

IFA/OECD Seminar

Tax Transparency

IFA/OECD Seminar:

The Panel

Pascal Saint-Amans OECD

Achim Pross OECD

Maikel Evers OECD

Maria José Garde Spanish Ministry of Finance

Akhilesh Ranjan Ministry of Finance, India

Robert Stack United States Treasury

Melissa Geiger Glaxo SmithKline, United Kingdom

Jorge Correa CREEL, Mexico

Wolfgang Schön Max Planck Institute for Tax Law, Germany

Peter Hongler Walder Wyss Ltd., Switzerland

IFA/OECD Seminar: Introduction

Introductory Statement

Pascal Saint-Amans

Director

Centre for Tax Policy and Administration

OECD, Paris

IFA/OECD Seminar: Introduction

In July 2016, the first meeting of the new "Inclusive Framework on BEPS" was held in Kyoto. This "Inclusive Framework" has been set up to foster cooperation and to find common ground for the implementation of BEPS beyond the Members of OECD (CFA).

As of September 2016, 85 countries and jurisdictions have joined the "Inclusive Framework".

Question 1: What is the institutional format of the "Inclusive Framework"? Are there clear rules for decision-making or is this only a body for informal coordination and cooperation?

Question 2: Do you see topics emerging where a coherent outcome for OECD Members and Non-Members is at risk – in particular from the perspective of developing countries?

IFA/OECD Seminar Introduction

The "Inclusive Framework" is currently dedicated to the implementation of the BEPS Action Plan beyond the group of OECD Member States.

Question 3: Do you see the possibility to transform the "Inclusive Framework" into a permanent forum for international tax policy?

Question 4: Do you see issues of international taxation outside BEPS which lend themselves to coordination in the context of the "Inclusive Framework"?

IFA/OECD Seminar Introduction

In July 2016, the first "G20 Tax Policy Symposium" was held in Chengdu (organised by the PRC and Germany). It addressed the use of tax policy for "strong sustainable and balanced growth" as a starting point for further substantial work.

Question 5: This is the first foray of the G20 in the area of tax policy outside BEPS, tax transparency and taxation and development. What outcome do you expect and how do you see the future role of the G20 in general matters of tax policy?

Introduction

At the G20 Tax Policy Symposium, "tax uncertainty" was identified as a major obstacle to international trade and investment.

Question 6: Do you see any policies to be advanced by the G20 in order to reduce the level of "tax uncertainty" (particularly in times of BEPS)?

Introduction

In 2016, the G20 endorsed the "Platform for Collaboration on Tax", combining the forces of OECD, UN, IMF and World Bank and trying to formalise and strengthen "the interactions between standard-setting, capacity building and technical assistance through a more systematic approach".

Question 7: What practical progress do you expect from the existence of this new "Platform"?



Introduction

Question 8: Shall we establish a new seminar at future Annual IFA Congresses under the name of "IFA/G20 Seminar"?



Tax Transparency: The Fundamentals

The OECD Global Forum on Transparency and Exchange of Information

- Growing out of the FHTP and founded in the early 2000s, restructured in 2009
- Currently 135 Member States

Activities:

- Peer Review on Exchange of Information (both EIOR and AEOI)
 - Phase 1: Legal and regulatory framework (so far 123 jurisdictions)
 - Phase 2: Practical Implementation (so far 101 jurisdictions)
 - 2nd Round begins in the third quarter of 2016
- Terms of Reference for EOIR and AEOI drawing on a number of internationally accepted sources (Art.26 OECD Model Treaty, TIEAs, Manuals etc.)
- Technical Assistance

Tax Transparency: The Fundamentals

The year 2016 witnesses the completion of the first round of "peer review" applying the standards of the Global Forum to more than 100 jurisdictions around the world. The second round is to start in the third quarter of 2016.

Question 9: How do representatives of OECD and Tax Administrations assess the outcome of this peer review. Are the Global Forum's standards on Exchange of Information on Request (EOIR) largely fulfilled – both with regard to the legal framework and the practical implementation in the examined jurisdictions?

Question 10: Do you see major conclusions for amendments to the existing framework coming out of the peer review process performed under the auspices of the Global Forum?



IFA/OECD Tax Transparency: The Fundamentals

Legal Instrument	Content						
Art. 26 OECD Model Tax Convention	EOIR						
Tax Information Exchange Agreements (2002)	EOIR + AEOI (since 2015)						
Multilateral Convention on Mutual Assistance in Tax Matters (1988/2010) (104 Signatories)	EOIR + AEOI (cases to be de- termined under Art. 6)						
Common Reporting Standard (2014)	AEOI on Financial Accounts (see also FATCA and IGAs)						
BEPS Action 5 on Harmful Tax Competition	Exchange of Information on Rulings						
BEPS Action 13 on Country-by-Country Reporting	AEOI of CbC Reports						
Financial Action Task Force	Beneficial Ownership						

IFA/OECD: Tax Transparency: The Fundamentals

The "Common Reporting Standard for Automatic Exchange of Financial Account Information in Tax Matters" has been approved by the CFA of OECD in 2014.

Implementation of CRS consists of:

- A committment to the "Common Reporting Standard" (currently more than 100 jurisdictions).
- Signing of the "Multilateral Competent Authorities Agreement" (MCAA) on Financial Account Information (currently 84 signatories), followed by matching notifications.
- which itself is founded on Art. 6 of the **Multilateral Convention on Administrative Assistance in Tax Matters** or (in rare cases) on bilateral agreements.
- Legislation under Domestic Law (in the European Union via an amendment to the Mutual Assistance Directive and ensuing domestic legislation).
- The establishment of an appropriate **technical infrastructure**.



Tax Transparency: The Fundamentals

"Automatic Exchange of Information" under the "Common Reporting Standard" is meant to start in 2017.

Question 11:

Are tax authorities around the world well prepared for this

experience?

Are the technical infrastructures in place? Has a "common

transmission standard" been established?

Question 12:

Is data protection provided for to the largest possible

extent (including protection against "hacking")?

What is the framework for the protection of taxpayer's

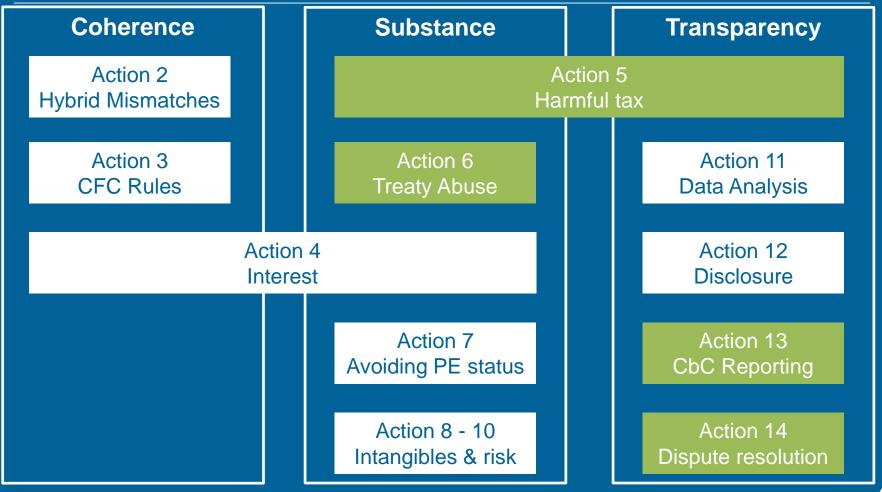
rights?



COUNTRY-BY-COUNTRY REPORTING

Increasing Tax Transparency through Consistent Information Exchanges





Action 1 – Digital Economy



Package for TP documentation



Master file

Standardised background information MNE group

Local file

Analysing specific transfer pricing compliance for material transactions of the local taxpayer

Country-by-Country (CbC) Report

Containing specific information on the MNE group

Not part of the minimum standard



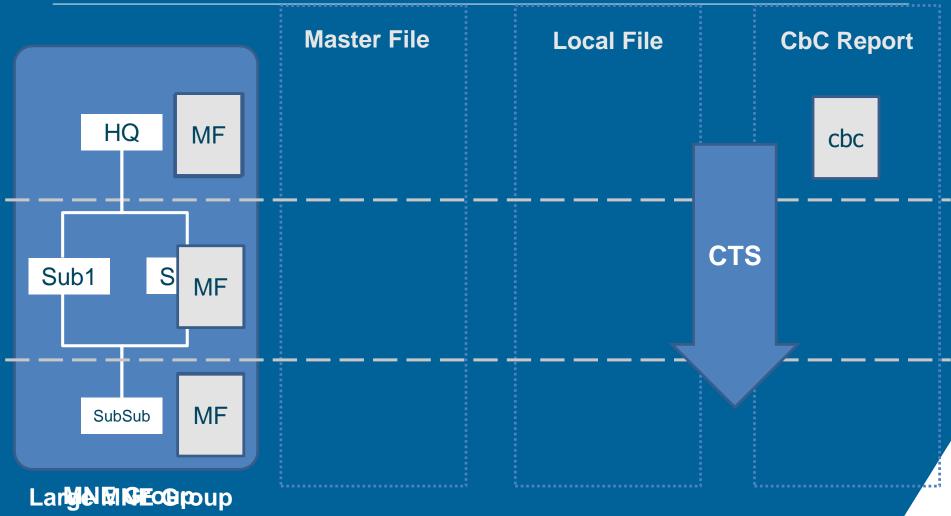
- Required annually, details per jurisdiction
- MNEs with annual consolidated group revenue equal or greater than EUR 750 million
- Template includes
 - Amount of revenue
 - Profit or loss before income tax
 - Income tax paid and accrued
 - Number of employees
 - Stated capital
 - Retained earnings
 - Tangible assets

Country-by-Country (CbC) Report

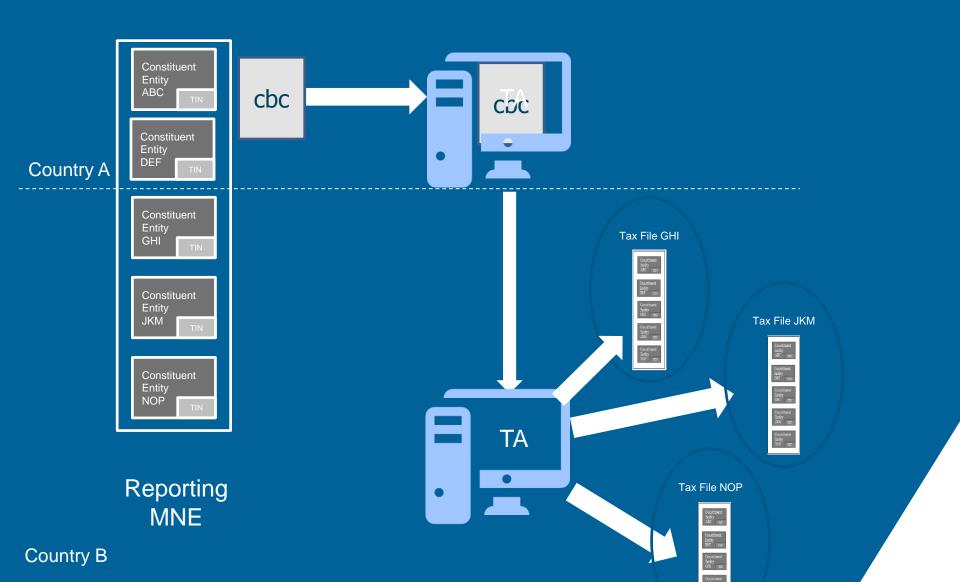
Containing specific information on the MNE group

Table 2. List of all the Constituent Entities of the MNE group included in each aggregation per tax jurisdiction															
	Name of the MNG group: Flood year concerned:														
			Main Business Activity(les)												
Tax Jurisdiction	Constituent Entities Resident in the Tax Jurisdiction	Tax Jurisdiction of Organisation or Incorporation if Different from Tax Jurisdiction of Residence	Research and Development	Holding or Managing Intellectual Property	Purchasing or Procurement	Manufacturing or Production	Sales, Marketing or Distribution	Administrative, Management or Support Services	Provision of Services to Uhmelated Parties	Internal Group Finance	Regulated Financial Services	Insurance	Holding Shares or Other Equity instruments	Domant	Other
	1.														
	2.														
	3.														
	1.														
	2.														
	3.														
I. Please specify the nature of the activity of the Constituent Entity in the "Additional Information" section. Table 3. Additional Information															
Name of the MNE group: Flocal year concerned:															
Please routide any further land information or explication you consider recessary or that would builde the understanding of the computory information younded in the Country by Country Propert.												sport.			



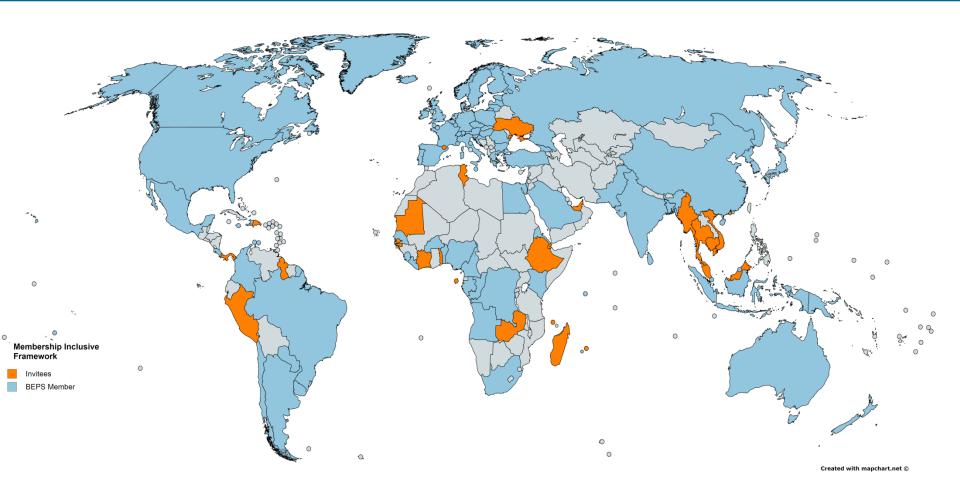








To be implemented by all Members of the Inclusive Framework





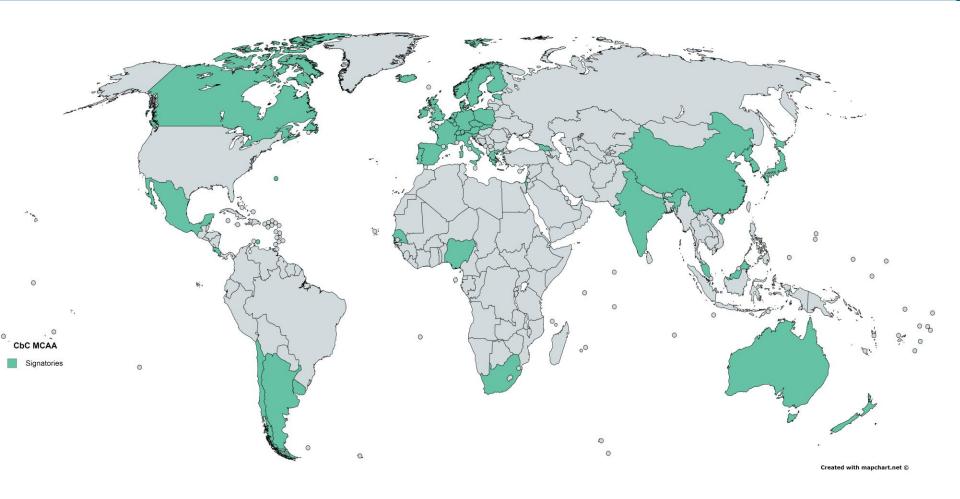
85 BEPS Members



26 Invitees



CbC MCAA Signatories

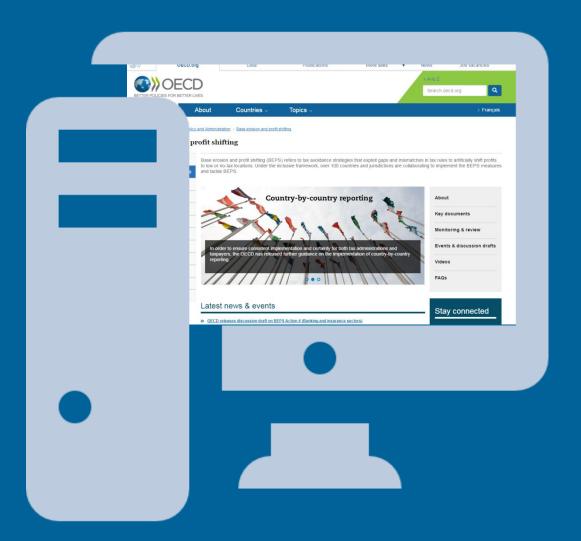


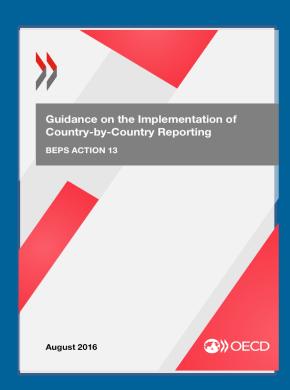


44 Signatories



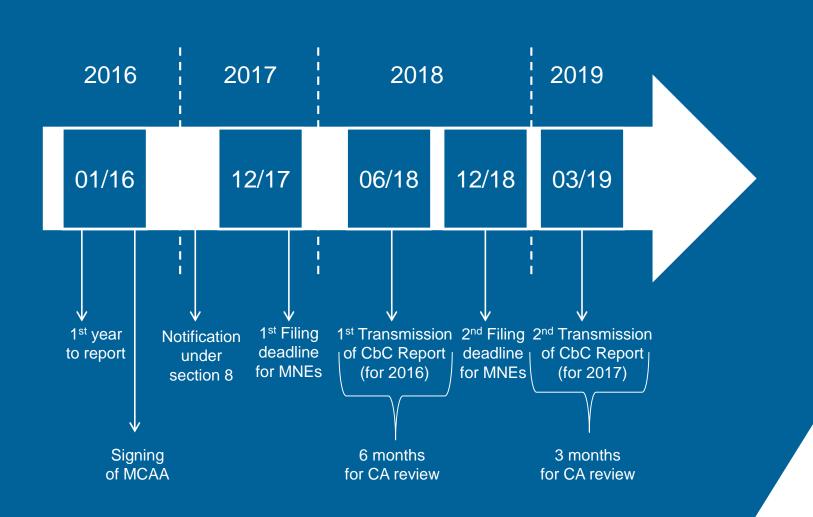
Follow BEPS Implementation on the New Website







Example timeline for reporting





Timeline for CbC monitoring

Establishment of the CbC Ad Hoc Group September 2016

Drafting ToR & Review Methodology Autumn 2016

Adoption ToR & Methodology January 2017

Start of the reviews
To be determined

Focus





Safeguards
confidentiality
and
appropriate use



Five layers of safeguards

Confidentiality

Treaty obligations

CAA requirements

Appropriate use

 Obligation contained in model legislation, CAA, Action 13 report

MAP

Mini-MAP in CAA

Regular MAP in DTA

CbC Peer Review

 Deviations from local near a continuous, confidentiality and appropriate use

2020 Review



Forum on Tax Administration

46 tax administrations



Knowledge

Experience



Best Practices

Detailed report on effective use of CbC reports



Country-by-Country Reporting

Country-by-Country Reporting is mandatory as of fiscal year 2016. Filing of Reports regarding fiscal year 2016 is due November 2017.

ARE WE READY?

Legislation
Administration
Business

Country-by-Country Reporting

So far, more than 40 jurisdictions have signed up to the Multilateral Competent Authority Agreement on Exchange of Information (built on Art.6 of the Multilateral Convention)

Domestic Legislation has been passed by most signatory countries in 2015 or 2016. OECD had provided an « implementation package » including model legislation.

Question 13: Do you perceive or expect substantial differences between countries with regard to the legislative implementation of transfer pricing documentation and CbC Reporting?

IFA/OECD Cou

Country-by-Country Reporting

In order to assist tax administrations with the practical implementation of CbC Reporting, OECD has issued

- « Guidance on the Implementation of Country-by-Country Reporting »
- and a «Country-by-Country Reporting XML Schema » accompanied by a « User Guide for Tax Administrations and Taxpayers »

to ensure uniform standards and a homogeneous digital format for the report. Moreover, a « Common Transmission Standard » shall support automatic exchange of information.

Question 14: Are tax administrations well prepared for the practical implementation of CbC Reporting

- with regard to interaction with business?
- with regard to cross-border interaction with other tax administrations?
- with regard to the effective use of information?

IFA/OECD Country-by-Country Reporting

CbC Reports under Action Plan 13 have to be filed by multinational groups exceeding an annual turnover of 750 Million €.

As we speak, corporate groups have to prepare for filing in 2017.

Question 15: When comparing Action 13 with existing requirements on the filing of tax returns, on transfer pricing documentation and on financial accounting, where does business see substantial additional « compliance costs » driven by CbC Reporting?

Question 16: Do you expect a substantial rearrangement of intra-group relations under the pressure of CbC Reporting?

Country-by-Country Reporting

Under the Multilateral Competent Authority Agreement on CbC Reporting, confidentiality of information is high on the agenda:

Sec.5 par.1 MCAA: « All information exchanged is subject to the confidentiality rules and other safeguards provided for in the Convention, including the provisions limiting the use of the information exchanged. «

Sec.8 par.5 mCAA: « A Competent Authority may temporarily suspend the exchange of information under this Agreement by giving notice in writing to another Competent Authority that it has determined that there is or has been significant non-compliance by the second-mentioned Competent Authority with this Agreement.

Question 17: To what extent can we expect severe issues regarding the confidentiality of CbC Reports for tax administrations, tax advisors and business?

Country-by-Country Reporting

Country-by-Country Reports contain specific information on local

Revenue
Earnings before Taxes
Cash Taxes
Current Year Tax Accruals
State Capital and Accumulated Earnings
Number of Employees
Tangible Assets

CbC Reports will therefore have a strong link to « sales » (revenue), « payroll » (number of employees) and « capital » (tangible assets).

CbC Reports will not have a strong link to the location of financial capital, intangibles and risk bearing.

Country-by-Country Reporting

CbC Reporting might therefore induce jurisdictions to apply « formulary apportionment » based on factors like sales/payroll/tangible assets.

To avoid this outcome, Art.5 par.2 MCAA provides:

« In particular, information received by means of the CbC Report will be used for assessing high-level transfer pricing, base erosion and profit shifting related risks, and, where appropriate, for economic and statistical analysis. The information will not be used as a substitute for a detailed transfer pricing analysis of individual transactions and prices based on a full functional analysis and a full comparability analysis. It is acknowledged that information in the CbC Report on its own does not constitute conclusive evidence that transfer prices are or are not appropriate and, consequently, transfer pricing adjustments will not be based on the CbC Report. »

Question 18: Do you expect countries to move towards « formulary apportionment » in particular with regard to the « sales factor » under the impact of CbC Reporting?

IFA/OECD Country-by-Country Reporting

Tax administrations using CbC Reports as a tool « for assessing high-level transfer pricing, base erosion and profit shifting related risks » have to consider how to move forward based on the information found in the reports.

They will have in their hands:

- Tax returns of local entities (including a full income statement)
- Individual financial accounts of local entities and consolidated financial accounts of MNEs (when applicable)
 - Traditional transfer pricing documentation
- Master Files (showing in particular the overall group structure and the « business model » of the group)
- Local Files (showing in particular the contractual arrangements between the local entity and affiliated entities outside the jurisdiction)
 - CbC Reports

Country-by-Country Reporting

Tax administrations therefore have to examine further options to gather additional information as allowed under the MCAA:

Art.5 par.2 MCAA:

« Notwithstanding the above, there is no prohibition on using the CbC Report data as a basis for making further enquiries into the MNE Group's transfer pricing arrangements or into other tax matters in the course of a tax audit and, as a result, appropriate adjustments to the taxable income of a Constituent Entity may be made. »

Question 19: Do you expect the following tools to be used more extensively in the future under the impact of CbC Reports:

- Requiring the local taxpayer to provide additional documentation?
- Requesting taxpayer information from other jurisdictions under Art. 26 OECD Model Treaty?
- Relying on information from tax rulings from other jurisdictions (Action 5)?
- Joint audits and simultaneous examinations performed by two or more tax administrations?

IFA/OECD C

Country-by-Country Reporting

In April 2016, the European Commission published the proposal of a Directive on public disclosure of CbC Reports. This move is supported by the European Parliament and a large group of Member States. It is debated whether it can be enacted by qualified majority (below unanimity).

In September 2016, the UK Parliament passed legislation enabling the UK Government to require companies to disclose CbC Reports to the general public (along with disclosure of the « tax strategy » of the group).

Question 20: To what extent do these developments undermine the OECD policy on confidentiality of CbC reports?

Question 21: To what extent does business expect competitive disadvantages from the publication of CbC reports?

Question 22: To what extent do tax administrations expect public pressure on their behavior towards corporate taxpayers?



MANDATORY DISCLOSURE RULES

Increasing Tax Transparency through
Mandatory Disclosure Rules



Mandatory Disclosure Rules

Obligation to Disclose Transactions

Mixture of Hallmarks

Tracking Mechanism

Timeframe Disclosure

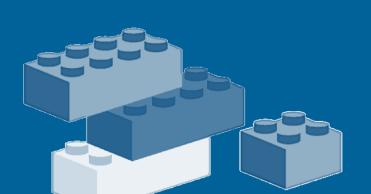
Introduce Penalties



ory but no ruling on

ad range of taxpayers s of schemes as well as

risks / transactions of via "hallmarks")







Three Outputs for MDR adoption

Framework
for the design
of rules that
are flexible to
country
specific risks
and needs

Special recom-mendations for rules focussing on international tax schemes



Enhanced models
of information
sharing using the
JITSIC network as
a platform





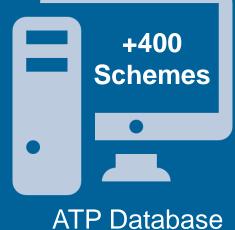


Mandatory Disclosure Using its full potential

- Applicability beyond BEPS
 - Disclosure of schemes that seek to avoid other standards, including EOIR and AEOI

Tax administrations share knowledge and experience







Feedback Loop

Standard setting

Feedback

Implementation

Mandatory Disclosure Rules

Prior to Action 12, the following G20/OECD Member States had already enacted mandatory disclosure obligations:

Canada, Ireland, Israel, Korea, Portugal, South Africa, United Kingdom, United States,

In July 2016, the European Commission issued a Communication supporting a proposal for a European Directive on mandatory disclosure.

In September 2016, Slovakia, the current holder of the European Union presidency, published a proposal to force tax advisors and financial institutions to automatically disclose offshore schemes designed to circumvent anti-avoidance measures or the OECD Common Reporting Standard rules for automatic tax information exchange.

In October 2016, the European Commission will initiate a public consultation on this issue.

IFA/OECD Mandatory Disclosure Rules

Establishing mandatory disclosure rules for tax avoidance schemes can have different goals:

- Backward looking: Supporting tax assessments, including field audits of multinational companies.
- Forward looking: Enabling domestic tax legislation in order to close down
 « loopholes ».
- Last but not least: Deterring taxpayers from entering into tax avoidance schemes in the first place.

Question 23: Does your country plan to enact legislation under Action 12? If yes, what will be the principal purpose of this legislation?

Question 24: Which « hallmarks » should be employed to identify reportable transactions?

Mandatory Disclosure Rules

Under the impact of the « Panama Papers », the discussion on disclosure of tax avoidance schemes has moved into the area of outright « tax evasion » by offshore companies.

Question 25: Do you think that with regard to disclosure duties, tax avoidance and tax evasion should be treated along the same lines?



BENEFICIAL OWNERSHIP



The Beneficial Ownership Standard



"the natural person(s) who ultimately owns or Core Requirements
controls a cystomer and/or the natural person accurate on whose behalf a transaction is being adequate conducted. It also includes those persons who eilability to Competent Authorities exercise ultimate effective control over a legal person or arrangement"



	2009	2010	2011
Anti-Money Laundering			
Tax Transparency	Establishment Global Forum	Start Peer Reviews EOIR FATCA	
		 	1 1 1

2012	2013	2014	2015	2016
Revised FATF Standard	Strengthened FATF methodology	Fourth round of mutual evaluations		FATF Proposals
	1 	Adoption CRS	Strengthened EOIR ToR	GF Proposals Start CRS review



Plan on the basis of full disclosure

Anything else





Financial Action Task Force (FATF):

INTERNATIONAL STANDARDS ON COMBATING MONEY LAUNDERING AND THE FINANCING OF TERRORISM & PROLIFERATION

(The FATF Recommendations)

No.10: Customer Due Diligence: Identifying the beneficial owner, and taking reasonable measures to verify the identity of the beneficial owner, such that the financial institution is satisfied that it knows who the beneficial owner is. For legal persons and arrangements this should include financial institutions understanding the ownership and control structure of the customer.

No.25: Transparency and Beneficial Ownership of Legal Persons: Countries should ensure that there is adequate, accurate and timely information on the beneficial ownership and control of legal persons that can be obtained or accessed in a timely fashion by competent authorities. In particular, countries that have legal persons that are able to issue bearer shares or bearer share warrants, or which allow nominee shareholders or nominee directors, should take effective measures to ensure that they are not misused for money laundering or terrorist financing. Countries should consider measures to facilitate access to beneficial ownership and control information by financial ins



4th Anti-Money-Laundering Directive 2015 5th Anti-Money-Laundering Draft Directive 2016

Art.13: Customer Due Diligence

(Domestic financial institutions with regard to domestic and foreign customers)

Art.30: Beneficial Ownership Information

(Domestic corporate and other legal entities)

Member States shall « ensure that the information (...) is held in a central register".

Member States shall "ensure that the information on the beneficial ownership is accessible in all cases to:

- a) Competent authorities and Financial Intelligence Units
 - b) Obliged Entities
- c) Any person or organisation that can demonstrate a legitimate interest

Beneficial Ownership

Four different issues must be held apart in order to assess the information on « beneficial ownership »:

a) FATF work is in principle addressed at money laundering and terrorist financing. Yet in recent years the provisions have been extended to serve the information purposes of tax authorities.

Question 26: Do you think the « beneficial ownership » framework originating from the FATF meets the needs of tax authorities for relevant beneficial ownership information?



b) For domestic use, it is important whether beneficial ownership information shall simply be made available (e.g. by companies themselves) or be filed with a central registry (This is the European, but not the U.S. solution).

Question 27: Do you think that a central registry of beneficial ownership is required for tax purposes?



c) For international use it is important whether there shall be (automatic) exchange of information on beneficial ownership or not. This has been established under the heading of « interlinked registries ».

Question 28: What are your views on « interlinked registries » on beneficial ownership?

Beneficial Ownership

d) Finally one has to decide whether public access to beneficial ownership is granted. This move has been introduced or announced in 2016 by the United Kingdom, the Netherlands and France.

Question 29: Do you think that public registries on beneficial ownership go beyond what is necessary (and beyond what data protection allows) for tax purposes?