗,當初在建置時所需的時間及費用?
- → 請問健保署會提出什麼建議,以便菲律賓能更快展開一樣的旅程(建置 資訊系統)?
- ▲ 臺灣是如何防止醫療詐騙?
- → 在支付制度的部分,菲律賓(PhilHealth)考慮規劃實施總額預算(Global Budget)及診斷關聯群(Diagnosis Related Groups, DRGS),請問健保署是如何開始規劃及執行,以及IT部分是如何支援醫療費用申報?
- → 私人醫療保險或醫療保健組織(health maintenance organization, HMO) 在健保的系統中扮演什麼的角色?

臺菲全民健保與智慧醫療應用交流會議議程

| Time | Content | Speakers/Moderator | |
|-------------|--|--|--|
| 9:00-9:20 | Registration | | |
| 9:20-9:25 | Opening Remarks | 李伯璋署長 Dr. Po-Chang Lee Director-General, National Health Insurance Administration, Ministry of Health and Welfare | |
| 9:25-9:40 | Remarks from Distinguished Guests | Representative from DOH, PhilHealth, MECO and TECO | |
| 9:40-10:00 | Taiwan's NHI System & Perspectives | 張鈺旋組長 Dr. Yu-Hsuan Chang Director, National Health Insurance Administration, Ministry of Health and Welfare | |
| 10:00-10:30 | Overview of the National Health Insurance Program (NHIP) in the Philippines | Dr. Shirley Domingo Vice President, Corporate Affairs Group, PhilHealth | |
| 10:30-10:50 | Q&A | 李伯璋署長 Dr. Po-Chang Lee Director-General, National Health Insurance Administration, Ministry of Health and Welfare Dr. Shirley B. Domingo Vice President, Corporate Affairs Group, PhilHealth 邱弘毅教授 Prof. Hung-Yi Chiou Director, Health and Clinical Research Data Center, Taipei Medical University | |
| 10:50-11:20 | Break | | |
| 11:20-11:50 | PhilHealth IT System-Enterprise Architecture and Using Technology and Health System to Achieve UHC | Ms. Jovita V. Aragona Senior Vice President/Chief Information Officer, Information Management Sector, PhilHealth | |
| 11:50-12:50 | Lunch Break | | |
| 12:50-13:10 | NHI Medical Information& Data Warehouse System | 吳淑慧參議 Ms. Shwu-Huey Wu Senior Executive Officer, National Health Insurance Administration, Ministry of Health and Welfare | |
| 13:10-13:30 | NHI MediCloud | 陳孜瑜副研究員 Ms. Tzu-Yu Chen Associate Researcher, National Health Insurance Administration, Ministry of Health and Welfare | |
| 13:30-14:00 | Break | | |
| 14:00-14:20 | Health Information Technology Applied in the Hospital | 張温温副組長 Ms. Wen-Wen Chang Deputy Director, National Health Insurance Administration, Ministry of Health and Welfare | |
| 14:20-14:40 | Smart Community Healthcare Model | 林俊龍執行長 Dr. Chin-Lon Lin Chief Executive Officer, Buddhist Tzu Chi Medical Foundation | |
| 14:40-15:20 | Overall Discussion | 李伯璋署長 Dr. Po-Chang Lee, Director-General, National Health Insurance Administration, Ministry of Health and Welfare Dr. Shirley Domingo Vice President, Corporate Affairs Group, PhilHealth 邱弘毅教授 Prof. Hung-Yi Chiou Director, Health and Clinical Research Data Center, Taipei Medical University | |
| 15:20-15:30 | Adjournment | | |

四、機構參訪

(一)參訪國家腎臟移植研究院(National Kidney and Transplant Institute, NKTI)

- (1) 由國家腎臟移植研究院院長 Dr. Rose Marie Rosete-Liquete 全程接待, Dr. Rose 介紹醫院的歷史、未來發展項目及改善醫療服務措施等。
- (2) 國家腎臟移植研究院創立於 1983 年,是一家三級醫學專科中心並 且與菲律賓的醫學專業發展有顯著的歷史淵源。它是全國各地區醫 院的腎臟病人轉診中心,設有 382 張病床、62 台血液透析機及先 進的手術室及內視鏡檢查中心。醫院的基礎設施項目中,有腹膜透 析倉庫,未來將設立門診服務大樓,醫院希望針對不同類型的病患 進行分區,轉移後,再由醫院提供門診服務。醫院的頂樓設有停機 坪,可處理緊急及嚴重的病患。
- (3) 醫院嘗試與私人企業合作,向私人企業取得融資,並控制各項成本, 包括人事費。對於腹膜透析倉庫、洗衣成本及各項處理程序的成本, 有些透過與供應商合作或免費提供等方式,以節省醫院的支出,同 時,供應商的代表也是醫院委員會的成員之一,可以提高執行之績 效,包括重複使用率與透析達標率,醫院會進行監控。每次血液透 析會向病患收取 3,000 披索,使用新的血液透析儀,則增收 1,500 披索。
- (4) 洗腎費用佔菲律賓醫療總支出的 10%-11%,屬於第二大醫療支出項目。醫院都會提交醫療費用支出給菲律賓健康保險公司(PhilHealth),包括一般門診及住院,住院的檔案處理大約需要 45 天,PhilHealth 將會在 60 天內付款給醫院。醫院也將血液透析人員外包,同時由醫院的護理師進行監督及管理,但病情較嚴重的病人仍由醫院的護理師負責照護。醫院認為,透過人員外包能以較低的成本提供同質量的服務,也為病患節省更多的醫療費用。由於菲律賓護理師的短缺情況嚴重,醫院正努力培訓相關專業人員,以補充人力不足。

(二)拜會菲律賓健康保險公司 (The Philippine Health Insurance Corporation, PhilHealth)

- (1) 菲律賓之健康保險收入主要來自個人負擔、雇主及稅收。基本上保費為薪資之 2.5%,由雇主與勞工各半負擔;原住民的保費由政府稅收支出;而低收入戶的保費則由地方政府支出。
- (2) PhilHealth 是隸屬於衛生部的免稅政府公司,負責政策協調和指導。 主要為菲律賓所有公民提供健康保險,並確保可負擔、可接受、可 用和可獲得的醫療保健服務,包括管理國家健康保險計劃、制定和 頒布有關該計劃健全管理的政策、監督提供健康福利並制定必要的 規則和條例、與醫療保健機構與專業人員進行代理,支付機制,行 政和操作系統和程序的設計和實施、建立及維護其所有成員的電子 數據資料庫,並確保其安全性等。
- (3) 本次會議由總裁暨執行長 Ricardo Caballero Morales 主持,總裁表示 因總統 Rodrigo Duterte 在今(2019)年 2月 20日簽署了《全民醫療 保健(UHC)法案》,要讓所有菲律賓人都能獲得優質和負擔起的醫療 服務,因此 PhilHealth 現在需努力達成其目標。
- (4) 會中對於健保制度的執行及作法深入討論,討論議題如下:
 - ┷ 如何針對各個支付項目定價?比如血液透析?
 - ┵ 如果要建立總額預算制度,請問健保署建議可以如何開始?

 - ♣ 是否與其它政府機構共享民眾就醫資料?
 - ┷ 健保署的行政費用多少?

 - ➡ 如何發現及處理醫療欺詐?
- (4) 本署特別針對如何開始建立資訊系統與 PhilHealth 分享,包括 PhilHealth 必須加強基礎建設,像是醫院的資訊系統也必須建置,以 便讓醫院的系統可以與 PhilHealth 相容,而在這之間,二者必須有

可靠的網路系統,以便醫院可以每個月或每天上傳資料,因此在建置資訊系統時也需和其他公司像是 HIS 公司及電信公司一起合作。 我們非常歡迎總裁 Ricardo Caballero Morales 來臺灣參訪,本署可以協助建立一支諮詢團隊,包含醫院、產業人員,共同提供與健保合作執行之經驗。

(5) 另外如果 PhilHealth 要實行總額預算支付制度(global budget)和數位 化個人資料,本署也建議要邀請醫學協會代表或醫院/診所代表共同 合作,一起討論以準備必要的基礎架構以及收集數據,如此才能做 進一步的評估和改善。

(三) 參訪醫療城市醫院(The Medical City)

- (1) 由董事會成員 Dr. Norma Ajoin 及醫院首席營運長 Dr. Martin P. Samson 接待,向本署介紹醫院理念及架構,並由其同仁逐層帶領本署人員參訪,介紹醫院設施。
- (2) The Medical City(TMC)成立於 1967年,由 Professional Services, Inc. 經營,其醫療照護網中心主要位於菲律賓馬尼拉,並由多家省級醫院及診所形成其醫療網路。TMC 為第三級醫療中心,病床數 800床、含 1,500 位醫師、共有 4,000 位醫療人員,每年約有 5 萬名住院病患以及 50 萬門診病人。
- (3) TMC於 2006 年、2009 年接受 JCI 認證,提供先進醫療設備與技術,並設有健康與美學(Wellness and Aesthetics)、心血管、癌症、再生醫學等醫學中心,而其中再生醫學方面客製化分子醫學機構(Institute of Personalized Molecular Medicine, IPMM)於 2012 年成立,2014年11月獲得菲律賓衛生部認證,提供菲律賓國內以及國際病患幹細胞等治療。此外,TMC之業務亦拓展至海外,如經營位於關島第一家且唯一一家私人醫院 Guam Regional Medical City等。

(四) 参訪中華崇仁醫院 (Chinese General Hospital and Medical Center, CGHMC)

- (1) 由董事會主席暨菲華善舉總會(PCCAI)主席 Dr. Benito Goyokpin 接待,中華崇仁醫院為菲律賓歷史最悠久的醫院之一,在西班牙佔領期間在中國移民的慈善捐款下成立。
- (2) 崇仁醫院於 2018 年 11 月成為第一家全面採用 web 技術和雲端架構營運之大型醫院,可節省和減少資本支出,同時符合病患隱私和安全協議。醫院共有 700 張病床以及 100 張慈善病床,使用慈善病床的病患通常都是享有健康保險但無法負擔醫療費用的民眾,因此醫院會免收醫師診療費,其它費用則提供折扣價,並向菲律賓慈善辦公室尋求協助。
- (3) 本署建議醫院需要朝醫療數據與健保連結的目標邁進,包括醫療數據 的標準化,提高蒐集醫療數據的效率,將能有效的向 PhilHealth 申請醫 療費用。但醫院表示與 PhilHealth 的電子資料連結僅限於有健保的病患, 即有能力付費的病患,醫院無法蒐集未納入健保的病患醫療數據。

五、心得與建議

- (1) 本次為我駐菲律賓代表處與馬尼拉經濟文化辦事處於 2012 年簽 定「臺菲雙方全民健康保險合作瞭解備忘錄」後,本署首次前往 菲律賓辦理交流會議及參訪,除能與更多菲國醫療衛生人員交流, 也能實際瞭解菲方機構之運作及建置。
- (2) 本次在菲律賓辦理研討會能順利及成功,非常感謝我國駐菲律賓 代表處大力支持,對於研討會之議程、場地及人員邀請,均提供 建議及協助。另本次研討會也邀請負責衛生福利部「一國一中心」 之花蓮慈濟團隊一同參與,共同分享我國醫療衛生成就。
- (3) 臺灣全民健保為單一保險人制度,民眾就醫資料所累積之巨量資料庫,成為臺灣發展智慧醫療之最大優勢,國際上許多國家對於臺灣在智慧醫療領域的發展均相當有興趣,希望能與本署交流相關經驗,建議未來本署可持續規劃赴新南向國家辦理健保交流會議,展現我國醫療衛生軟實力,促進醫療衛生領域之實質交流。
- (4) 菲律賓健康保險,在醫療資訊及數據朝電子化邁進的過程中,仍然面臨很多挑戰及限制,包括法律的制定、政策的調整及人民的接受度等,同時在軟體及硬體技術方面,也急需提升,菲方為達成 UHC 的目標,希望能從提升醫療資訊系統著手,並也向本署提出協助其建置資訊系統之需求,本署與我駐菲律賓代表處刻正就此進行研議,以期建立互利雙贏之合作模式。

六、附錄:活動照片及簡報資料



【臺菲全民健保與智慧醫療應用交流會議全體人員合影】



【與會貴賓合影】



【與 NKTI 院長 Dr. Rose 及同仁合影】



【與 TMC 首席營運長 Dr. Martin P. Samson 合影】



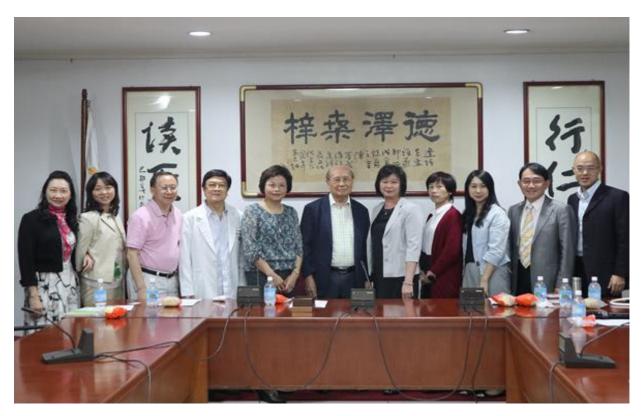
【李署長與總裁 Mr. Ricardo Morales】



【會議討論】



【與 PHilHealth 總裁及同仁合影】



【與 PCCAI 董事長 Dr. Benito Goyokpin 及同仁合照】



Best Practice of National Health Insurance System in Taiwan



Po-Chang Lee, M.D., M.T.L.

Director General, National Health Insurance Administration Professor of Surgery, National Cheng Kung University Chairman, Taiwan Organ Registry and Sharing Center

October 17, 2019

The best health care systems in the world 2019 edition of the CEOWORLD-Taiwan



National Health Insurance Administration

Revealed: Countries With The Best Health Care Systems, 2019

Sophie Ireland 🗁 C-Suite Advisory O August 5, 2019



Taiwan has the best health care systems in the world, that's according to the 2019 edition of the CEOWORLD magazine Health Care Index, which ranks 89 countries according to factors that contribute to overall health.

Three additional Asian nations were among the top 10 in 2019: South Korea (second place), Japan (third), and Thailand (sixth). As for European countries, they occupy five of the top ten spots in this year's ranking: Austria (4th place), Denmark (5th), Spain (7th), France (8th), and Belgium (9th). Australia rounded out the top 10 at 10th place.

Of the 89 countries surveyed, Taiwan's healthcare comes in 1st place on the list scoring a 78.72 out of 100 on the Index.

Top 10 health care systems in 2019

| Rank | Country | Health Care Index(Overall) | |
|------|-------------|-------------------------------|--|
| 1 | Taiwan | 78.7 | |
| 2 | South Korea | 77.7 | |
| 3 | Japan | 74.1 | |
| 4 | Austria | 71.3 | |
| 5 | Denmark | 70.7 | |
| 5 | Thailand | 68.0 | |
| 7 | Spain | 65.4 | |
| В | France | 64.7 | |
| 9 | Belgium | 64.6 | |
| 10 | Australia | 61.7 | |

Note. Health Care Index is a statistical analysis of the overall quality of the health care system, including health care infrastructure, health care professionals competencies, cost, quality medicine availability and government readiness.



"Medicare-for-All" Debate: Lessons from the Taiwanese Single-Payer System





A dialogue between

Dr. Michael Sparer

Chair and Professor of Health Policy and Management, Columbia University Mailman School of Public Health

and

Dr. Po-Chang Lee

Director General of the National Health Insurance Administration, Ministry of Health and Welfare of the Republic of China (Taiwan)

According to the 2019 edition of the CECWORLD Magazine Health Care Index, Taiwan ranks as having the best healthcare system in the world. The Index is a statistical analysis of the overall quality of the health care system, which for Taiwan, is the National Health Insurance program. The National Health Insurance has been an affordable and comprohensive system that improved the livelihoods of the Taiwanase people.

Co-sponsored b







THURSDAY, SEPTEMBER 19, 2019 I 1:00-2:00 PM

Columbia University, Faculty House Garden Room 1

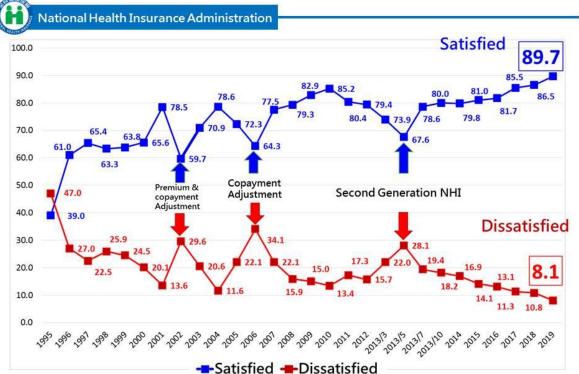
Registration required https://bit.lv/2IFSbEI

Refreshments will be provided



3

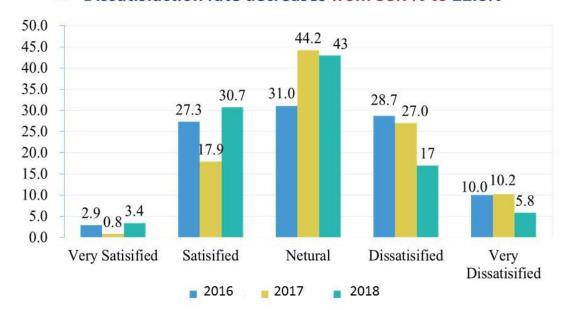
High Public Satisfaction



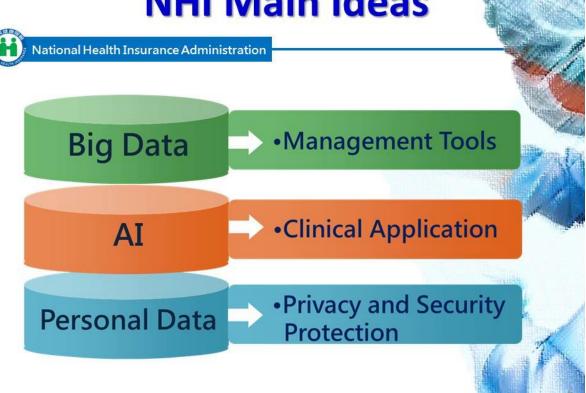
Medical Doctors Satisfaction to NHI



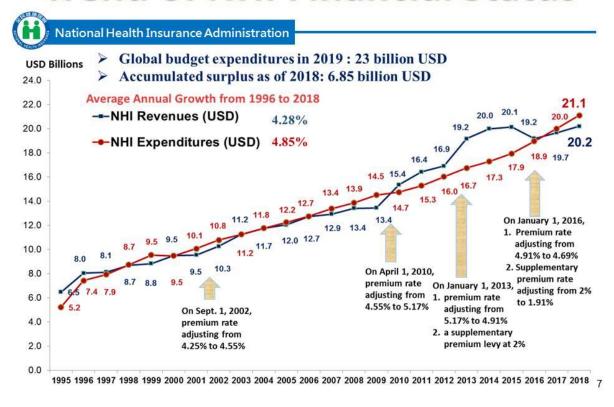
- Satisfaction rate increases from 30.2% to 34.1%
- Dissatisfaction rate decreases from 38.7% to 22.8%



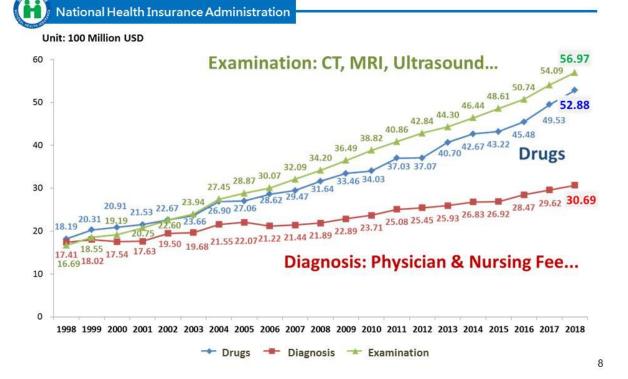
NHI Main Ideas



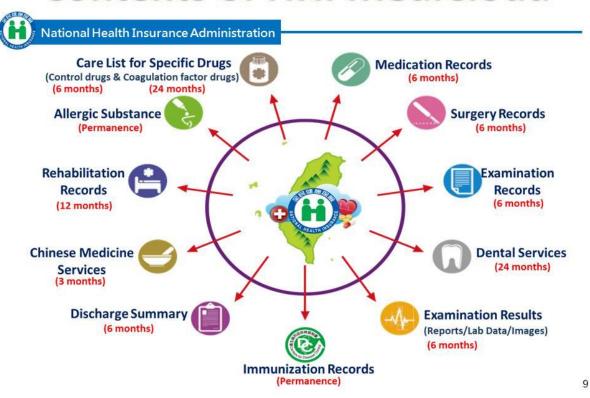
Trend of NHI Financial Status



Overview of Outpatient Expenditures



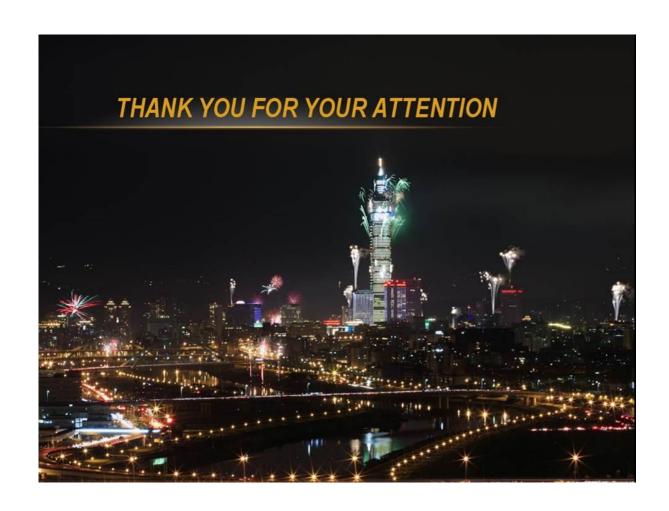
Contents of NHI MediCloud



Progressive Medicine is based on the Cooperation in the Multiple Fields of Expertise

National Health Insurance Administration





Taiwan's NHI System & Perspectives



CHANG, YU-HSUAN, Ph.D.

National Health Insurance Administration,
Ministry of Health and Welfare
TAIWAN
2019.10.17

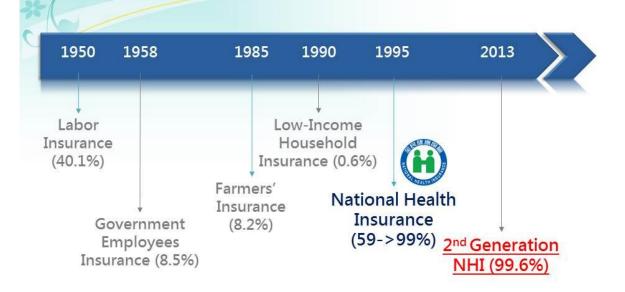


Outline

- A Snapshot of Taiwan's Health Insurance System
- Core Value & Achievements
- Challenges
- Reform & Innovations
- Looking into the Future









3H = Help + Health + Happiness





Other revenues

1. Lottery revenues
2. Tobacco excise tax

Copayments

Health Care

Healthcare Providers

NHI Key Features



Single-payer system run by the government

民健康保養

Universal Coverage

Population: 23 million Coverage rate: 99.9%

- 1. Citizens
- 2. New immigrant residents
- 3. Foreign white collar workers
- 4. Overseas Chinese & foreign students

Medical Records

850 million/yr.

- 1. OPT/ Inpatient: 350 million/yr.
- 2. Medical images/lab tests: 500 million /yr.

Contracted Medical Institutions

Contracted Medical institutions: 21,358 Contract rate: 93% (July 2019)

- 1. Medical Centers: 25 2. Regional Hospitals: 82 3. District Hospitals: 365
- 4. Clinics: 20,886

Medical Expenditures

Total: 23.8 billion USD (2018)

- 1. Hospital GB: 16 billion USD
- 2. Primary care GB: 3.8 billion USD
- 3. Dental care GB: 1.5 billion USD
- 4. Chinese medicine GB: 0.9 billion USD
- 5. Dialysis GB: 1.4 billion USD
- 6. Others: 0.2 billion USD (rare diseases, hemophilia, hepatitis C)

NHI Financing



General Premium

8

Supplementary Premium

Calculated on payroll-related income

Main Revenues Imposed on non-payroll incomes

Financial Self-sufficiency



Pay-As-You-Go

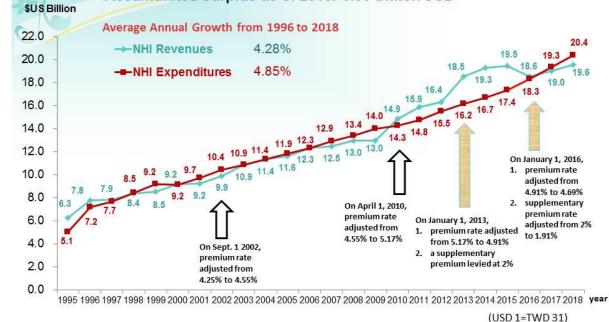
Other Revenues

Lottery revenues, Tobacco excise tax

Trend of NHI Financial Status



➢ Global budget expenditures in 2019 : 23 billion USD
 ➢ Accumulated surplus as of 2018: 6.85 billion USD



Taiwan's Healthcare Delivery System

- Dominated by the private sector
- A closed-staff medical structure for hospitals
- No gate-keeper system
- High volume of hospital OPD services
- No waiting list as defined in western countries



Benefits



Disease

Injury

Maternity care

- Inpatient care
- Outpatient care
- Prescription drugs
- Dental services
- Traditional Chinese medicine
- · Day care for the mentally ill
- · Home health care



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NHI Copayment



(1 USD = 30 NTD)Unit: USD With Direct **Exemptions/Ceiling** Referral Visit · Catastrophic diseases and child delivery. · Medical services offered in mountain areas or on offshore islands. **Outpatient Care** 1.7 ~ 5.7 2.7 ~ 14 · Low-income households, veterans, and children under the age of 3. · Insured in areas with inadequate medical resources. Within 30 days: 10% 1,300 per stay for the same disease. 31 ~ 60 days: 20% **Inpatient Care** · A total of 2,167 accumulated in the entire Above 61 days: 30% calendar year. (2019) **Emergency Care** 5~18.3 **Dental Care/** 1.7 **Chinese Medicine Pharmaceuticals** $0 \sim 6.7$



Assistance for the Disadvantaged

Full unlocking of NHI card Policy

Statutory premium subsidies

Low-income households

Disabled persons

The elderly

The temporarily unemployed

Financial assistance for the near poor

Interest-free Loans

Payment by installments

Referrals to charity organizations

Medical assistance for the disadvantaged

Guaranteed emergency services

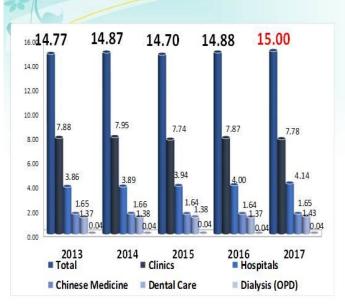
Copayment subsidies and exemptions

15

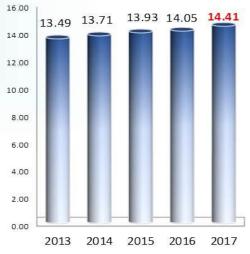
NHI Medical Utilization



Outpatient visits per person from 2013 to 2017

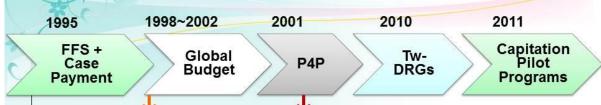


No. of hospital admissions per 100 persons





NHI Payment Reform



- Dental care (1998)
- Chinese Medicine (1999)
- Clinics (2001)
- Hospitals (2002)
- OPD Dialysis (2003)

- Diabetes, Asthma, Breast cancer(2001)
- Hypertension (2006)
- Schizophrenia, Hepatitis B carriers and Hepatitis C infectious (2010)
- Chronic Kidney Diseases (2011)
- Pilot Project of Post Acute Care(2014)
- Integrated Services for House Calls(2016)

→ RBRVS(2004)

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NHI Cards

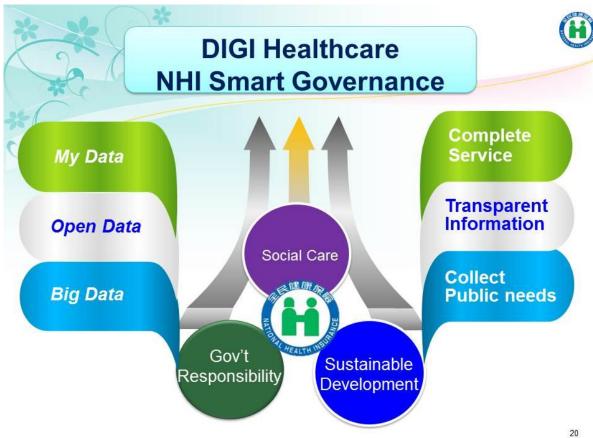


- Daily update of medical visit data
- Heavy-user detection & management
- Infectious disease tracing & monitoring
 - Simplification of management process



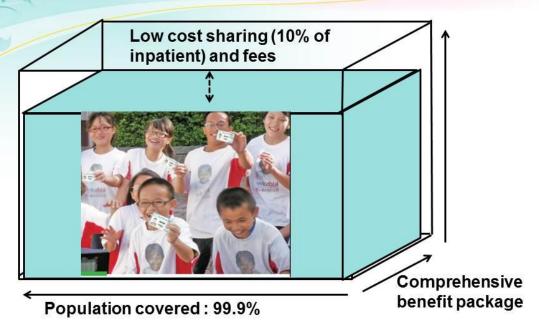
- 1. Last Six Medical Visits
- 2. Drug Prescriptions, Drug Allergies
- 3. Catastrophic Diseases
- 4. Organ Donation Consent
- 5. Palliative Care





3 Dimensions to Consider When Moving Towards UHC - Taiwan's Status Quo





Alleviating Financial Burdens



Patients with catastrophic diseases represent 3.99% of population, who used 27.33% of NHI health expenditures.

| Type of User | Medical Expenses (2017) | Equivalency |
|---------------------------|-------------------------|-------------|
| Per capita | US\$941 | 1.0 |
| Per catastrophic disease | US\$6,352 | 6.7 |
| Per cancer patient | US\$5,183 | 5.5 |
| Per rare diseases patient | US\$21,196 | 22.5 |
| Per dialysis patient | US\$18,979 | 20.2 |
| Per patient on respirator | US\$23,041 | 24.5 |
| Per hemophilia patient | US\$94,164 | 100.1 |











- Ensure heath care reaches out to every corner
- 50 IDS plans to improve services in remote mountainous areas and offshore islands
- Telemedicine & helicopter service in virtually every islet

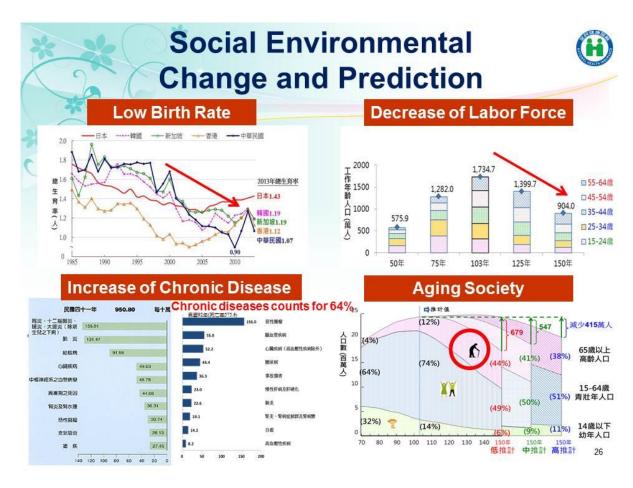
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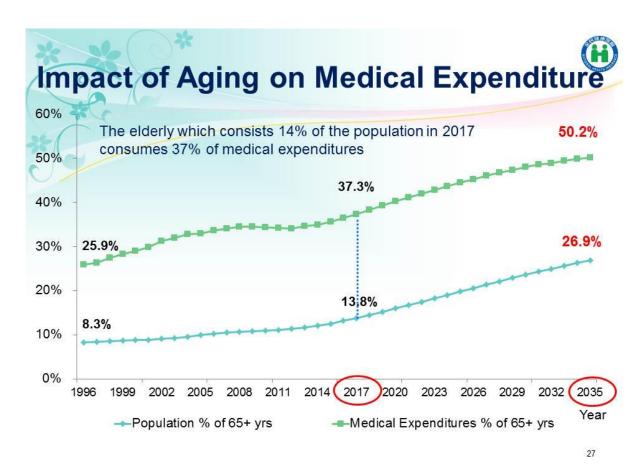
High Public Satisfaction





2:









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Reform & Innovation Strategies



CHALLENGES

- 1.Aging population with multiple chronic diseases
- 2.new medical technology and drugs
- 3.limited health budget and resources
- 4.Lack of personal health awareness and responsibility
- 5.Fragmented health care system

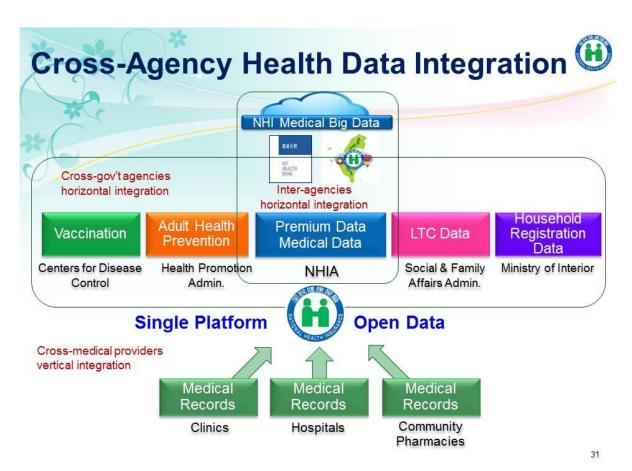
Setback to NHI system

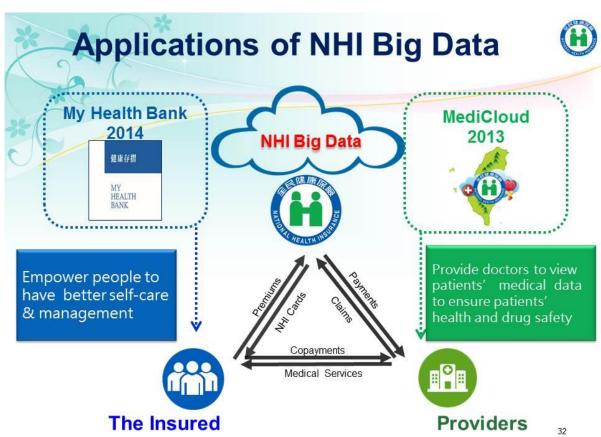
- 1. Abuse medical resources
- expenditure

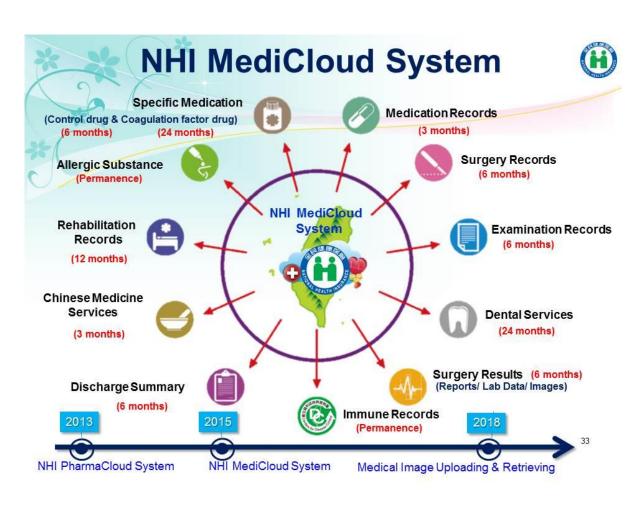
PATIENT-CENTERED

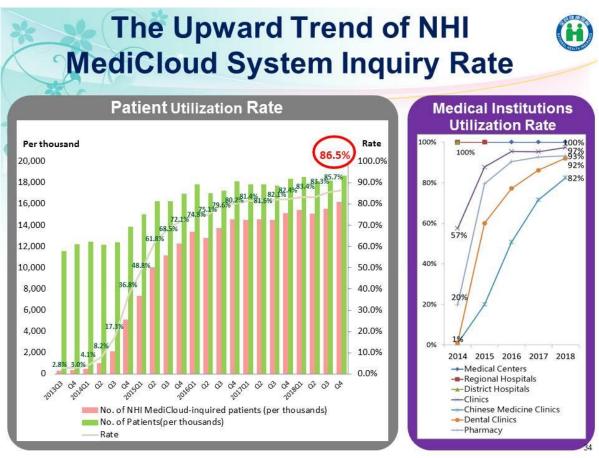
- 2. Soaring medical 1.My Health Bank
 - 2.Medi-Cloud system
 - 3.Other health care system reform











Reduce Duplicated Medications & Save Medical Expenditures Overlapping rate of medications reduced by year Save 32 million USD Anti-hypertensives Lipid modifying Antidiabetic drugs examination expenditures in agents 1.50% 1.32% 2018 1.04% 1.00% 0.71% 0.62% 0.46% 0.40% 0.37% 0.42% 0.38% 0.35% 0.50% 0.50% 0.50% Rate of retrieving medical images and reports 0.00% cross medical institutions has raised to 66% 2014 2015 2016 2017 2018 2014 2015 2016 2017 2018 2014 2015 2016 2017 2018 and an estimated 32 million USD expenditures Drugs for have been saved in 2018. Hypnotics and Drugs for schizophrenia sedatives Magnetic Resonance Imaging (MRI) depression Computed Tomography (CT) 2.70% 2.10% 4.50% Per 10 thou Per thousand Per 10 thousand 600 512 25 1.80% 1.40% 40 1.18% 1.84% 400 1.58% 1.44% 30 0.90% 181 20 200 .Duplicated medication 0.00% 10 reduced over 60% 2015 2016 2017 2018 11.5 2014 2015 2016 2018Q4 .Save 12.3 million USD of 201802 2018Q3 2018Q2 2018Q3 2018Q4

My Health Bank



My Data, My Decision

2014 MHB 1.0 2015 MHB 2.0 Advancement 2018

Add new function of mobile device quick authentication

2019

- · Add medical imaging query function
- Add SDK & family dependents health management function

Apps

ALTHOUGH ANTIN

Rank of top 10 leading causes of death (2015~2017)

- (1)Malignant neoplasms (Cancer)
- (2)Diseases of heart
- (3)Pneumonia
- (4)Cerebrovascular diseases
- (5)Diabetes mellitus

- (6)Accidents and adverse effects
- (7)Chronic lower respiratory diseases
- (8) Hypertensive diseases
- (9)Nephritis, nephrotic syndrome and nephrosis
- (10)Chronic liver disease and cirrhosis

Objectives of My Health Bank

- · Better self-care and healthier lifestyle
- 3 Years of medical data (healthcare providers' names, dates of visits, diagnoses, medical orders etc.)

Benefits of My Health Bank



Single entry platform for acquiring cross-agency health data

Multiple channels for data accessing





Adult Health Promotion Cancer screening





Vaccine



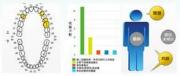
Organ donation/ hospice care

Web





Visualization of medical data



Reminders ✓ Dental scaling



- √ Doctor visits/allergies √ Health Exams
- √ Cancer screening
- **Physiological**

measurement records





- √ Blood pressure
- √ Glucose



√ Heartbeat/Height/Weight



Shorten the asymmetry of medical information between patients & doctors for the enhancement of medical safety and quality.

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Interface Health Data with Industries for Value-Added Applications

- The NHIA develops software development kit (SDK) in 2019 for users to authorize their own health data to trusted third parties for further valueadded services.
- ➤ 62 organizations/companies apply for SDK and 16 out of them have successfully interfaced with My Health Bank system for workplace health management, chronic disease management and health community network.

Workplace Health Management

Chronic Disease Management

Health Community Network

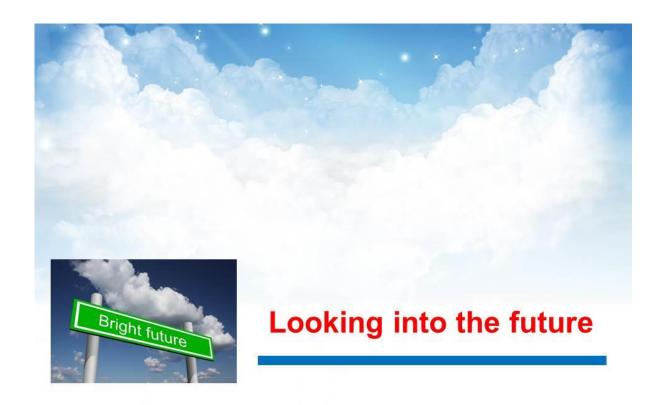


職場健康解決方案 第一品牌



智抗糖 陪你聰明管理糖尿病





Enhancing Medical Information Sharing

36 Medical Images for Access in 2018

In 2018, the Medi-Cloud system allowed healthcare providers to upload medical images



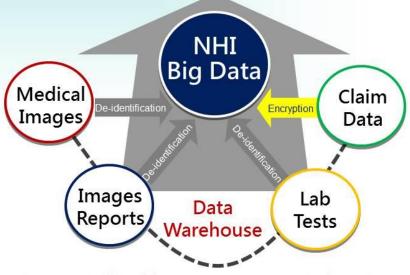
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NHI* AI



Apply AI to NHI big data

Development of precision medicine and precise claim review



All the data was de-identified to protect personal privacy for application

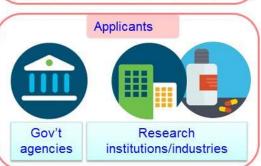
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Benefits of Applying Al on NHI Data Warehouse

NHI data AI application pilot project

Open for medical image application starting from June 2019





Value-added studies on medical and NHI data warehouse

Enhance the precision of AI models

- Performance Evaluation of Al prediction models on brain tumor, cardiovascular calcification, liver cancer etc.
- Multi-organ (head, neck, brain, abdominal) segmentation & lesion identification by AI
- Al application on medical imaging and the development of imaging Al auxiliary tools

Develop prognosis precision model

Developing diagnosis and prognosis prediction model of cardiovascular diseases by applying Al

Overall Benefits

- · Enhancing medical precision.
- Decreasing the workload of medical professionals
- · Improving healthcare quality



NHI * AI (2019)

3 Important Things

Cultivating Al skilled manpower

Cultivating Al application skilled manpower in health field.

Initiating Al projects

- 1.To establish

 Taiwan's clinical

 practice knowledge

 warehouse.

 2.To establish a de-
- 2.To establish a deidentified medical imaging data warehouse for Al application.

Regulations modified

NHI regulations would be modified in the near future to cope with the EU GDPR.

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Perspectives



Care coordination by Electronic Health Information

WOMB

HOLISTIC HEALTH

TOMB

Vaccine

Health Prevent<u>ion</u> Medical Record

PAC & Long Term Care Hospice Palliative Care

Innovative Healthcare Platform

Healthcare Platform

Health Promotion & Prevention

NHI Medi-Cloud

Medical and Medicine Records My Health Bank

Health and Medical Information



Workshop on Universal Health Coverage

National Health Insurance System, Smart Hospital and Taiwan Experience

National Health Insurance Medical Information & Data Warehouse System

Shwu-Huey Wu

Senior Executive Officer
Information Management Division
National Health Insurance Administration
Ministry of Health and Welfare, Taiwan
October 17, 2019

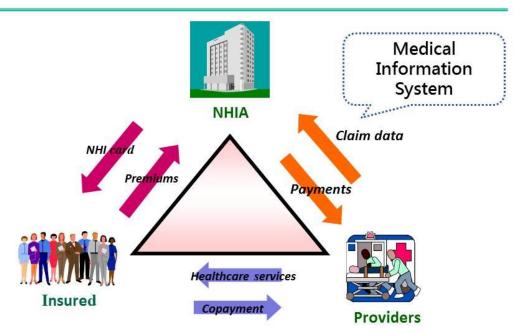


National Health Insurance Administration

https://www.nhi.gov.tw

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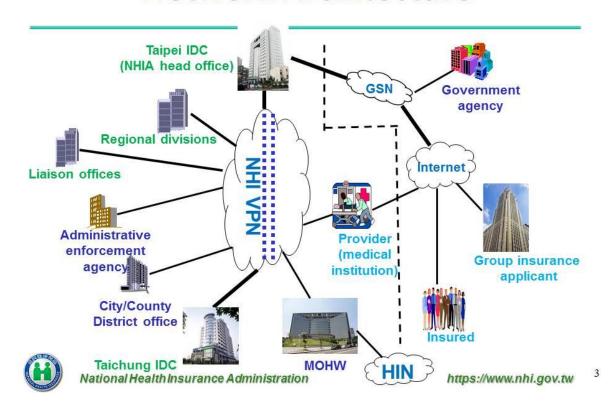
NHI System Framework



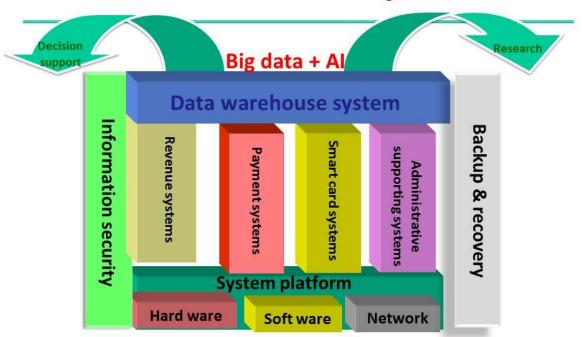


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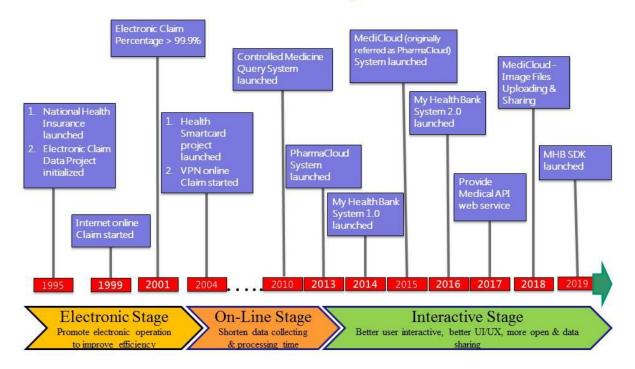
Network Architecture



NHI Information Systems



Medical Information System Milestones



Data Profile



Medical Information System Database



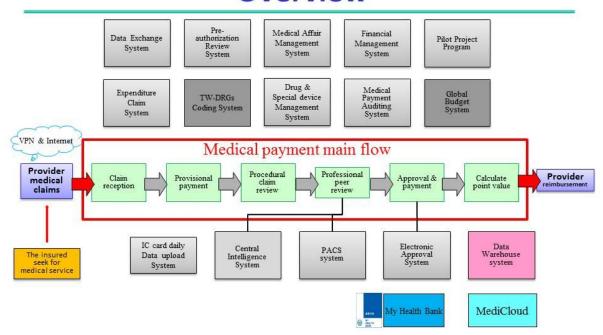
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National Health Insurance Administration

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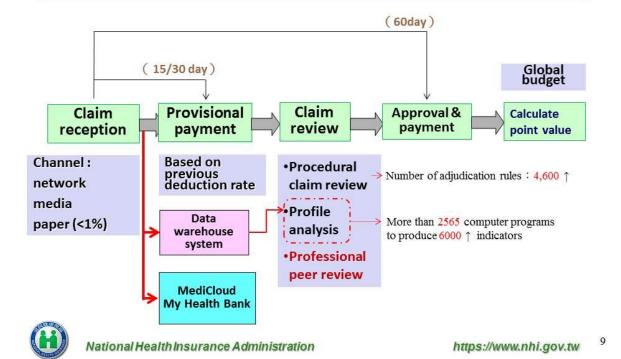
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Medical Information System Overview



National Health Insurance Administration https://www.nhi.gov.tw

Claim Data Flow



Key Factor: Standard

- Single-payer payment system
- Unified claim form (data format)
- National standard coding table
 - Diagnosis Code(ICD-9-CM) -> change to ICD-10-CM in 2016
 - Hospital No.
 - Treatment code, Procedure code, Drug Code, etc.
- Set time table for hospitals to move to electronic claim



Fast Payment Remittance for Electronic Claim

- Provisional Payment Rate :
 - Electronic claim: up to 95% (Before Global Budget 100%)
 - Paper claim: at most 85% (Before Global Budget 90%)
- Provisional Payment Pay Date :
 - Electronic claim: within 15 days
 - Paper claim: within 30 days
- Paper Claim Data Processing Fee:

(A minus fee item listed in the fee schedule)

- 5~10 points for each outpatient claim
- 50 points for each inpatient claim



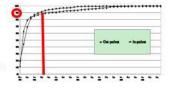
National Health Insurance Administration

https://www.nhi.gov.tw

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Provide Incentives to Promote Clinics Computerization

- Offer free & simple outpatient medical claim computer software
- Provide various data exchange e-services
 - Offer table down load function (code table, drug approval price...)
 - Provide NHIA internal claim processing status information
- ✓ The rate of electronic medical claims is over 99.9% after 2001





https://www.nhi.gov.tw

Methods to Improve Claim Data Quality

- Provide data pre-check services
 - Early error reported, providers can re-check and modify data before claim submission.
 - Help hospital information system to detect possible system malfunction.
- Phased-in policy to accept only 100% correct claim data to proceed the following payment procedure



https://www.nhi.gov.tw

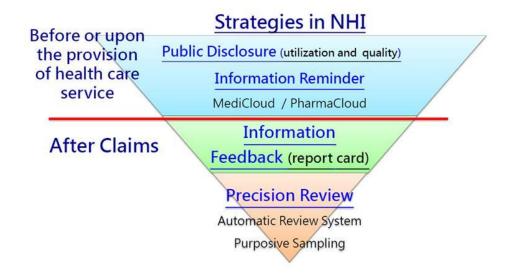
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Reform of Review Mechanism

- Promote precision review(Big data + AI)
- Let review information more transparent
- Revise review rules periodically
- Discriminate abnormal cases for further peer review
- Reduce duplicate examinations and prescribed drugs
- Refine reasonable payment scheme



Reduce Duplicate Examinations & Prescribed Drugs

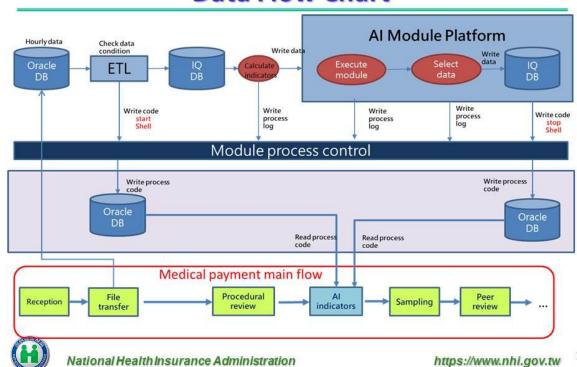




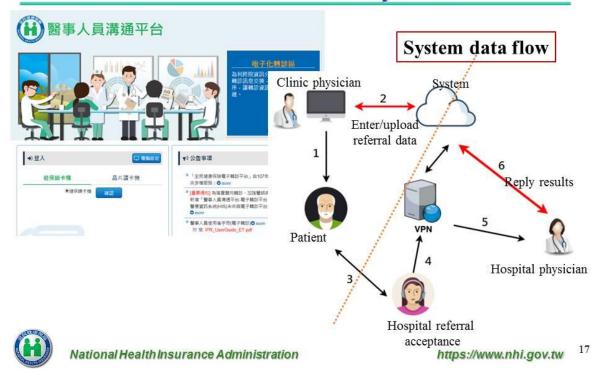
https://www.nhi.gov.tw

15

Abnormal Medical Claim Screening AI Model Data Flow Chart



Physicians Communication Platform-Medical Referral System

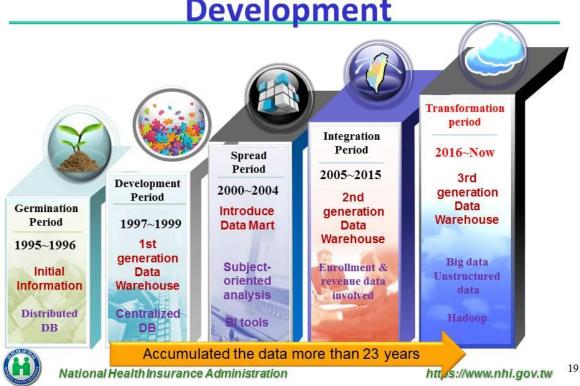


Data Warehouse System

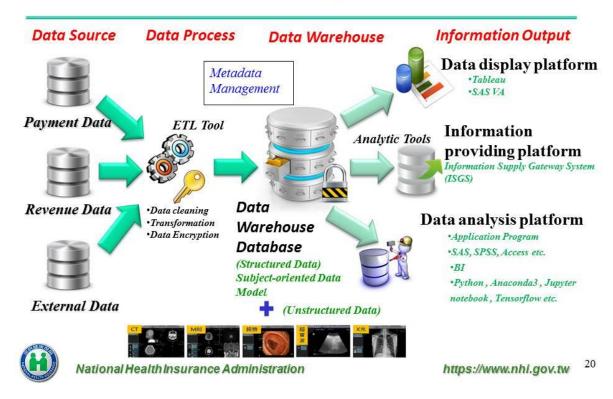


Data Warehouse System

Development



Data Warehouse System Overview



Features

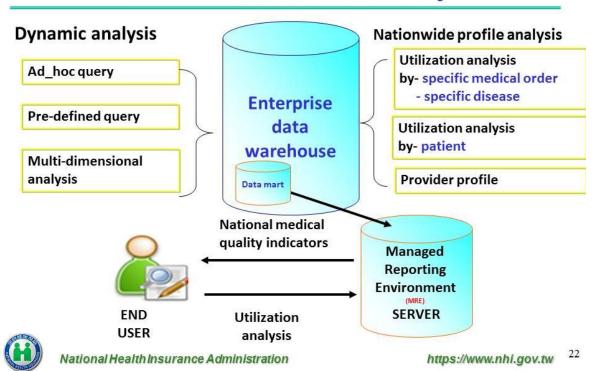




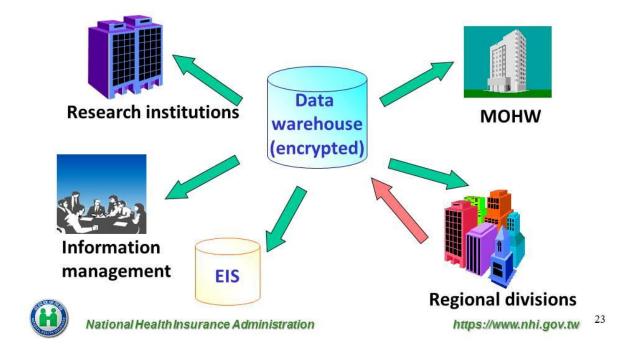
https://www.nhi.gov.tw

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Information Delivery



Provide Consistent Information



NHIA APP



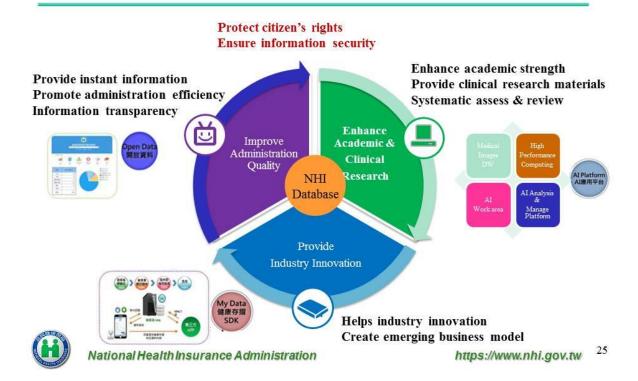
- No.1 download in Taiwan's ios/android free apps ranking – medical category (2018/8)
- Provide multiple on-line services for insured

Nationa

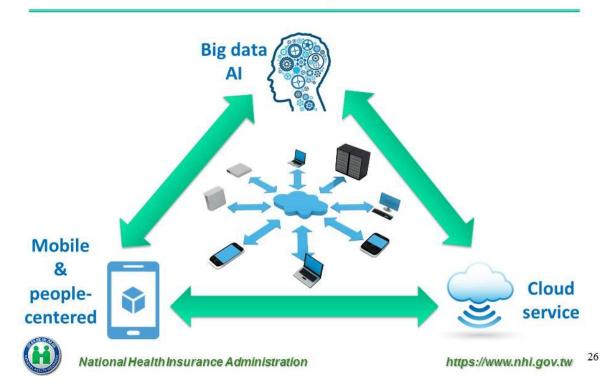
National Health Insurance Administration

https://www.nhi.gov.tw

NHI Database Provides Valuable Applications



Future Perspectives





Workshop on Universal Health Coverage

National Health Insurance System
Smart Hospital and Taiwan Experience

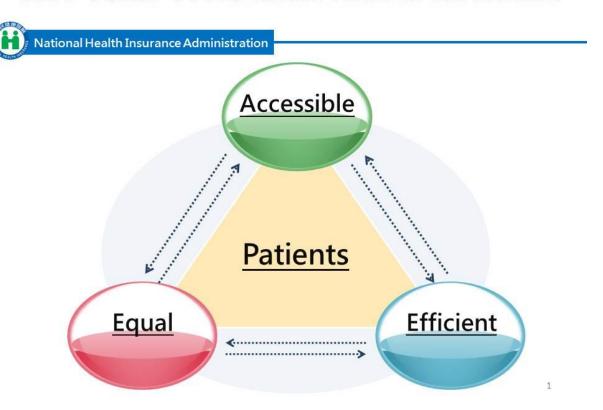
NHI MediCloud System



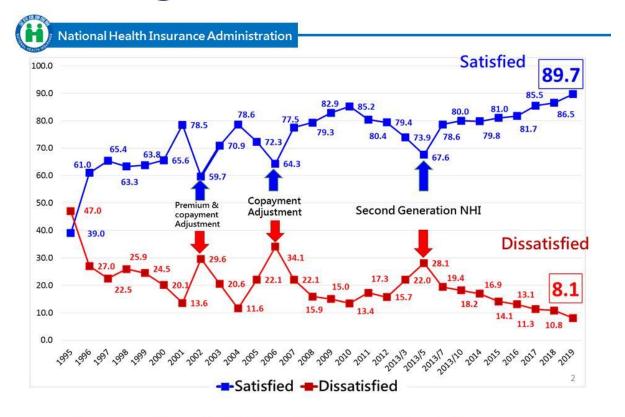
Tzu-Yu Chen

Associate Researcher Information Management Division National Health Insurance Administration Ministry of Health and Welfare, Taiwan October 17, 2019

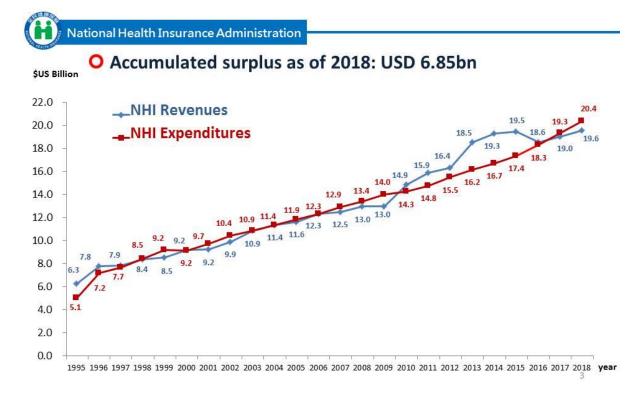
Core Value of National Health Insurance



High Public Satisfaction

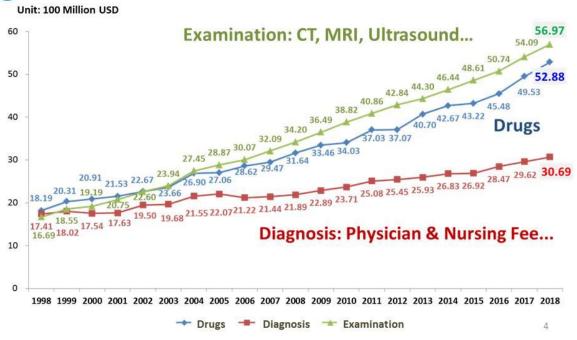


Trend of NHI Financial Status

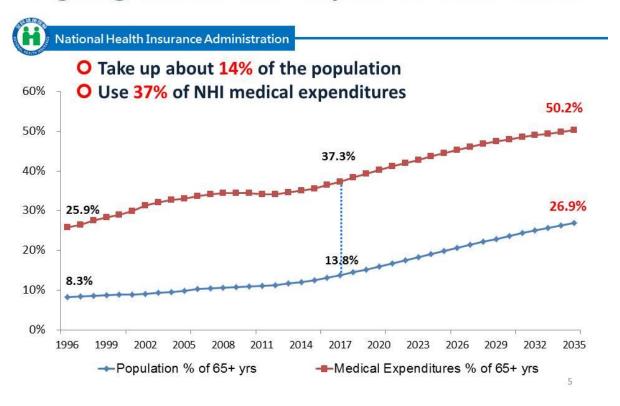


Overview of Outpatient Expenditures

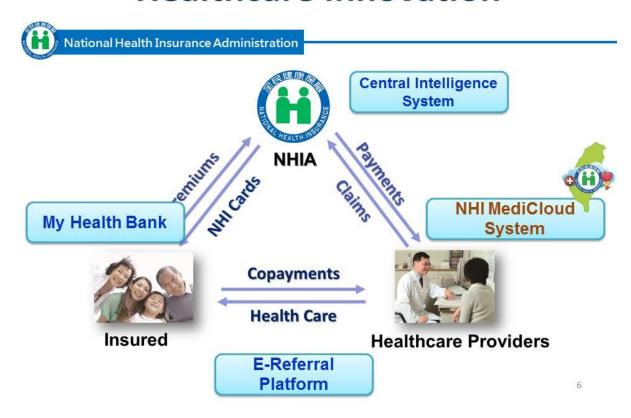




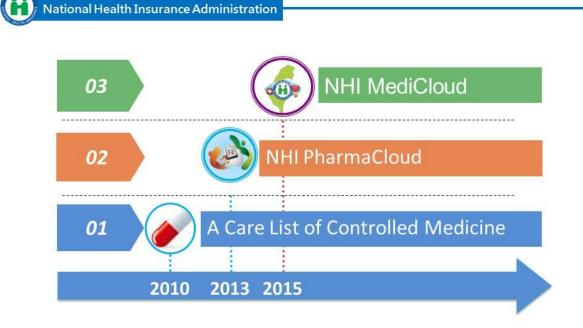
Ageing Trends and Impact to Healthcare



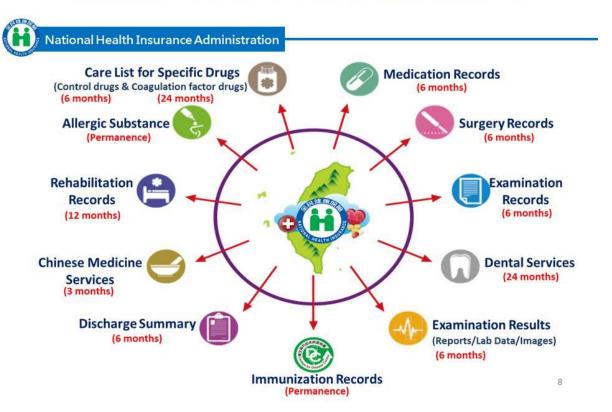
Healthcare Innovation



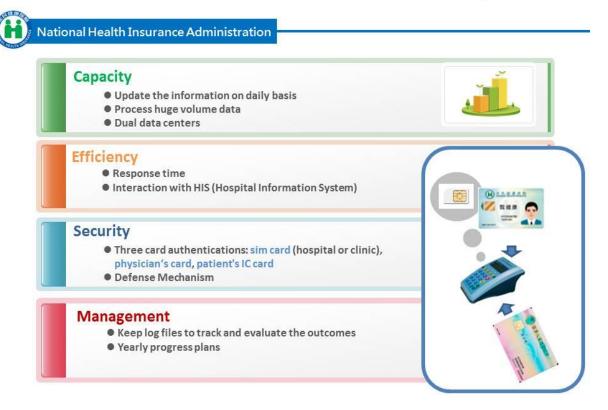
Development of NHI MediCloud System



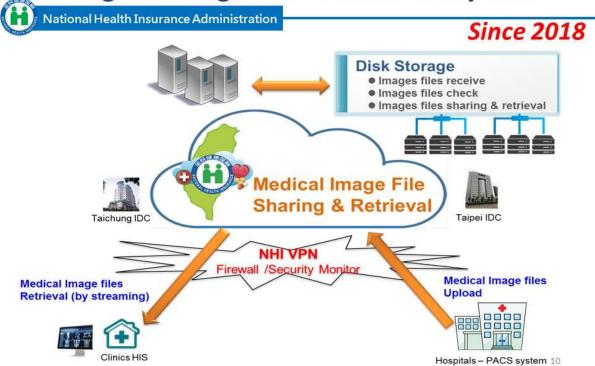
Contents of NHI MediCloud



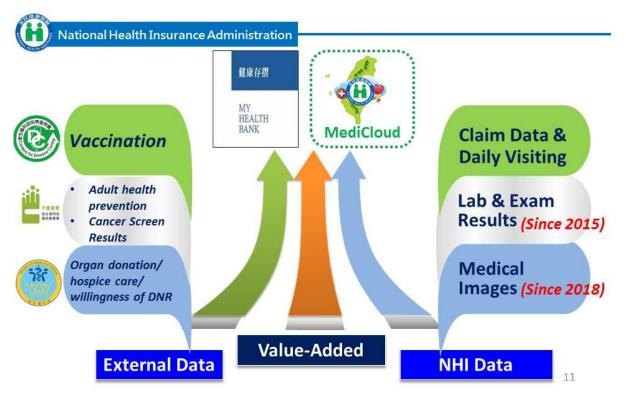
Features of NHI MediCloud System



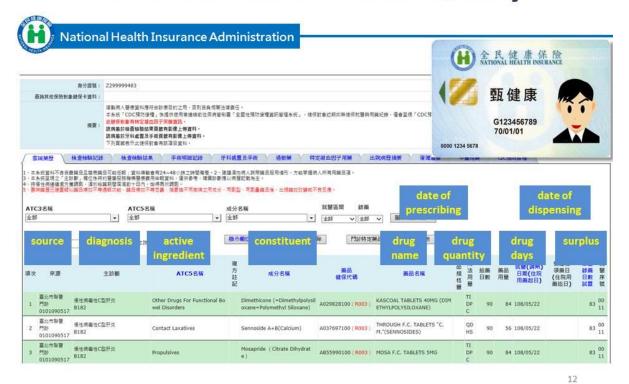
Overall Architecture Diagram of Medical Image Sharing and Retrieval Subsystem



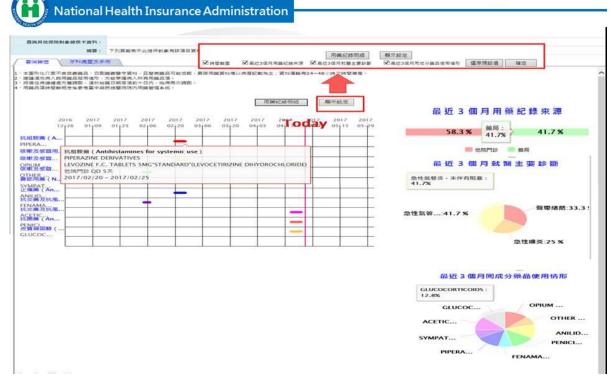
Cross-Agency Health Data Integration



Medication Record Query



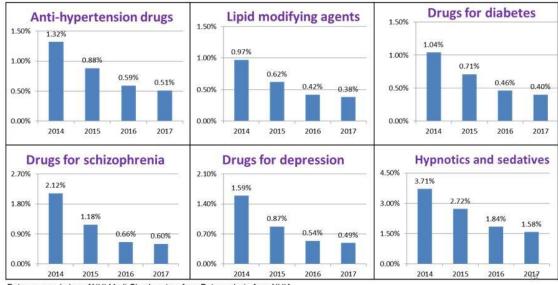
Time-Line Graph & Summary of Medication Usage



Effectiveness of Medication



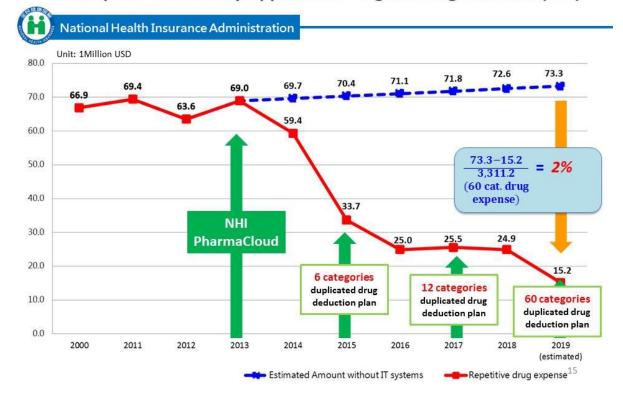
- O Percentages in overlapping days of six chronic diseases
- O Reducing 10 million USD medication expenditure



Data source: Index of NHI Medi-Cloud system from Data analysis from NHIA

Effectiveness of Cost Reduction due to Duplicated

Prescription Remain by Application Programming Interface (API)



Dental Care

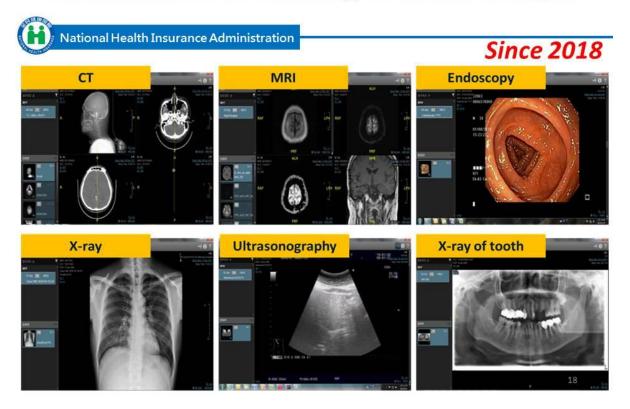




Medical Examination Results

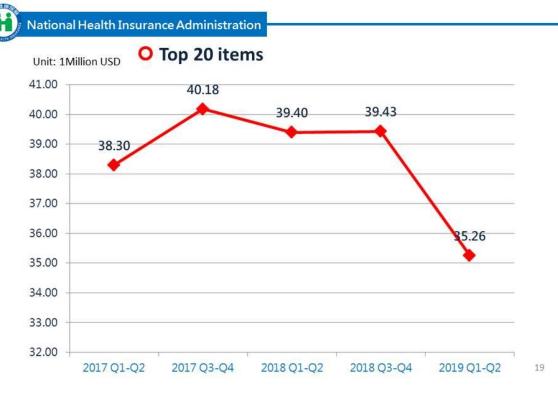


Screenshots of Sharing Medical Images

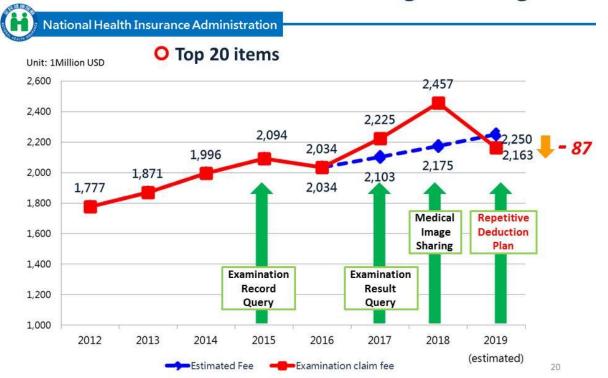


Effectiveness of Cost Reduction due to Repeated

Examination after Medical Images Sharing System within 28 days

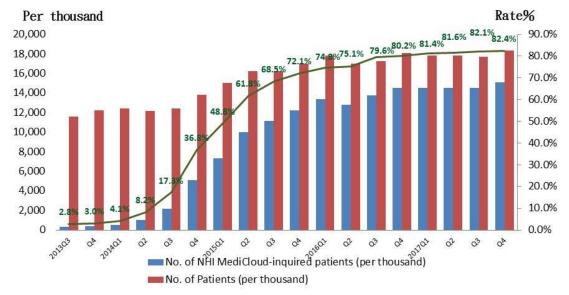


Effectiveness of Cost Reduction due to Repeated Examination after Medical Images Sharing



The Upward Trend of NHI MediCloud System Inquiry rate

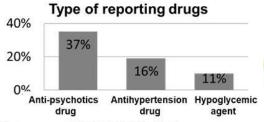
National Health Insurance Administration



Reporting function for Therapeutic inequivalence of medicine







*Data range: 2018.05.17-2018.06.30

Accreditation Level of reporting drugs 8% 2% Regional Hospitals Clinics District Hospitals Pharmacy Medical Center Hospital 22

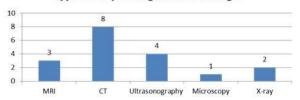
Reporting function for Inferior quality of medical image

H

National Health Insurance Administration

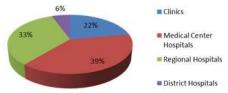


Type of reporting inferior image



*Data range: 2018.07.31-2018.08.05

Accreditation Level of reporting inferior image



NHI MediCloud System User Experience Sharing

(H)

National Health Insurance Administration







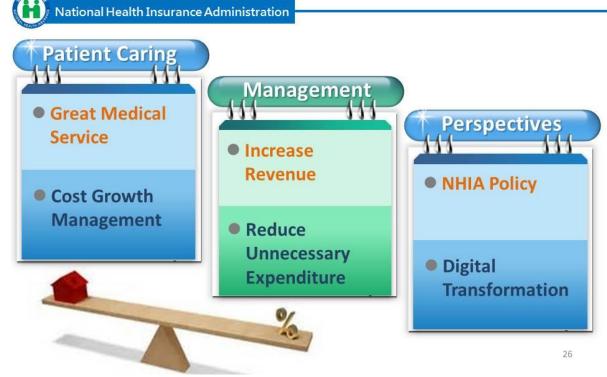
24

Healthcare IT Vendor Seminar



2.

Challenges









Health Information Technology applied in the Hospital

WEN-WEN CHANG

Northern Division,
National Health Insurance Administration,
Ministry of Health and Welfare, Taiwan
20191017



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Outline



Background



MediCloud Value-Added Application



Referral system and MediCloud



Future Perspectives



Background -Problems in different stakeholders

Population Aging & Multiple Chronic Disease patients

The Insured

- ■Not easy to manage personal NHI medical data.
- ■Spending more time to apply for personal Medical Records.
- Medical information is asymmetrical.

NHIA

- Medical expenses are rising.
- Medical resource limitation.
- Need to improve medical quality and efficiency.

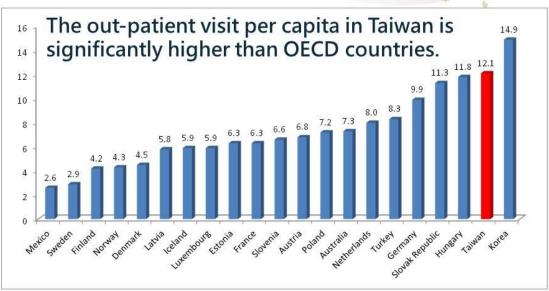
Healthcare Provider

- ■Lack of medical record transferability between hospitals and clinics
- ☐ Insufficient information to assist prescribing.



3

Background - High Outpatient visits





- 1. OECD statistics 2016 (Doctors consultations in all settings, exclude telephone and email contacts, visits to dentists, visits to nurses etc.)
- 2. Taiwan NHIA 2016 (exclude visits to dentists, visits to Chinese Medicine)



MediCloud Value-Added Application



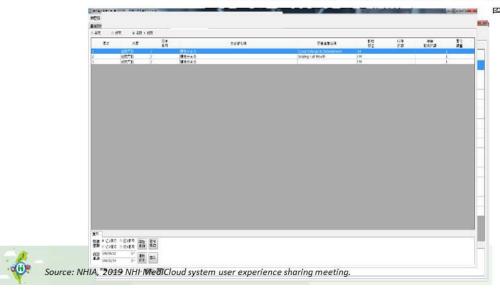
5

NHI MediCloud use in CGMH

(Chung Gung Memorial Hospital)

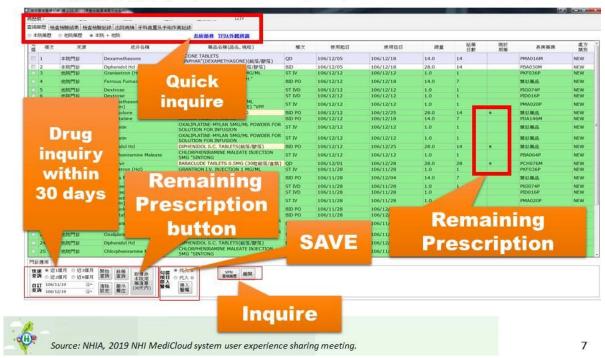
- ■Used in outpatient, emergency, and inpatient medical systems
- ■Table item:

✓ Dental treatment and op



NHI MediCloud use in CGMH

■ Integrated prescription information into HIS (Hospital Information System)

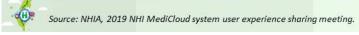


NHI MediCloud use in CGMH

list the similar drug items and their appearance in this query



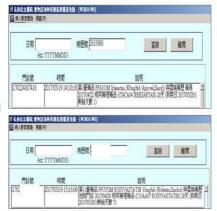




NHI MediCloud use in CGMH

Establish a pharmacist evaluation platform

- ✓ Review pharmacist suggestions
- Contact physician for confirmation and modify





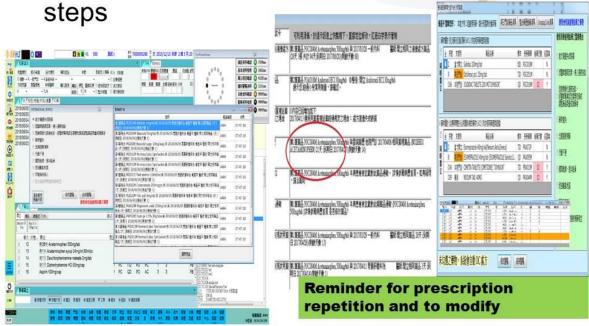


Source: NHIA, 2019 NHI MediCloud system user experience sharing meeting.

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NHI MediCloud use in CGMH

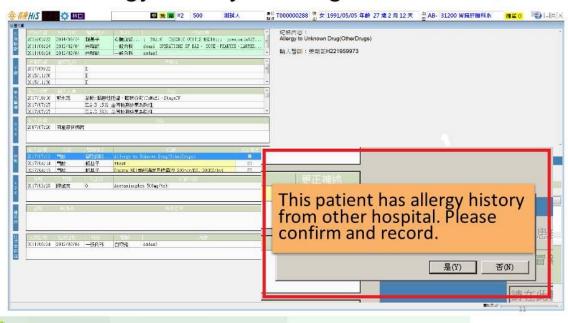
Simplify prescription modification





NHI MediCloud use in CGMH

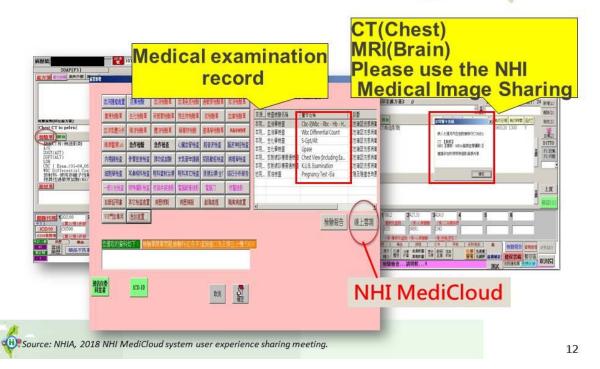
Allergy History warning



Source: NHIA, 2018 NHI MediCloud system user experience sharing meeting.

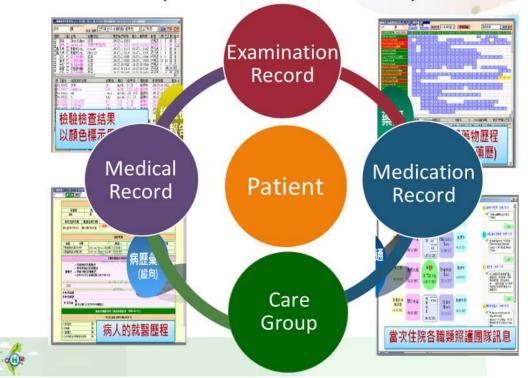
11

Reduce Duplication on Laboratory and Medical Testings (Chi Mei Medical Center)



Continuity of Care Record

(Chi Mei Medical Center)





Referral system and MediCloud





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Flying Geese Paradigm

- By flying in a V-formation, the whole flock achieves a 70% greater flying range than if each bird flew alone.
- All the other geese learned from following the example of leading goose.
- In order to reinforce NHI medical referral system, we imitate the flying geese paradigm

 We encourage the medical center or region hospital to be the leader of integration.



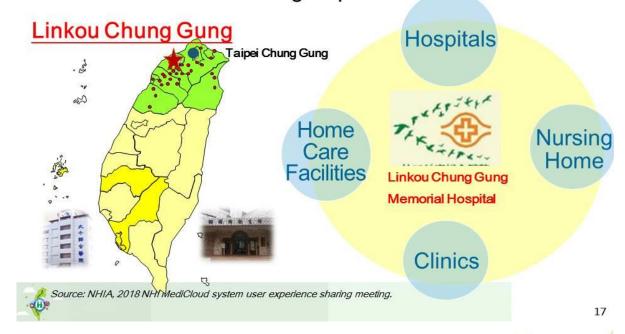
15

Reinforcing Referral System Policy



Flying Geese Medical Care Group

More than 500 hospitals, clinics, nursing home and home care in this group.



Communication APP: LINE



Case Manager: to facilitate effective teamwork











Source: NHIA, 2018 NHI MediCloud system user experience sharing meeting.

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Two-way communication

(Wei-Gong Memorial General Hospital)

健保轉診API (NHI Referral API)



轉診平台(Referral Platform)

•電子轉診(with electronic file)
•紙本轉診(with documents)

簡化作業
(Simplified Process)

•批掛(Register)
•自動帶入轉診院所(Auto transfer)

院內歷程 (Progress) •門診(Ambulatory) •急診(Emergency) •住院(Hospitalization)



設定每小時回傳更新(Updated every hours)



Source: NHIA, 2019 NHI MediCloud system user experience sharing meeting.

Shared-care app

(Wei-Gong Memorial General Hospital)

shared-care physician account and validation





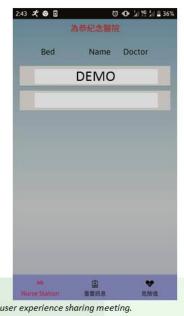
21

Shared-care app

(Wei-Gong Memorial General Hospital)

Medication, Examination Record and Results (Reports / Lab Data / Image),...



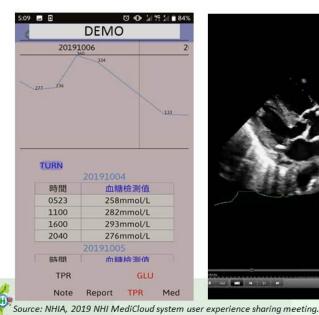




Shared-care app

(Wei-Gong Memorial General Hospital)

Medication, Examination Record and Results (Reports / Lab Data / Image),...







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E-care with clinics physicians during hospitalization

- · Clinics physician ward visit
- To Hold Preparation meeting for referral patients and organize hospital, clinic physician and patients relatives before discharge.

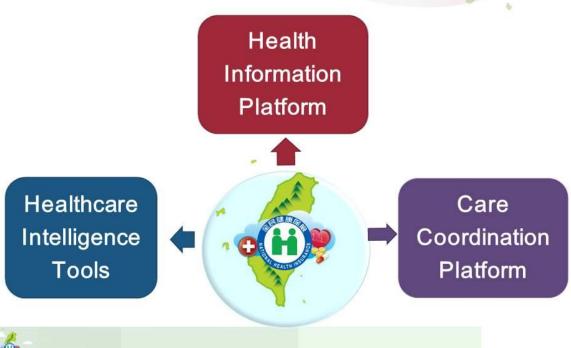






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Future Perspectives



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Thank you for your attention!