

National Defense University

Information Briefing

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Director, Doctrine Division, JOTDDO
Taiwan

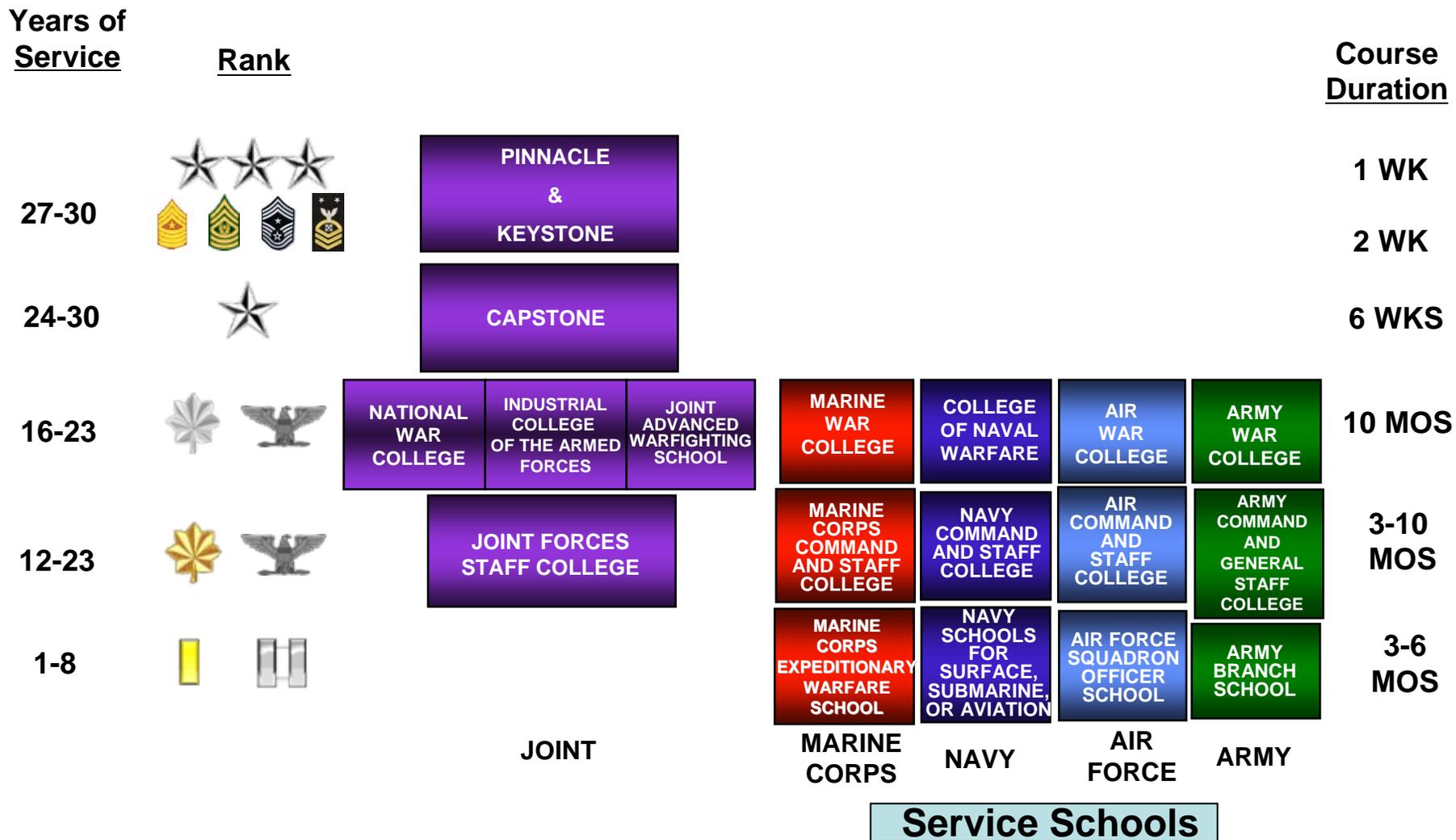


October 31, 2008

Welcome to the National Defense University



U.S. Professional Military Educational Institutions



Command Relationship



**The Honorable Robert M. Gates
Secretary of Defense**



**Admiral Mike Mullen
Chairman, Joint Chiefs of Staff**



**Lieutenant General Frances C. Wilson, USMC
President, National Defense University**



National Military Strategic Plan for the War on Terrorism



Key to our success, as always, will be the skill and dedication of our people. The nature of this war demands that we invest heavily in providing our people with the mindset and the skills needed for success. This war demands nothing less than an effort akin to that which we dedicated to the Cold War.

Investing in our greatest resource - - our people, including a holistic approach to educating our leaders - - will ultimately lead to victory.

Admiral Michael G. Mullen, Chairman, Joint Chiefs of Staff



National Defense University Mission

NDU prepares military and civilian leaders from the United States and other countries to address national and international security challenges through multi-disciplinary educational programs, research, professional exchanges, and outreach.



PRESIDENT



Senior Vice President

NDU
Foundation

NDU
Board of
Visitors



National Defense University Values

Academic Freedom

An educational and research climate that fosters and protects free expression, rigorous analysis and open intellectual exchange.

Integrity

An organizational culture based on openness, honesty, trust and ethical conduct.

Excellence

A determined commitment to scholarship, knowledge development, institutional agility, innovation and creativity.

Community

The embrace of diverse peoples, ideas and cultures in a spirit of lifelong professional cooperation and collaboration.

Growth and Development

An environment that fosters individual intellectual and physical well being.



National Defense University Goals

Achieve the highest standard of Joint Professional Military Education.

Through research programs and curriculum, develop strategic knowledge and critical thinking, promote cross-cultural understanding, and create operational awareness.

Promote unity of effort across and beyond the U.S. government through national security education programs, research activities, and organizations that anticipate and address complex security challenges.

Cultivate national and international relationships that contribute to the University's vision and mission.

Build life-long learning communities (alumni outreach) that sustain and renew the skills of graduates over the course of their professional careers.

Invest in faculty, staff, technology, and facilities to promote excellence in educational programs, research, exchanges, and outreach.



NDU Educational Methodology

Graduate-level education

- Foster critical, analytical, conceptual thinking
- Small, diverse / interagency classes
- Limited contact hours (13-18 hours/week requiring preparation)
- Emphasis on the core component (70%)
- Use of case studies and simulations

Standards - Integrated Curriculum

- 400-500 pages/week reading
- Seminar discussion
- Research papers
- End-of-semester evaluations

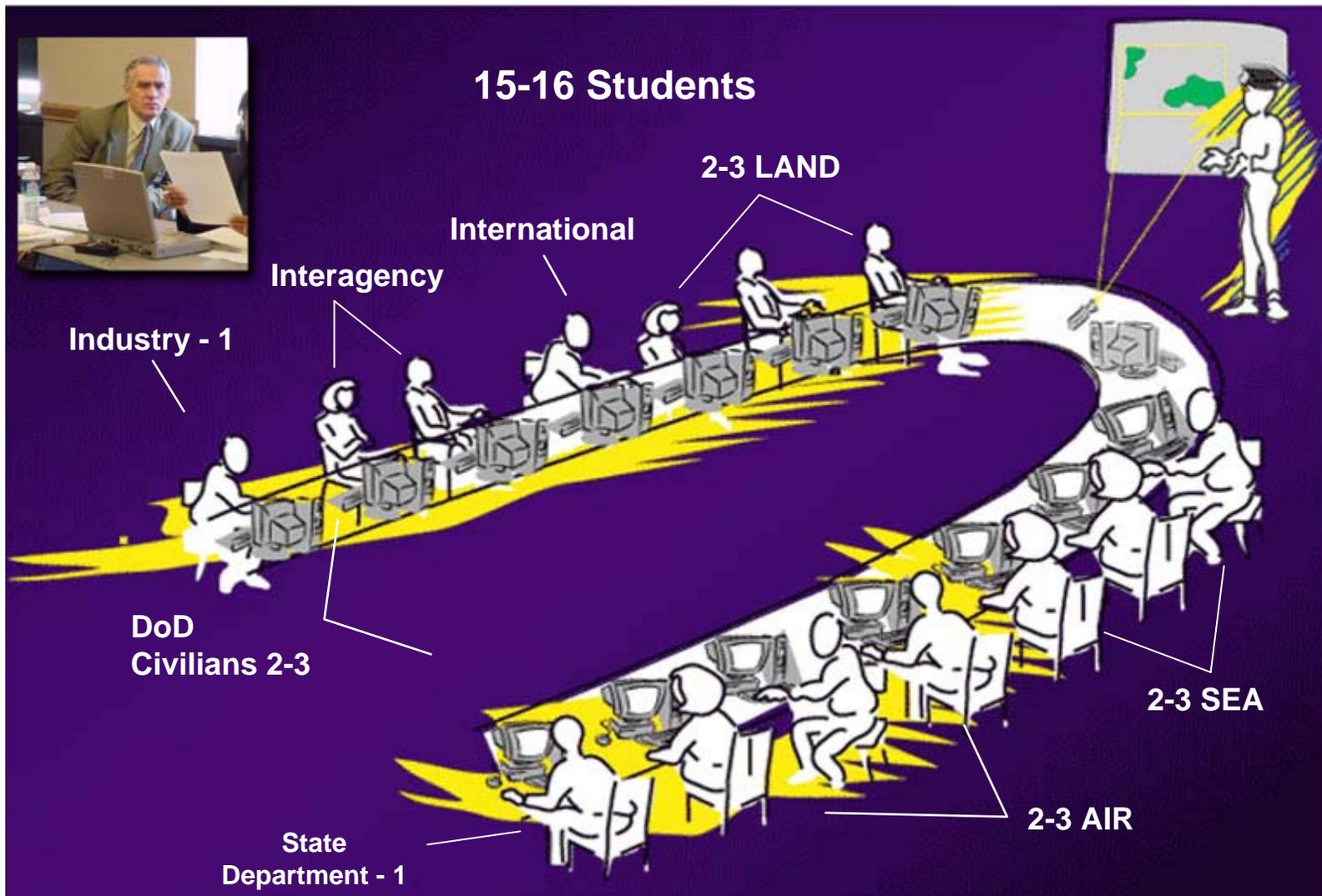


NDU Educational Methodology

- **Learn to Manage in a Complex Decision Making Environment**
- **How to Think, Not What to Think**
- **NON-ATTRIBUTION**
- **Academic Freedom - Responsibility**



Typical Seminar Class



National War College



Focus: National Security Strategy
224 Students
(includes 33 International Fellows)
63 Faculty



National War College



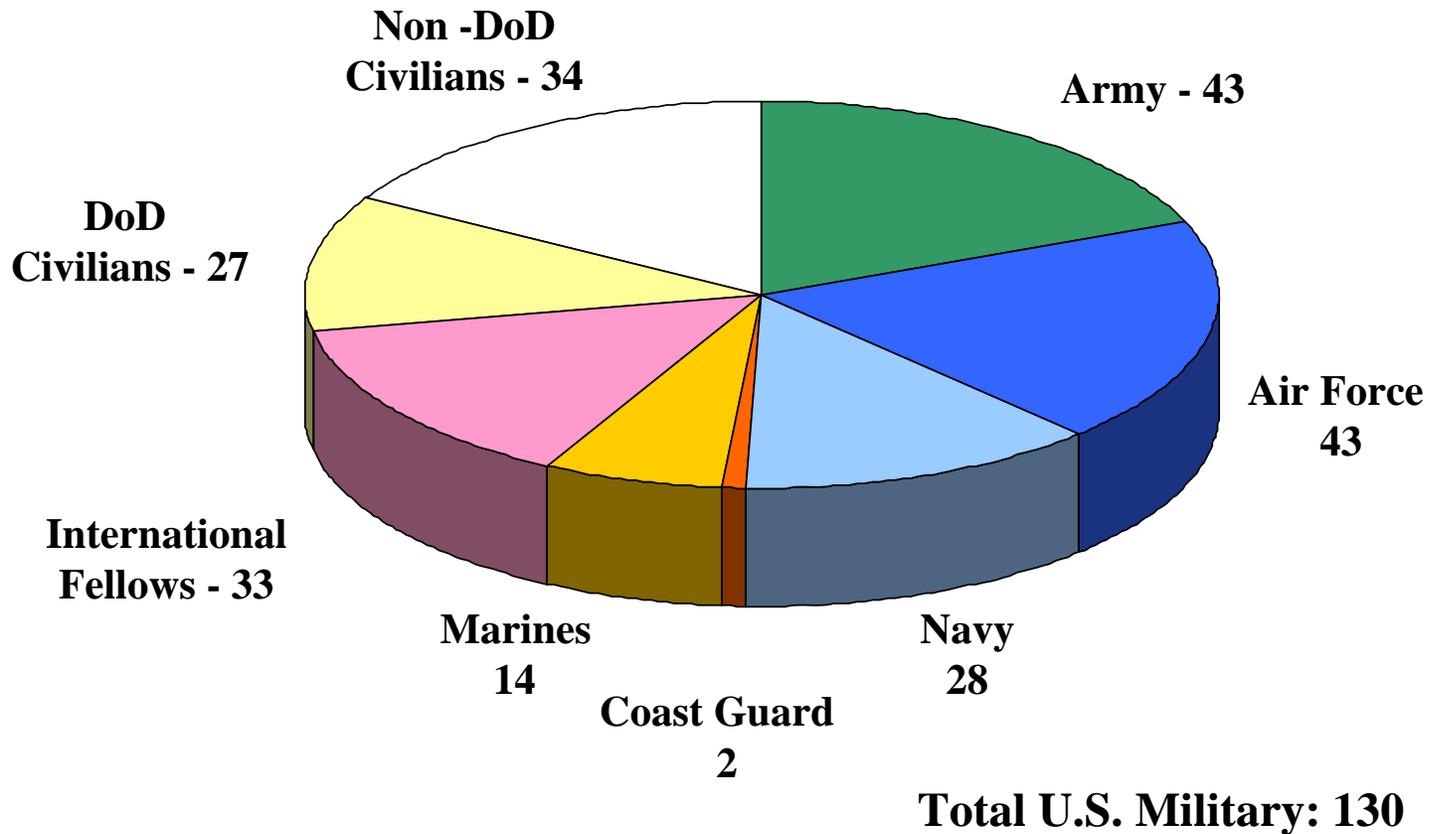
Mission

To educate future leaders of the Armed Forces, Department of State, other U.S. Government civilian agencies, and international military officers for high-level policy, command, and staff responsibilities by conducting a senior-level course of study in national security strategy.

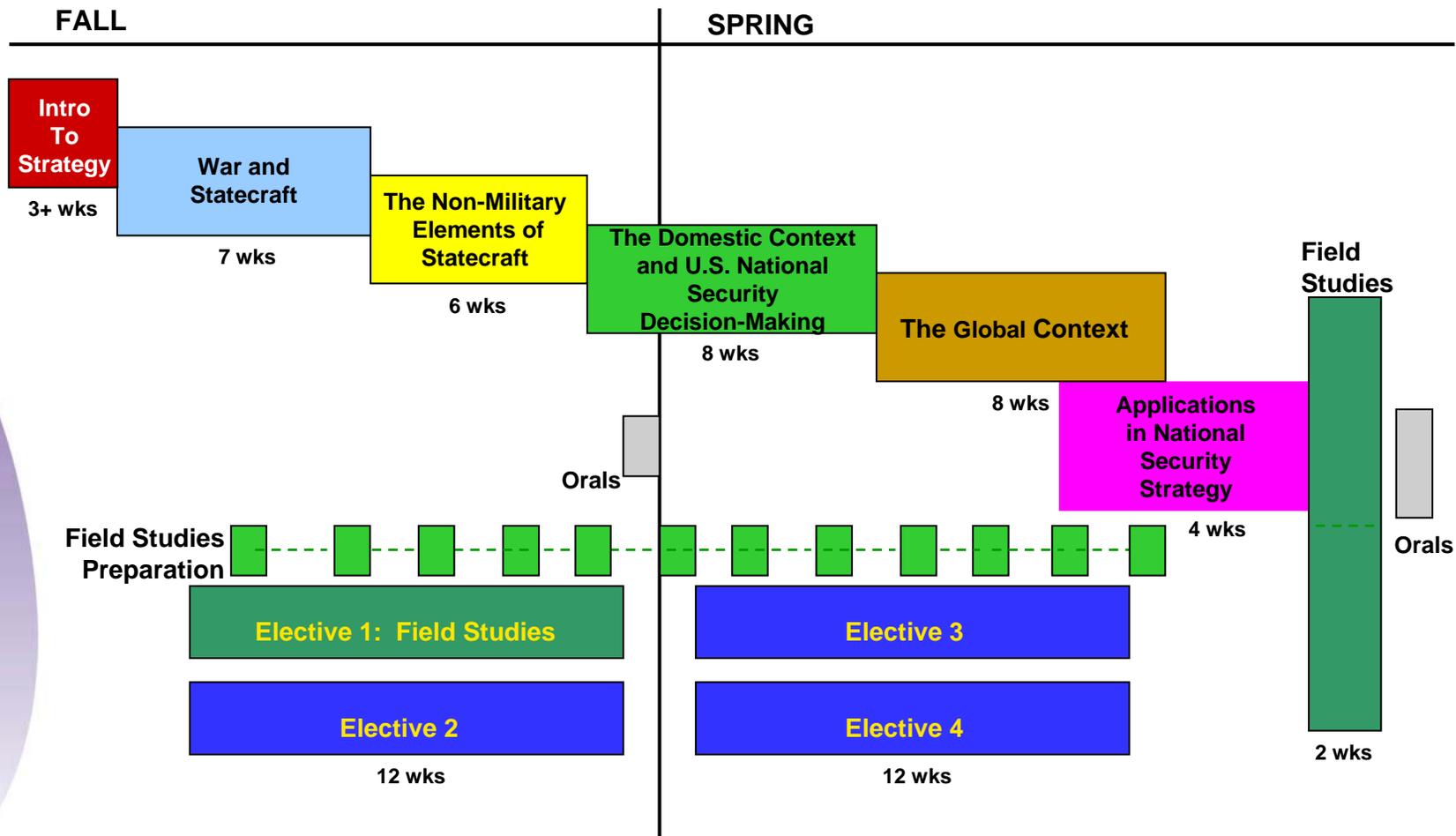


National War College Class 2008-09 Student Ratio

224 Students



National War College Curriculum AY 2008-09



Industrial College of the Armed Forces



Focus: National Security Resource Management
320 Students
(includes 24 International Fellows)
94 Faculty

Industrial College of the Armed Forces



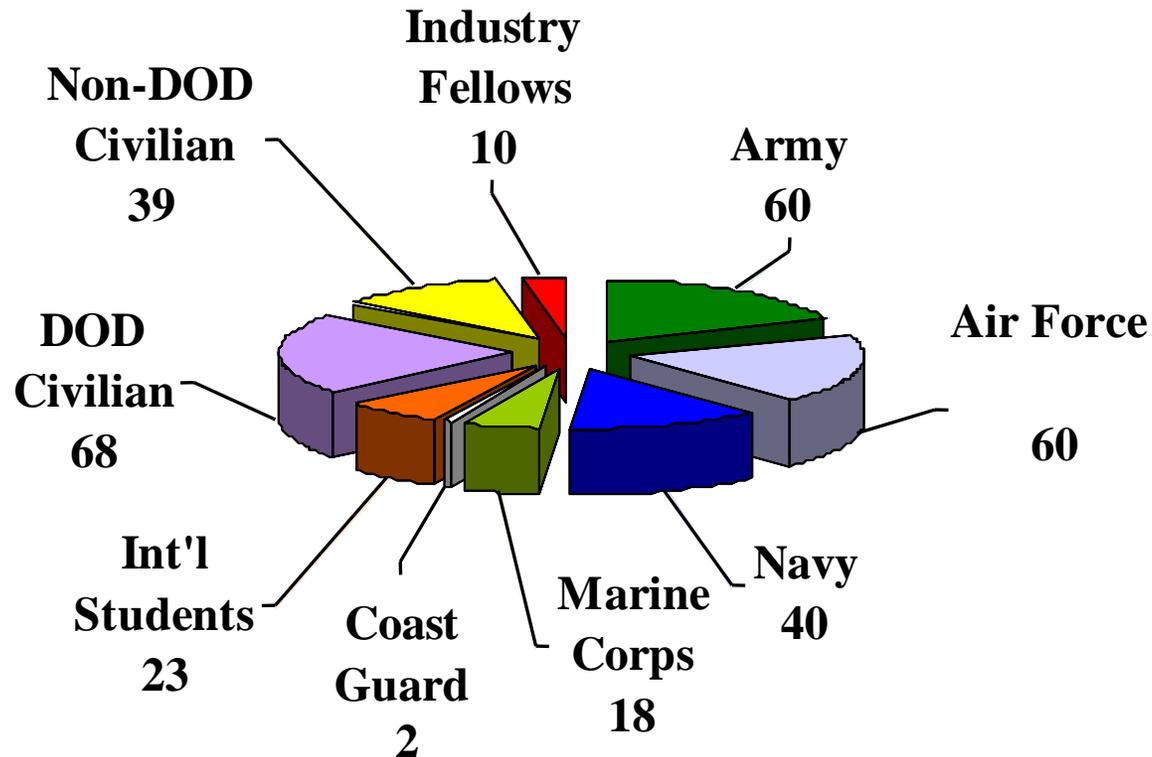
Mission

To prepare selected military and civilians for strategic leadership and success in developing our national security strategy and in evaluating, marshalling, and managing resources in the execution of that strategy.



Industrial College of the Armed Forces Class 2008-09 Student Ratio

320 Students



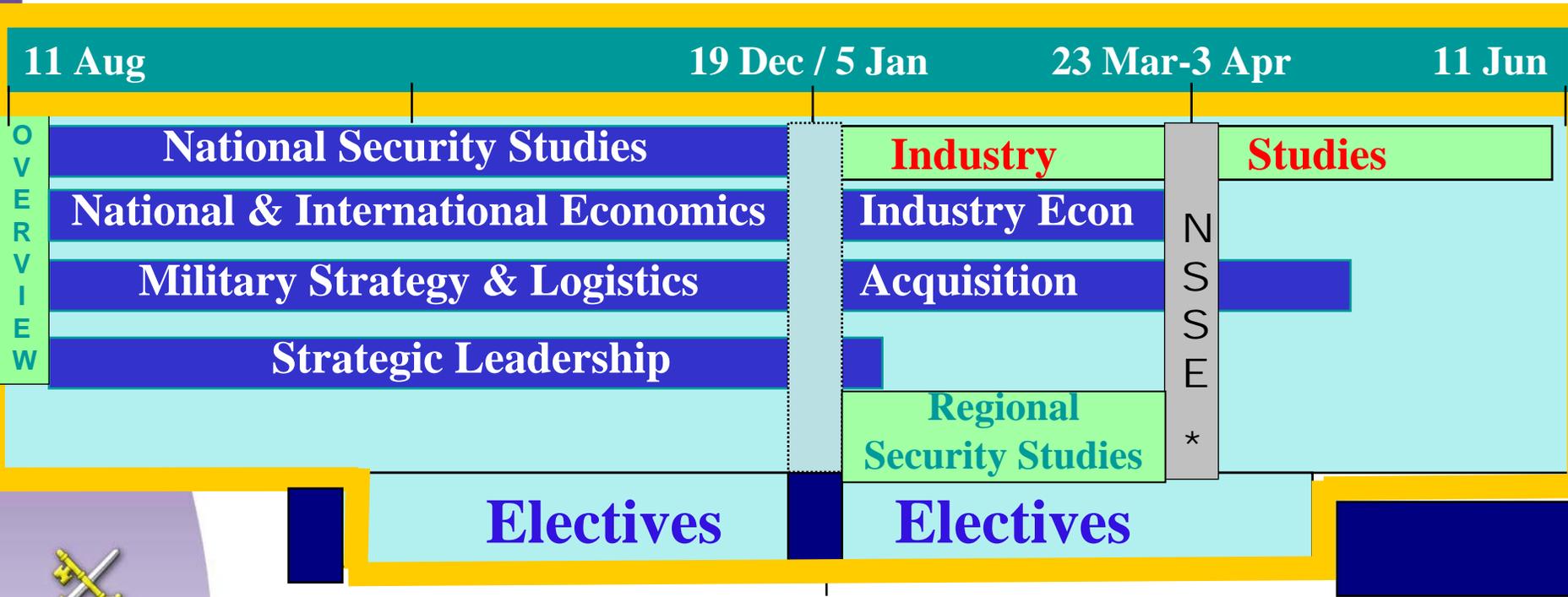
Total Students: 320

Total U.S. Military: 180



Industrial College of the Armed Forces Curriculum

AY 2008-09



Orientation Week – 11-15 August 2008
 Strategic Overview – 18-20 August 2008
 Graduation – 11 June 2009



*National Security Seminar Exercise (two weeks)

Joint Forces Staff College



Focus: Operational Planning and Strategy

1,062 Resident Students

2,000 Students via Mobile Teams

Up to 150 International Students

86 Faculty



Joint Forces Staff College



Mission

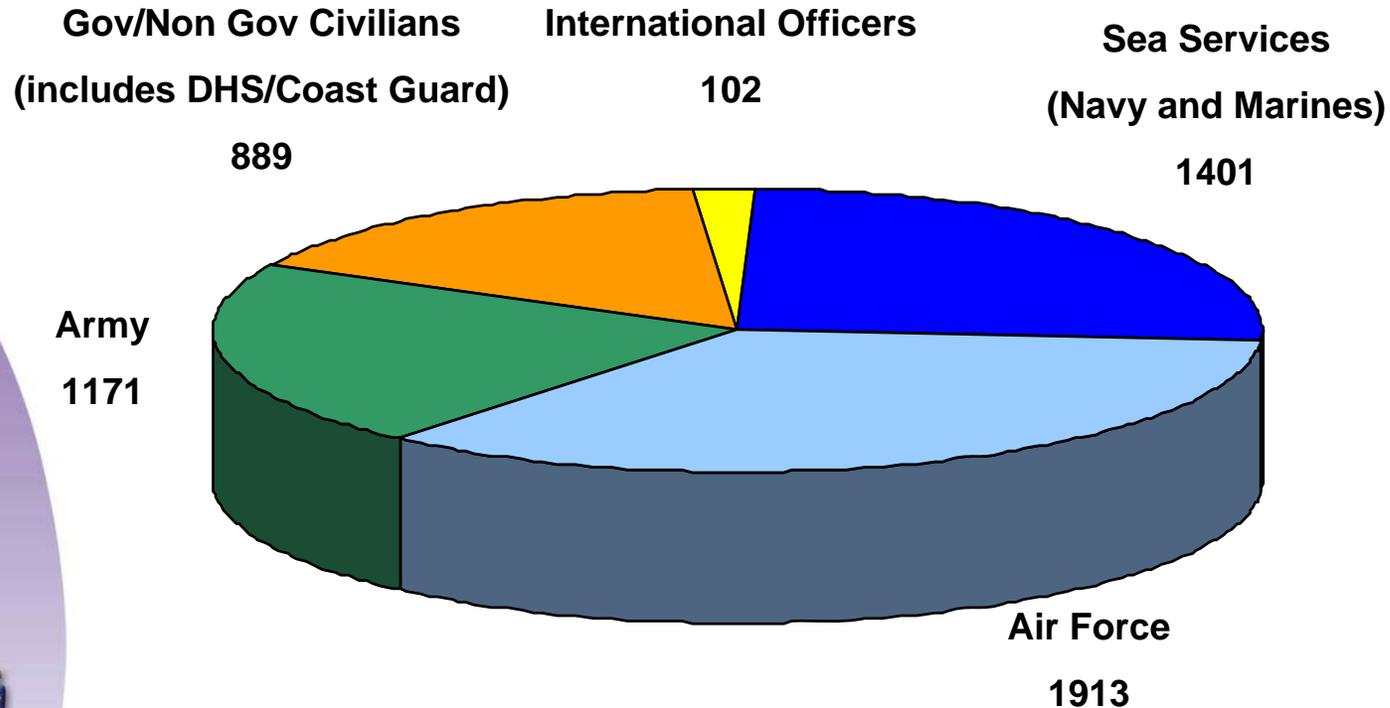
To educate military officers and other national security leaders in joint, multinational, and interagency operational-level planning and warfighting and to instill a primary commitment to joint, multinational, and interagency teamwork, attitudes, and perspectives.



Joint Forces Staff College

Student Ratio

5476 Total Throughput AY 2008



- Note: 1. All-inclusive throughput: active duty, reserve component, and government/non-government civilians.
2. Slides current as of 5 August 2008 to include students currently enrolled and projected student attendance through 30 Sep 08.
3. Numbers include SE JPME, which was implemented during AY 2008.

As of 5 August 2008



Joint Advanced Warfighting School

Overview

Joint Advanced Warfighting School (JAWS) (JPME I & II, ILC / SLC)

- Initiated AY 2004-2005
 - 11- month school
 - Grants Masters of Science in Joint Campaign Planning & Strategy (accredited)
- Focused on developing expert operational/strategic planners
- *Rigorous* curriculum, extensive reading, writing, and research
 - Three Seminars of 13-14 Students: Service, Interagency, and Multinational mix



Focus:

- ✓ Foundations in History and Theory of War
- ✓ Strategic Foundations (National Security and Military Strategy)
- ✓ Operational Art and Campaigning
- ✓ Adaptive Planning (practicum, simulation, exercises) and Decision-making
- ✓ Transformation and Future Warfighting Concepts (Collaborative Information Environment)
- ✓ Maximize Subject Matter Experts and Senior Fellows



Joint and Combined Warfighting School

Overview

Joint Professional Military Education, Phase II Course

- Four 10-week classes per year
- Student Quotas: 210 US military, 30 International, 15 Interagency
- Focus
 - National Military Strategy
 - Theater Operational Planning
 - Contemporary Operating Environment
 - Command and Control of Joint Operations under a Combatant Commander



Information Resources Management College



Mission

Prepare military and civilian leaders to direct the information component of national power by leveraging information and information technology for strategic advantage.



School for National Security Executive Education



Mission

Foster awareness of the new national security environment. Promote communication and build bridges within and between agencies and international partners. Build a global network of international security professionals.



Institute for National Strategic Studies



Mission

- **Research and analysis, strategic gaming, and other policy support to OSD, JCS, combatant commanders, and other agencies**
- **Support to NDU colleges, other PME institutions, and interagency programs**
- **Outreach activities to inform the security debate in the U.S. and abroad**



Center for Technology and National Security Policy



Mission

Research national security and defense policies in the context of transformational changes in emerging technology, advanced concepts, organizational structures, and international trends to develop and implement actionable recommendations, to publish and distribute findings, and to introduce research results in the JPME class room.





Questions ?

