

**Senior Executive Fellows
October 18 - November 13, 2015**

10/21/2015

Sunday, October 18	7:00 - 8:00 AM Breakfast <i>Forum Café</i>	8:00 - 9:00 AM Study Groups	9:00AM: CHECK IN	9:10 - 10:40 AM Job Corps	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Who Are You? <i>Dana Borm</i>	12:30 - 2:00 PM Lunch <i>Tour of Athletic Facilities 12:30</i>	2:30 - 4:00 PM Refreshments Available	2:30 - 4:00 PM Orientation <i>Pete Zimmerman and Dana Borm</i>	4:00 - 4:30 PM Break	4:30 - 6:00 PM Carson National Forest <i>Pete Zimmerman</i>	6:00 - 7:30 PM Reception & Opening Dinner <i>Nye ABC</i>	7:30 PM: Walk to SFP
Monday, October 19	7:00 - 8:00 AM Breakfast <i>Forum Café</i>	8:00 - 9:00 AM Study Groups	Wiener Auditorium	8:30 - 9:45 AM Effective Decision Making in Groups I <i>Francesca Gino</i>	9:45 - 10:15 Break	10:15 AM - 12:30 PM Effective Decision Making in Groups II <i>Francesca Gino</i>	12:30 - 2:00 PM Lunch <i>Nye ABC</i>	2:00 - 3:30 PM Organizational Strategy I <i>Pete Zimmerman</i>	3:30 - 3:50 PM Break	3:50 - 5:20 PM Program Overview <i>Pete Zimmerman</i>	6:00 - 8:00 PM Dinner with Martin Breslin Director, Culinary Operations Harvard Dining Services <i>Malvin Fenthouse</i>	Dinner with David King "Making Sense of American Government" <i>Nye ABC</i>	*Special Dinner Guest* <i>Nye ABC</i>
Tuesday, October 20	7:00 - 8:00 AM Breakfast <i>Forum Café</i>	8:00 - 9:00 AM Study Groups	9:00 - 9:10 AM: MORNING CHECK IN	9:10 - 10:40 AM Behavioral Insights <i>Max Bazerman</i>	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Where are You Headed? <i>Dana Borm</i>	12:30 - 2:00 PM Lunch <i>Border Café</i>	2:00 - 3:30 PM Change of Management <i>Dan Fenn</i>	3:30 - 3:50 PM Break	3:50 - 5:20 PM Effective Decision Making in Groups III <i>Francesca Gino</i>	6:00 - 7:30 PM Free Time	Dinner Available <i>Nye ABC</i>	
Wednesday, October 21	7:00 - 8:00 AM Breakfast <i>Forum Café</i>	8:00 - 9:00 AM Study Groups		9:10 - 10:40 AM Courageous Conversations <i>Dana Borm</i>	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Data & Inference I <i>Ron Ferguson</i>	12:30 - 2:00 PM Lunch <i>HKS Library Resources</i>	2:00 - 3:30 PM Data & Inference II <i>Ron Ferguson</i>	3:30 - 3:50 PM Break	3:50 - 5:20 PM Effective Decision Making in Groups IV <i>Francesca Gino</i>			
Thursday, October 22	7:00 - 8:00 AM Breakfast <i>Forum Café</i>	8:00 - 9:00 AM Study Groups		9:10 - 10:40 AM Political Mapping <i>Dan Fenn</i>	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Data & Inference III <i>Ron Ferguson</i>	12:30 - 2:00 PM Lunch <i>Nye ABC</i>	2:00 - 3:30 PM Optional Harvard Tour	3:30 - 3:50 PM Break	3:50 - 5:20 PM Purpose <i>Dana Borm</i>			
Friday, October 23	7:00 - 8:00 AM Breakfast <i>Forum Café</i>	8:00 - 9:00 AM Study Groups		9:10 - 10:40 AM FREE FOR THE WEEKEND	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Data & Inference III <i>Ron Ferguson</i>	12:30 - 2:00 PM Lunch <i>Nye ABC</i>	2:00 - 3:30 PM Optional Harvard Tour	3:30 - 3:50 PM Break	3:50 - 5:20 PM FREE FOR THE WEEKEND			
Saturday, October 24	7:00 - 8:00 AM Breakfast <i>Forum Café</i>	8:00 - 9:00 AM Study Groups		9:10 - 10:40 AM FREE FOR THE WEEKEND	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Data & Inference III <i>Ron Ferguson</i>	12:30 - 2:00 PM Lunch <i>Nye ABC</i>	2:00 - 3:30 PM Optional Harvard Tour	3:30 - 3:50 PM Break	3:50 - 5:20 PM FREE FOR THE WEEKEND			

*All classes held in Wiener Auditorium, unless otherwise noted

Sunday, October 25	FREE FOR THE WEEKEND					
Monday, October 26						
7:00 - 8:00 AM	Breakfast	Forum Café	7:00 - 8:00 AM	Breakfast	Forum Café	7:00 - 8:00 AM
8:00 - 9:00 AM	Study Groups	Study Groups	8:00 - 9:00 AM	Study Groups	Study Groups	8:00 - 9:00 AM
9:10 - 10:40 AM	Policy Development I	Roger Porter	9:10 - 10:40 AM	Policy Development IV	Roger Porter	9:10 - 10:40 AM
10:40 - 11:00 AM	Break	10:40 - 11:00 AM	Group Photo/Break	10:40 - 11:00 AM	Break	10:40 - 11:00 AM
11:00 AM - 12:30 PM	Policy Development II	Roger Porter	11:00 AM - 12:30 PM	Policy Development V	Roger Porter	11:00 AM - 12:30 PM
12:30 - 2:00 PM	Lunch	OCA and Degree Programs	12:30 - 2:00 PM	Lunch with Linda Bilmes	Nye ABC	12:30 - 2:00 PM
2:00 - 3:30 PM	Policy Development III	Roger Porter	2:00 - 3:30 PM	O'Neill at OMB & ALCOA Strategy, Leadership & Decision	Pete Zimmerman	2:00 - 3:30 PM
3:30 - 3:50 PM	Break	3:30 - 3:50 PM	Break	3:30 - 3:50 PM	Break	3:30 - 3:50 PM
3:50 - 5:20 PM	Harvard Decision Lab	Group A: 3:50 - 4:35 PM Group B: 4:35 - 5:20 PM (Study Groups 6 - 9)	Harvard Decision Lab	Group C: 3:50 - 4:35 PM (Study Groups 10 - 14)	Free Time	6:00 - 7:30 pm
6:00 - 7:30 pm	Dinner Available	Nye ABC	Dinner Available	Nye ABC	Dinner Available	Nye ABC
Tuesday, October 27	7:00 - 8:00 AM	Breakfast	Forum Café	7:00 - 8:00 AM	Breakfast	Forum Café
8:00 - 9:00 AM	Study Groups	Study Groups	8:00 - 9:00 AM	Study Groups	Study Groups	8:00 - 9:00 AM
9:10 - 10:40 AM	Policy Development VI	Roger Porter	9:10 - 10:40 AM	Policy Development I	Roger Porter	9:10 - 10:40 AM
10:40 - 11:00 AM	Break	10:40 - 11:00 AM	Break	10:40 - 11:00 AM	Break	10:40 - 11:00 AM
11:00 AM - 12:30 PM	Ten Point Coalition	Pete Zimmerman	11:00 AM - 12:30 PM	NYPD Case	Pete Zimmerman	11:00 AM - 12:30 PM
12:30 - 2:00 PM	Lunch with Larry Bacow	Nye ABC	12:30 - 2:00 PM	Lunch with Linda Bilmes	Nye ABC	12:30 - 2:00 PM
2:00 - 3:30 PM	The Campaign to Save 100,000 Lives	Pete Zimmerman	2:00 - 3:30 PM	Petraeus	Pete Zimmerman	2:00 - 3:30 PM
3:30 - 3:50 PM	Break	3:30 - 3:50 PM	Break	3:30 - 3:50 PM	Break	3:30 - 3:50 PM
3:50 - 5:20 PM	Behavioral Insights Group Optional Session	Max Bazerman	3:50 - 5:20 PM	Decision Science II	Jennifer Lerner	3:50 - 5:20 PM
6:00 - 8:00 AM	Dinner and a Movie "Thirteen Days"	Nye ABC	6:00 - 8:00 PM	Dinner on Your Own	Nye ABC	6:00 - 8:00 PM
Friday, October 30	7:00 - 8:00 AM	Breakfast	Forum Café	7:00 - 8:00 AM	Breakfast	Forum Café
8:00 - 9:00 AM	Study Groups	Study Groups	8:00 - 9:00 AM	Study Groups	Study Groups	8:00 - 9:00 AM
9:10 - 10:40 AM	Decision Science I	Jennifer Lerner	9:10 - 10:40 AM	Decision Science I	Jennifer Lerner	9:10 - 10:40 AM
10:40 - 11:00 AM	Break	10:40 - 11:00 AM	Break	10:40 - 11:00 AM	Break	10:40 - 11:00 AM
11:00 AM - 12:30 PM	Columbia	Pete Zimmerman	11:00 AM - 12:30 PM	Participant Cases	Pete Zimmerman	11:00 AM - 12:30 PM
12:30 - 2:00 PM	Lunch and a Movie "Mind Over Money"	Nye ABC	12:30 - 2:00 PM	Lunch	Nye ABC	12:30 - 1:30 PM
2:00 - 3:30 PM	Decision Science II	Jennifer Lerner	2:00 - 3:30 PM	Decision Science II	Jennifer Lerner	2:00 - 3:30 PM
3:30 - 3:50 PM	Break	3:30 - 3:50 PM	Break	3:30 - 3:50 PM	Break	3:30 - 3:50 PM
3:50 - 5:20 PM	Decision Science III	Jennifer Lerner	3:50 - 5:20 PM	Decision Science III	Jennifer Lerner	3:50 - 5:20 PM
6:00 - 7:30 PM	Dinner Available	Nye ABC	6:00 - 7:30 PM	Dinner Available	Nye ABC	6:00 - 7:30 PM
Saturday, October 31	7:30 - 9:00 AM	Catered Breakfast	Nye ABC	7:30 - 9:00 AM	Catered Breakfast	Nye ABC
Offsite Dinner The Colonial Inn 48 Monument Square Concord, MA	5:30 - 7:30 PM	Offsite Dinner The Colonial Inn 48 Monument Square Concord, MA	5:30 - 7:30 PM	Offsite Dinner The Colonial Inn 48 Monument Square Concord, MA	5:30 - 7:30 PM	Offsite Dinner The Colonial Inn 48 Monument Square Concord, MA

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Week 2

**Senior Executive Fellows
 October 18 - November 13, 2015**

10/23/2015

Sunday, November	7:00 - 8:00 AM Breakfast Forum Café	8:00 - 9:00 AM Study Groups	9:00 - 9:10 AM: MORNING CHECK IN Leadership Challenges	9:10 - 10:40 AM Economic Policy I Roger Porter	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Congo River Basin Project Negotiation Kessely Hong	12:30 - 2:00 PM Lunch Kessely Hong	2:00 - 3:30 PM Lunch Nye ABC	3:30 - 5:20 PM Congo River Basin Project Debrief Kessely Hong	3:30 - 3:50 PM Break	3:50 - 5:20 PM Economic Policy II Roger Porter	6:00 - 7:30 pm Dinner Available Nye ABC	FREE FOR THE WEEKEND
Monday, November 2	7:00 - 8:00 AM Breakfast Forum Café	8:00 - 9:00 AM Study Groups	9:00 - 9:10 AM: MORNING CHECK IN Leadership Challenges	9:10 - 10:40 AM Persuasion I Gary Oren	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Congo River Basin Project Negotiation Kessely Hong	12:30 - 2:00 PM Lunch Nye ABC	2:00 - 3:30 PM Lunch Nye ABC	3:30 - 3:50 PM Debrief Kessely Hong	3:30 - 3:50 PM Break	3:50 - 5:20 PM Economic Policy II Roger Porter	6:00 - 7:30 pm Dinner Available Nye ABC	FREE FOR THE WEEKEND
Tuesday, November 3	7:00 - 8:15 AM Breakfast Forum Café	8:00 - 8:30 AM Study Groups	8:30 - 10:00 AM Leadership Challenges	9:10 - 10:40 AM Persuasion I Gary Oren	10:25-10:55 AM Break	11:00 AM - 12:30 PM Congo River Basin Project Negotiation Kessely Hong	12:30 - 2:00 PM Lunch with Steve Kelman Nye ABC	2:00 - 3:30 PM Lunch with Steve Kelman Nye ABC	3:30 - 3:50 PM Persuasion III Gary Oren	3:30 - 3:50 PM Break	3:50 - 5:20 PM A Leader's Alignment Challenges "Opportunities" Dana Born and Gen. Wolfenbarger	6:00 - 7:30 pm Dinner and a Movie "12 Angry Men" Nye ABC	FREE FOR THE WEEKEND
Wednesday, November 4	7:00 - 8:00 AM Breakfast Forum Café	8:00 - 9:00 AM Study Groups	9:00 - 9:10 AM: MORNING CHECK IN Leadership Challenges	9:10 - 10:40 AM Persuasion IV Gary Oren	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Congo River Basin Project Negotiation Kessely Hong	12:30 - 2:00 PM Lunch Nye ABC	2:00 - 3:30 PM Lunch Nye ABC	3:30 - 3:50 PM Persuasion VI Gary Oren	3:30 - 3:50 PM Break	3:50 - 5:20 PM A Leader's Alignment Challenges "Opportunities" Dana Born and Gen. Wolfenbarger	6:00 - 7:30 pm Dinner Available Nye ABC	FREE FOR THE WEEKEND
Thursday, November 5	7:00 - 8:00 AM Breakfast Forum Café	8:00 - 9:00 AM Study Groups	9:00 - 9:10 AM: MORNING CHECK IN Leadership Challenges	9:10 - 10:40 AM Effective Implementation I Frank Hartmann	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Congo River Basin Project Negotiation Kessely Hong	12:30 - 2:00 PM Lunch Nye ABC	2:00 - 3:30 PM Lunch Nye ABC	3:30 - 3:50 PM Yes Minister Dan Fenn	3:30 - 3:50 PM Break	3:50 - 5:20 PM A Leader's Alignment Challenges "Opportunities" Dana Born and Gen. Wolfenbarger	6:00 - 7:30 pm Dinner Available Nye ABC	FREE FOR THE WEEKEND
Friday, November 6	7:00 - 8:00 AM Breakfast Forum Café	8:00 - 9:00 AM Study Groups	9:00 - 9:10 AM: MORNING CHECK IN Leadership Challenges	9:10 - 10:40 AM New Haven Dan Fenn	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Congo River Basin Project Negotiation Kessely Hong	12:30 - 2:00 PM Lunch Nye ABC	2:00 - 3:30 PM Lunch Nye ABC	3:30 - 3:50 PM Debrief Kessely Hong	3:30 - 3:50 PM Break	3:50 - 5:20 PM Economic Policy II Roger Porter	6:00 - 7:30 pm Dinner Available Nye ABC	FREE FOR THE WEEKEND
Saturday, November 7	7:00 - 8:00 AM Breakfast Forum Café	8:00 - 9:00 AM Study Groups	9:00 - 9:10 AM: MORNING CHECK IN Leadership Challenges	9:10 - 10:40 AM New Haven Dan Fenn	10:40 - 11:00 AM Break	11:00 AM - 12:30 PM Congo River Basin Project Negotiation Kessely Hong	12:30 - 2:00 PM Lunch Nye ABC	2:00 - 3:30 PM Lunch Nye ABC	3:30 - 3:50 PM Debrief Kessely Hong	3:30 - 3:50 PM Break	3:50 - 5:20 PM Economic Policy II Roger Porter	6:00 - 7:30 pm Dinner Available Nye ABC	FREE FOR THE WEEKEND

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Week 3

