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二、參訪行程紀要照片



照1. 與英國軌道工業協會(RIA)互贈紀念品



照2. 與Network Rail研討 自動時刻表製作



照3. Network Rail解說 <u>營運策略與行車管理</u>



照4. 與Bombardier研討<u>ERTMS Level 2</u>



照5. 與Balfour Beatty研討<u>狀態監視</u>



照6. BRECKNELL介紹<u>高速集電弓技術</u>



照7. SPX Rail介紹<u>轉轍器技術</u>



照8. 與Lloyd's研討<u>鐵路安全管理與驗證</u>



照9. 與Westinghouse研討<u>現代化行車控制技術</u>



照10. 参觀Westinghouse ETCS 駕駛模擬機



照11. Westinghouse <u>ETCS Level 2線路模擬測試</u>



照12. 與Westinghouse<u>互贈紀念品</u>



照13. 考察成員於Westinghouse ETCS Level 1~3前合影



照14. Interfleet介紹觀光列車更新設計及委託打造經驗



照15. Delta Rail介紹<u>遠端狀態監視</u>後與業務總監Mr. Jon Zieve合影



照16. 與East Midland Trains研討 <u>營運計畫與管理</u>



照17. LPA介紹LED與節能減碳現況



照18. Funkwerk介紹<u>電腦化排點作業</u>



照19. 参訪Network Rail Integrated Control Centre



照20. Network Rail Integrated Control Centre 監控畫面



照21. 参觀National Railway Museum 展覽品近20,000件



照22. National Railway Museum 歷代骨董機車頭近300輛



照23. National Railway Museum仍使用中的機件維修場



照24. National Railway Museum典藏<u>
蒼路牌& 機械閘柄</u>



照25. National Railway Museum<u>軌道電路與臂型號誌模型</u>



照26. National Railway Museum典雅貴氣的<u>皇家火車</u>



照27. Network Rail人員陪同搭乘駕駛室(York~Kings Cross Station)



照28. York ~ Kings Cross途中拍攝<u>車外路況 (4條路線)</u>

三、英國簡報資料摘錄

(-)Network Rail Presentations : Pam Fellows & Michael Purcell



	Tran	sformation		
CP4 OUT	PUTS what we	e need to deliver		
FUNDING SECURED	WE NEED TO MAKE <b>EFFICIENCIES</b> IN ORDER TO ACHIEVE SAVINGS OF <b>21%</b> ON TOP OF THE 27% MADE SINCE 2003	SAFETY The reduction in safety risk	Reduce by 3%	
		PERFORMANCE PPM Service cancellations / significant delays Delay minutes (passengers) (freight)	Increase to 92.6% Reduce by 15-23% Reduce by 23% Reduce by 25%	
		CAPABILITY Line speed, gauge	Maintain at April '09 levels	
		CAPACITY e.g. Thameslink, Reading projects	Deliver as defined by delivery plan	
		STATION CONDITION	Maintain for each calegory	
		AVAILABILITY (passengers) Keeping the railway open when people want to use it (freight)	No decrease	
		ASSET STEWARDSHIP Achieving our required outputs in a sustainable way		
		CUSTOMER SATISFACTION How we will me	asure our success	
			Network Rail	











	<b>Balfour Beatt</b> Rail
Condition Monitoring	
Balfour Beatty Rail delivers condition monitor	oring solutions for:
<ul> <li>Remote Monitoring for Active Assets</li> <li>e.g. Signalling, Points, Power Supply</li> </ul>	
<ul> <li>Monitoring of Passive Infrastructure Assets e.g. Rail, Centenary and Civil Structures</li> </ul>	
The objective:	Infrae Hann Duud in Wass - Printile Plan Manager Infrae Hann Duud in Wasses - Printile Plan I Manager Infrae Hanne - Manager - Manager - Manager - Manage
Predict and Prevent not Find and Fix	



#### (二)Balfour Bertty Presentations ∶ Manfred Leger & Paul Stubbings



	<b>Balfour Beatty</b> Rail
DataMap™ Software– Infrastruc	cture Asset Condition Analysis
	Features • Takes and displays data from disparate sources, inc. video • All cata is synchronised • Graphical/chart data visualisation • Geographically aligned data • Statistical and exceedence analysis • Link node model based • Accurate run-on-run alignment • Trending of discrete features • Identification of repeat faults Benefits
	<ul> <li>Benenics</li> <li>Turns data into useful information</li> <li>Target maintenance where needed</li> <li>Monitor effectiveness of maintenance</li> <li>Monitor quality of maintenance</li> <li>Enables change of culture from Find &amp; Fix' to Predict &amp; Prevent</li> <li>Benefits Asset Engineers, Maintenance Engineers and Incident Investigators</li> <li>Helps reduce maintenance and renewal costs</li> </ul>

#### (-) Bombardier Presentations : Allan Morgan & Heikki Vikka













#### (二) BRECKNELL WILLIS Presentations ∶ Tony White







#### $(\Xi)$ Westinghouse Presentations : Alistair Mcphee & Chris Tyrrell













#### (四) Delta Rail Presentations: Jon Zieve, Adrian Golby









#### (五) Funkwerk Presentations: Ian Brown & John Meredith











#### (六) Railway Industry Association Presentations: Jeremy Candfield



#### Size of the UK National Rail Network

- 34,000 kms of track
- 2,500 stations
- c.11,000 passenger vehicles
- Over 1.2 billion passenger journeys made in 2007/8 covering some 49 billion passenger kms
- 65% of all passenger journeys begin or end in London
- 21.1 bn tonne-kms of freight moved in 2007/8
- Around 180,000 Employees

## **Traction, Speeds**

- About 30% of network electrified,
- Commuter lines south of London and in Liverpool 750V DC third rail
- London Underground 630V DC four rail
- Main lines to north-east and north-west and other commuter lines 25kV AC overhead
- Remainder operated by diesel
- Principal main lines 125mph (200 kph) including diesel
- Most other routes 70 -100 mph (110 160 kph)
- Channel Tunnel Rail Link 186 mph (300 kph)

#### **Railway Industry Association**



## UK Privatisation – Main Operational Components

- Network Rail (replaced Railtrack) which owns the infrastructure and is responsible for its maintenance
- c20 TOCs which operate passenger services under franchise from Government
- c8 Freight train operators providing open-access services commercially
- The supply industry (which RIA represents), including
- 3 Rolling Stock Leasing Companies (ROSCOs) which own the passenger rolling stock

## **Current Rail Industry Structure**



- Government sets strategy for the railways and 'contracts' with
   Network Rail (via independent economic regulator) and TOCs to deliver
- Network Rail has responsibility for operating the network and accountable for performance
- Train operating companies (TOCs) provide passenger services
- Office of Rail Regulation ensure NR does not abuse its monopoly power, and responsible for safety Source - DTT

## Department for Transport, Office of Rail Regulation

- Completely separate public-sector organisations
- Basic model clear: public sector (DfT) specifies what it wants to buy; private sector competes to provide it
- ORR decides the cost of the specified service level and sets TOCs' access charges accordingly
- ORR also safety regulator
- Presented in Taipei by Michael Beswick, ORR

#### Network Rail

The infrastructure manager

- owns and operates the track, signalling, electrification and telecommunications networks
- manages the timetable
- most of its work is carried out by suppliers, except infrastructure maintenance.

- NR is a not-for-dividend private-sector company and has no shareholders
- any profits are reinvested in infrastructure work
- receives revenues from train operators (access charges) and direct grant from Government.

#### **Relationship between NR and Government**

- Government does not own or control NR
- Government specifies the level of service it wants NR to provide
- ORR decides the cost of the specified service level and sets TOCs' access charges accordingly
- Government compensates TOCs for changes in access charges
- Government is the ultimate guarantor of NR's debts.

## **Passenger Train Operating Companies**

- Passenger services are provided by individual train operating companies (TOCs) under franchise from the Government – typically 7 years
- TOCs are contracted to provide at least a minimum service pattern in return for a pre-determined subsidy (or premium)
- TOCs retain fare revenues, an incentive to grow market keep costs down prevent fare evasion

## **Freight Operating Companies**

- Some eight FOCs
- Not franchises and not subsidised operate as purely market organisations
- Access charges normally related to extra cost of freight trains only – basic costs paid by passenger TOCs

## **Strategic Issues**

- Handling the great increase in demand on a capacityconstrained railway
- And further improving reliability and punctuality
- While simultaneously carrying out major infrastructure renewals works

#### and

- Controlling costs, maximising revenues
- Optimising the engineering interfaces
- Further improving the way in which companies work together