



# The Joint Forces Staff College



# Joint Forces Staff College Organization



BG Kate Kasun  
28<sup>th</sup> Commandant



LtGen Wilson  
NDU-P



ADM Mullen  
CJCS



**Commandant**

**Chief of Staff**

\*Manpower  
\*Chaplain  
\*PAO

**Dean of Academic Affairs**

**Short Courses**

**JFSC Academic Chairs**

**Operations Division**

**Resources Spt Division**

**Facilities Division**

**Info Tech Division**

**Reg & Pers Division**

**IRAA Division**

**Fac & Staff Dev Division**

**Library Division**

**IMSO Division**

\*CMDTs Mess  
\*Protocol

\*MWR

\*Wargaming Suites

**Joint Advanced Warfighting School**

**Joint and Combined Warfighting School**

**Joint Command, Control, and Information Operations School**

**Joint Continuing and Distance Education School**

**Info Ops Division**

**C4I Division**

**RCJPME**

**SEJPME**



# Joint Forces Staff College

## Mission and Vision



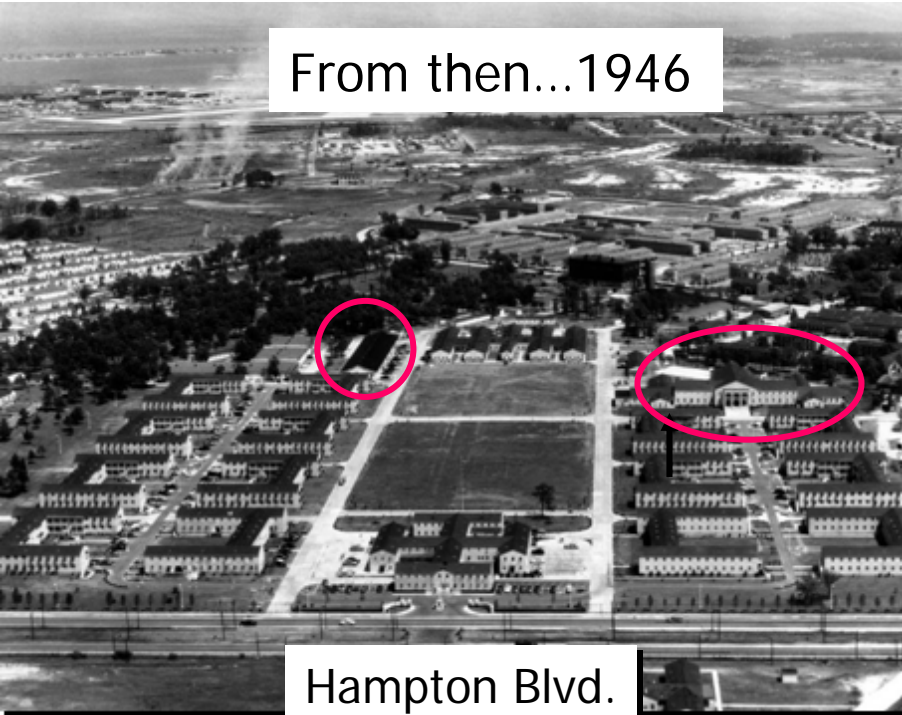
**MISSION:** Educate national security professionals to plan and execute joint, multinational, and interagency operations to instill a primary commitment to joint, multinational, and interagency teamwork, attitudes, and perspectives.

**VISION:** JFSC will be the premier institution for educating national security professionals in planning and executing joint operations.



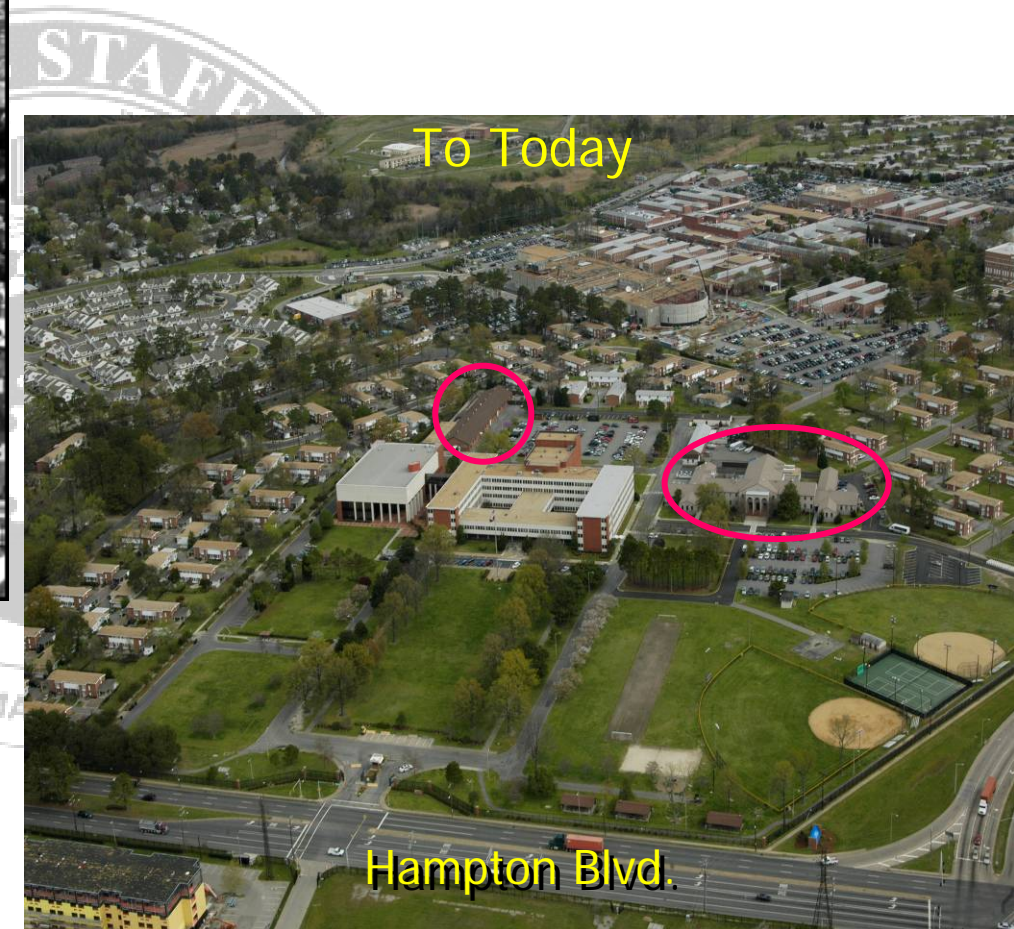
# Joint Forces Staff College

## 62 Years of Educating Joint Warriors



From then...1946

Hampton Blvd.



To Today

Hampton Blvd.

THAT ALL MA



Student Housing

Pub 1, Bank,  
Post Office,  
small exchange

VQ, MWR,  
Fitness Center

Facilities  
Maintenance

Taylor Chapel

Student Housing

Okinawa Hall

Marianas Hall

Normandy Hall

Softball Fields

Picnic Shelters

Joint Forces Staff College Campus

# A Brief History of the Staff College



**60<sup>th</sup> Anniversary**  
1946 - 2006

Dedication of the...  
Ike Skelton Library  
Owen Pickett  
Wargaming Center



Skelton Panel

AFSC becomes  
part of NDU

Senior Fellow  
Program Established



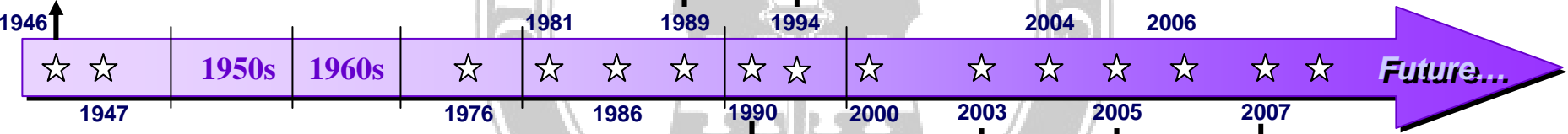
JAWS

JIMPC

...this is the only college in the school system where the basic mission will be to give instruction on the theater and major joint task force level..."

— General Dwight D. Eisenhower  
(in a memorandum to Admiral Chester W. Nimitz, 12 June, 1946)

AFSC Established



1947  
First Class Arrives

1976  
NDU Established

1990  
12-week  
JPME II

2003  
AJPME  
HLSPC

2005  
10-week  
JPME II

2007  
SEJPME

Goldwater-Nichols Act



AFSC renamed  
Joint Forces Staff College



# Joint Forces Staff College

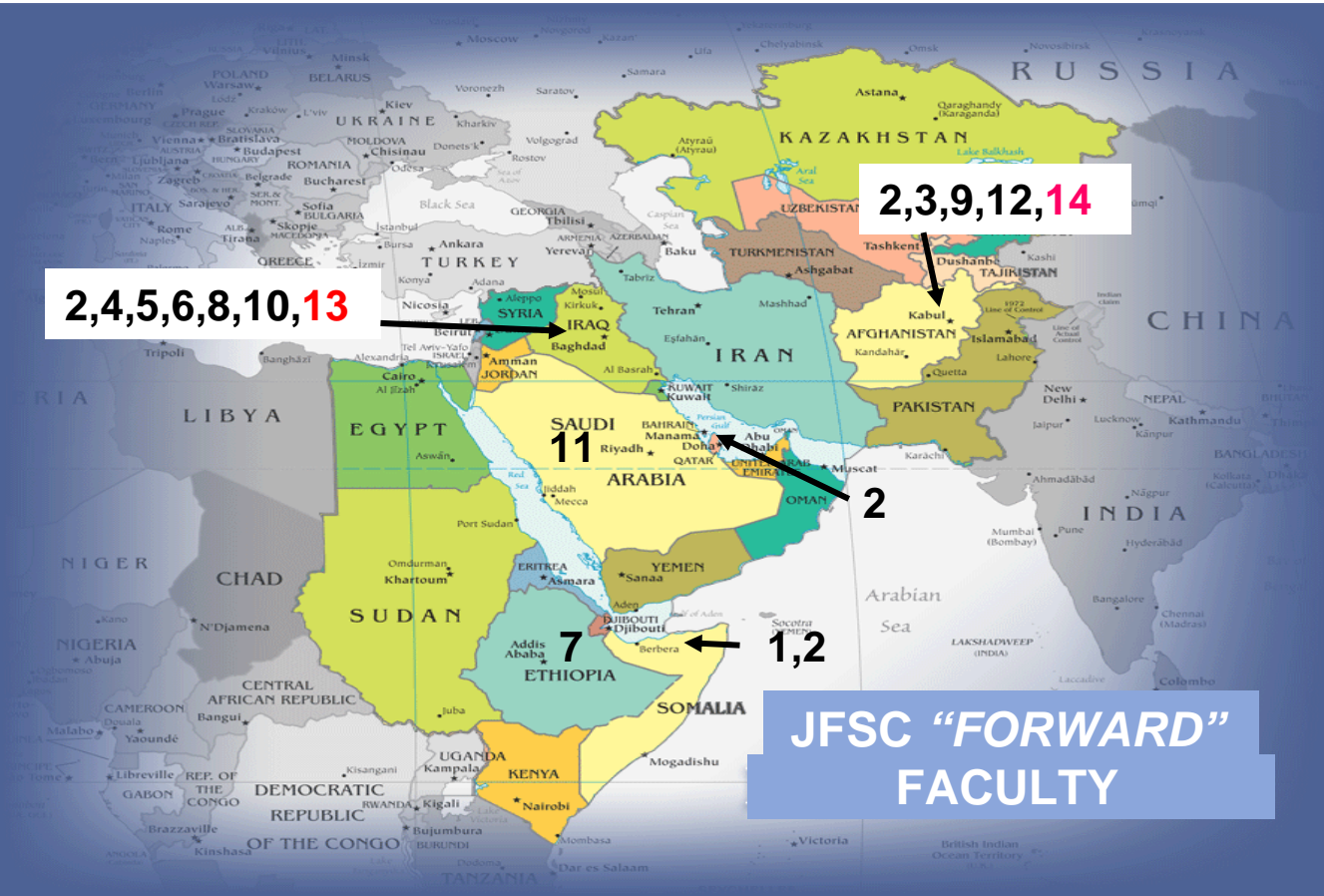
## General Information



- **The college forms the southern campus of the Washington DC-based National Defense University (NDU).**
  - **Other NDU colleges include:**
    - ✓ **National War College**
    - ✓ **Industrial College of the Armed Forces**
    - ✓ **Information Resource Management College**
- **The Joint Forces Staff College is a joint professional military education institution.**
  - **The typical student...**
    - ✓ **...is a Field Grade officer who is 35-40 years old**
    - ✓ **...has a Masters Degree**
    - ✓ **...has been deployed to more than one battle theater**



# JFSC Faculty Support to Forward Areas



## Completed Deployments

1. Dr. Paul Melshen. Horn of Africa. OIF. Jan-Nov 03
2. Dr. Keith Dickson. Qatar-Iraq-Afghanistan-Horn of Africa. OIF. Apr – Aug 03
3. COL Tony Feagin. Kabul, Afghan. OEF. Jan 05 – Dec 06
4. COL Fred Kienle. Baghdad. OIF. Sep 04 – Mar 05
5. CDR John Wrenn. Iraq. OIF. Dec 05 – Mar 06
6. LTC Bill McKean. Baghdad. OIF. May 06 – Jun 07
7. LTC Phyllis Mihalas, Lt Cols Bridget Powell and Jeff Waechter, and Mrs. Mary Louise O'Brien. Ethiopia. Summer 2006
8. LTC Bob Donnelly. Baghdad. OIF. Jun – Aug 06
9. Lt Col Jeff Waechter. Kabul, Afghan. OIF. Jul – Dec 06
10. COL Craig Bollenberg. Baghdad. OIF. Dec 06 – Dec 07
11. CAPT Dave Price. Saudi Arabia, MTT. 2 – 24 Jan 08
12. LTC Chuck Davis. Afghanistan. OEF. 3 Dec 07 – 9 April 08

## Current Deployments:

- 13. LTC Barry Stuckey. Iraq. OIF. 21 Dec 07 – 20 Dec 08
- Col Bigfoot Eliason and LTC Mark Hovatter. Afghanistan. OEF. 16 Aug – Nov 08





# Some Fast Facts About JFSC



- **In a typical year, JFSC educates nearly 5,300 students**
  - **Resident programs = 1300 per year**
  - **Mobile Training Teams = 2,000 worldwide**
  - **Distance Learning = 2,000 and growing each year**
- **Personnel: 271 authorized for FY08. 254 are currently assigned**
  - **Military Faculty: 82 authorized/72 assigned**
  - **Civilian Faculty: 26 authorized/25 assigned**
  - **Military and Civilian Staff: 163 authorized/157 assigned**
  - **Additional positions include 45 contract/MOA position**
- **FY08 Operating Budget: \$36.1M**
  - **\$19M for military salaries**
  - **\$17.1M for civilian salaries**
  - **\$6.9M non-personnel operating expenses**



# Calendar Year 2008

## A Year Marked By Steady Growth



- **1,261 Graduates**

Note: These are projected numbers as of 28 Aug 2008. Final numbers will not be known until end of CY08.

**1,169  
US Military**

- ▶ **JPME Phase II**

- ✓ 925 U.S. Officers
- ✓ **2% decrease over 2007**

- ▶ **Single Phase JPME (JAWS)**

- ✓ 32 U. S. Officers
- ✓ **10% increase over 2007**

- ▶ **Advanced JPME for the Reserve Component**

- ✓ 212 U. S. Officers
- ✓ **22% increase over 2007**

- ▶ **International Officers: 72 officers from 35 countries**

- ✓ **24% increase over 2007**

- ▶ **Interagency Civilians: 20**

- ✓ **Maintained 2007 numbers**



# The Four Schools



- **There are Four Distinct Schools**
  - **Joint Advanced Warfighting School (JAWS)**
  - **Joint and Combined Warfighting School (JCWS)**
  - **Joint Command, Control, and Information Operations School (JC2IOS)**
  - **Joint Continuing and Distance Education School (JCDES)**
  
- **With Four Different Missions**
  - **JAWS educates joint campaign planners and strategists**
  - **JCWS educates action officers for joint staffs and joint task forces**
  - **JC2IOS educates communicators and information operations staff officers**
  - **JCDES educates Reserve and National Guard officers**



# Joint Advanced Warfighting School



- **Joint Advanced Warfighting School (JAWS)  
(JPME I & II, ILC/SLC)**
  - ▶ Initiated AY 2004-2005
    - ✓ 11- month school
    - ✓ Grants Masters of Science in Joint Campaign Planning & Strategy (accredited)
  - ▶ Focused on developing expert operational/strategic planners
  - ▶ *Rigorous* curriculum, extensive reading, writing, and research
    - ✓ Three Seminars of 13-14 Students: Service, Interagency, and Multinational mix
- **Focus:**
  - ✓ Foundations in History and Theory of War
  - ✓ Strategic Foundations (National Security and Military Strategy)
  - ✓ Operational Art and Campaigning
  - ✓ Adaptive Planning (practicum, simulation, exercises) and Decision-making
  - ✓ Transformation and Future Warfighting Concepts (Collaborative Information Environment)
  - ✓ Maximize Subject Matter Experts and Senior Fellows





# Joint and Combined Warfighting School



- **Joint Professional Military Education, Phase II Course**

- Four 10-week classes per year
- Student Quotas: 210 US military, 30 International, 15 Interagency

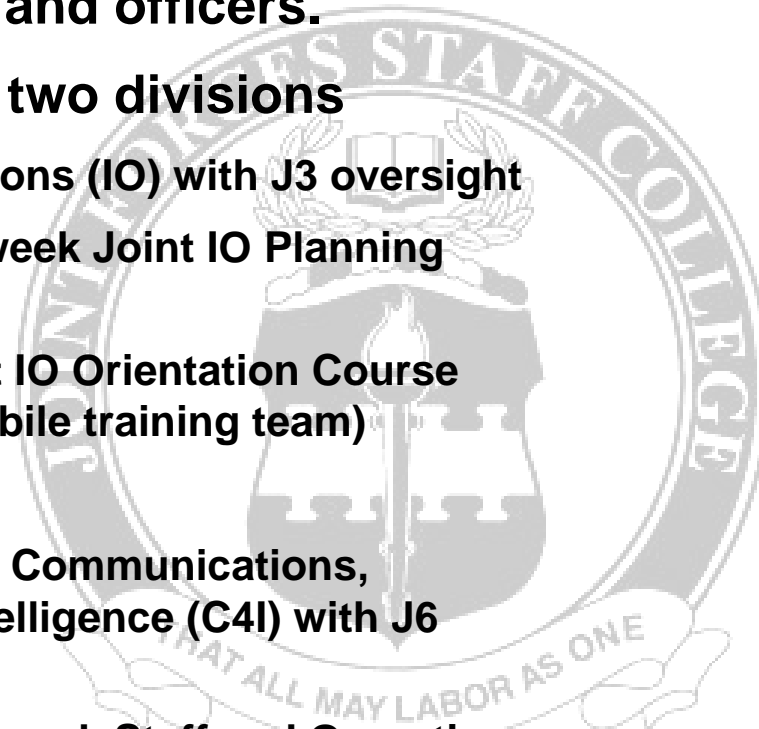
## Focus:

- ✓ National Military Strategy
- ✓ Theater Operational Planning
- ✓ Contemporary Operating Environment
- ✓ Command and Control of Joint Operations under a Combatant Commander





# Joint Command, Control, and Information Operations School



- **Conducts specialized courses for senior enlisted personnel and officers.**
- **School consists of two divisions**
  - ▶ **Information Operations (IO) with J3 oversight**
    - ✓ Resident four-week Joint IO Planning Course
    - ✓ One-week Joint IO Orientation Course (resident or mobile training team)
  - ▶ **Command, Control, Communications, Computers, and Intelligence (C4I) with J6 oversight**
    - ✓ Resident three-week Staff and Operations Course
    - ✓ One week MTT



# Joint Continuing and Distance Education School

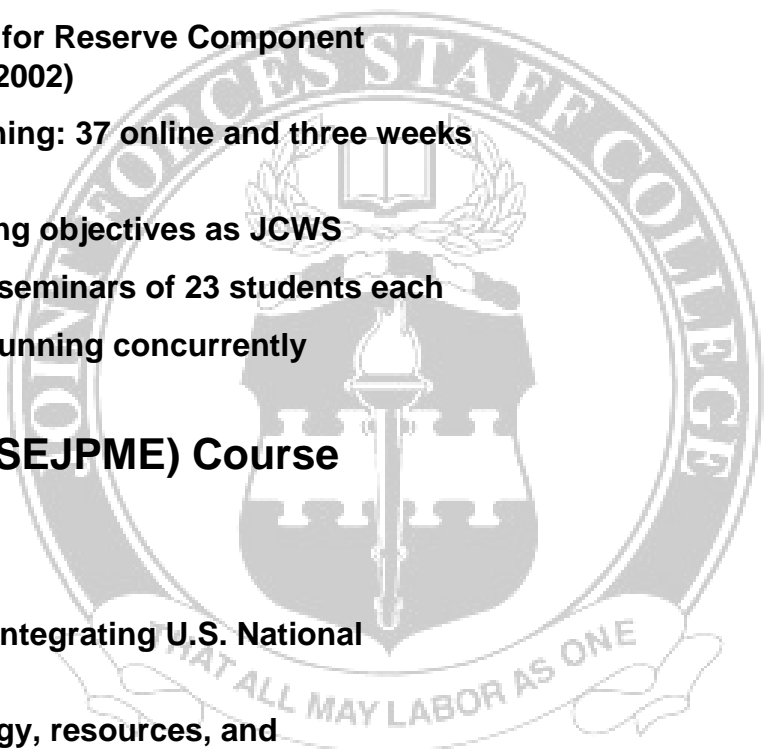


- **Advanced Joint Professional Military Education (AJPME) Course**

- Congressionally directed for Reserve Component officers (NDAA 1999 and 2002)
- 40 weeks of blended learning: 37 online and three weeks in-residence at JFSC
- Meets the identical learning objectives as JCWS
- 8 classes/year with three seminars of 23 students each
  - ✓ Multiple classes running concurrently

- **Senior Enlisted JPME (SEJPME) Course**

- CJCS-directed format
- Format
  - ✓ Formulating and Integrating U.S. National Strategy
  - ✓ Integrating Strategy, resources, and Contingency Planning
  - ✓ Contingency and Crisis Action Planning
  - ✓ National Military Command Structure
  - ✓ Roles, Missions, Histories, Customs, and Courtesies of the U.S. Armed Forces





# JFSC Short Courses



**Joint Transition Course.** JTC is a preparatory course for interagency and international students attending JCWS. JTC is conducted the week prior to the start of JCWS.

**Joint Interagency and Multinational Planners Course.** JIMPC is a one-week course focusing on interagency and multinational coordination necessary to effectively respond to complex contingencies and stabilization operations.

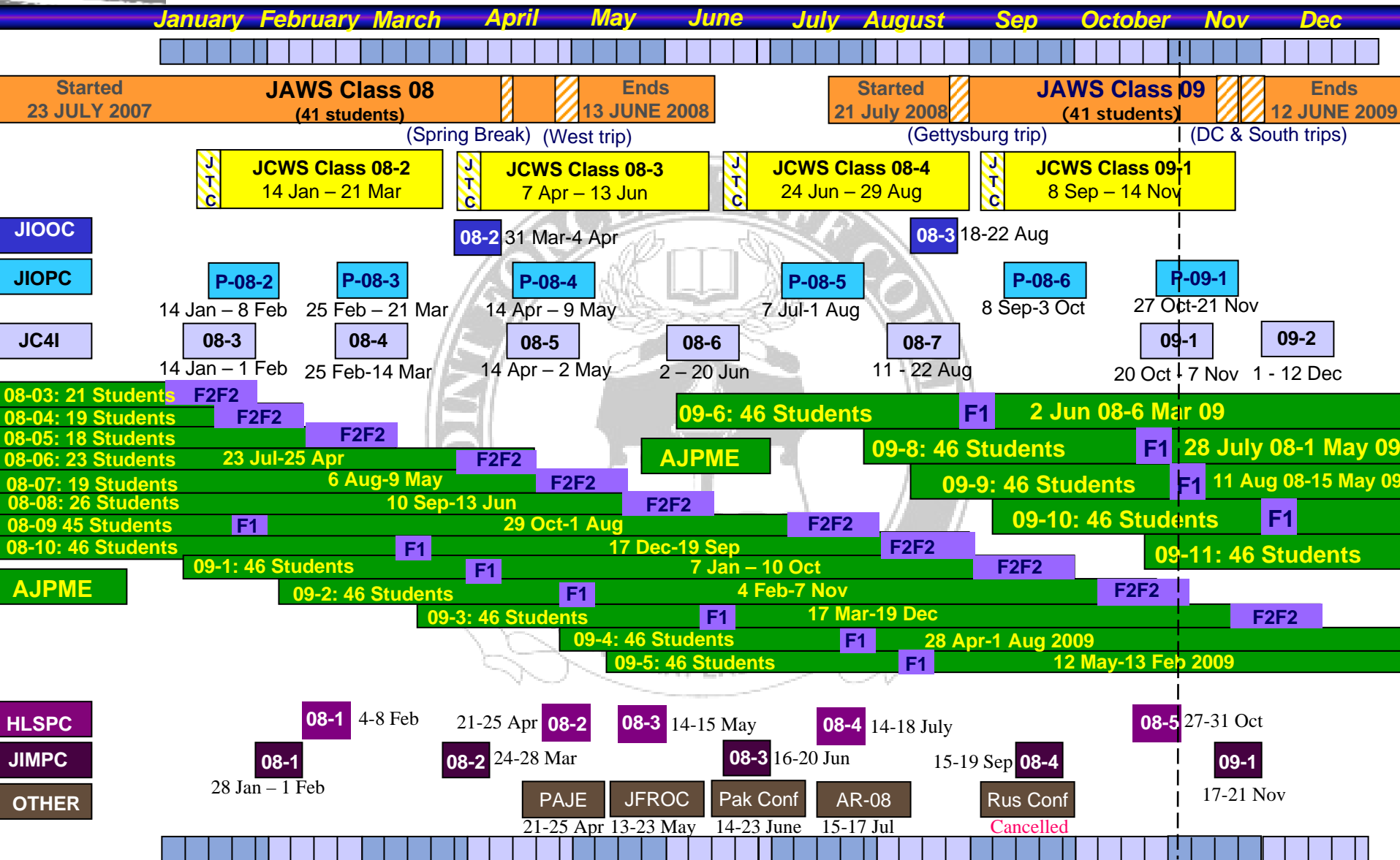
**Homeland Security Planners Course.** HLSPC is a one-week course focusing on Homeland Security Strategy and Policy and Defense Support to Civil Authorities.

**U.S. - Russian Colonels Conference.** Annual conference intended to improve operational capabilities to act in potential coalition and combined operations. The curriculum includes discussion of planning and decision-making procedures.

**U.S. – Pakistani Senior Officers Conference.** Annual conference intended to improve operational capabilities to act in potential coalition and combined operations. The curriculum includes discussion of planning and decision-making procedures.



# JFSC 2008 Master Activity Schedule





# Programs Supporting our Schools and Courses



## Distinguished Guest Speaker program

- Chairman/Vice Chairman of the Joint Chiefs of Staff
- Secretary or Deputy Secretary of Defense
- Combatant Commanders
- Service Chiefs

Senior Fellow program: Retired three and four-star Officers, retired U.S. Ambassadors, and other national security professionals selected to teach, mentor, and collaborate with our Deans and faculty to produce the best possible educational experience to our students

- Current and relevant senior-level joint military, operational, multinational, diplomatic, political, and/or interagency experience
- Direct exchange/dialogue with students produces unique experiences



# Academic Chairs



**A Coast Guard  
Chair is planned**



# Academic Chairs



**A Coast Guard  
Chair is planned**



# Joint Forces Staff College



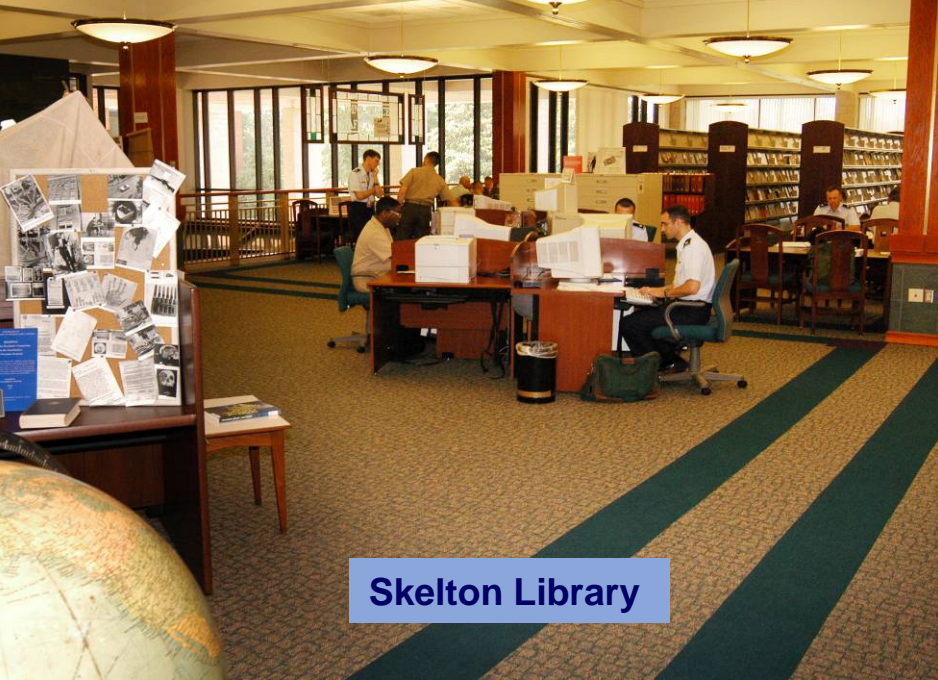
**Our students: *Live here, Study here,  
and Play here.....***



**Individual student rooms**



**Three students share a kitchen**



**Skelton Library**



**MacArthur Auditorium**



**Denton Distance Learning Center**



**Pickett Wargaming Center**



**Seminar Softball**



**Seminar Volleyball**



**Fitness Center**



**Fitness Center**



Pub 1



Pub 1



Pub 1



Small exchange





# Summary



## **The Joint Forces Staff College...**

**Develops and delivers relevant instruction**

**Works to increase number of interagency and multinational students**

**Provides a multi-dimensional perspective**

**Anticipates needs and applies solutions**

